

Special Meeting of Council Agenda

Date: Monday, November 10, 2025

Time: 8:00 o'clock a.m. – 9:30 o'clock a.m.

Location: Room 204, 350 City Hall Square

MEMBERS:

Mayor Drew Dilkens

Ward 1 – Councillor Fred Francis

Ward 2 – Councillor Frazier Fathers

Ward 3 - Councillor Renaldo Agostino

Ward 4 – Councillor Mark McKenzie

Ward 5 - Councillor Ed Sleiman

Ward 6 - Councillor Jo-Anne Gignac

Ward 7 – Councillor Angelo Marignani

Ward 8 – Councillor Gary Kaschak

Ward 9 – Councillor Kieran McKenzie

Ward 10 - Councillor Jim Morrison

ORDER OF BUSINESS

Item #	Item Description
1.	ORDER OF BUSINESS

2.	CALL TO ORDER
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READING OF LAND ACKNOWLEDGEMENT

We [I] would like to begin by acknowledging that the land on which we gather is the traditional territory of the Three Fires Confederacy of First Nations, which includes the Ojibwa, the Odawa, and the Potawatomi. The City of Windsor honours all First Nations, Inuit and Métis peoples and their valuable past and present contributions to this land.

3.	DISCLOSURE OF PECUNIARY INTEREST AND THE GENERAL NATURE THEREOF
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4.	COMMITTEE OF THE WHOLE
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9.	REQUESTS FOR DEFERRALS, REFERRALS OR WITHDRAWALS
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11.	REGULAR BUSINESS ITEMS
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Item 1	Mayor – Opening Remarks at 8:00 o’clock a.m. and welcomes the following in attendance:
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- Mr. Harb Gill, Member of Parliament, Windsor West
- Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh-Lakeshore
- Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
- Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West

Item 2	Opening Comments:
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- Mr. Harb Gill, Member of Parliament, Windsor West
- Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh-Lakeshore
- Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
- Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West

Item 3 Topics of discussion/Roundtable:

- In person meeting in accordance with resolutions adopted on October 28, 2024 and December 9, 2024. **(attached)**
- Encourage more consultation with municipalities on matters of planning and development.
- Legislative changes surrounding housing and homelessness, public consultation.
- Funding responsibility being downloaded to the City.
- Communications with their respective offices regarding matters that are outside of the mandate of City Councillors.
- Funding for homelessness, mental health and health care initiatives.
- When can Windsor expect funding from upper levels of government for public housing to be built?
- Other matters that impact municipalities.

Clerk's Note: **attached** for information purposes are copies of correspondence issued on behalf of Windsor City Council during the 2025 calendar year to-date.

Item 4 Mayor – Closing Remarks at 9:30 o'clock a.m.

14. MOVE BACK INTO FORMAL SESSION

21. ADJOURNMENT

Phone: (519)255-6211

**CITY HALL
WINDSOR, ONTARIO
N9A 6S1**

Fax: (519)255-6868

E-mail: clerks@citywindsor.ca

WEBSITE: www.citywindsor.ca

**City Council
Decision
Monday, October 28, 2024**

Moved by: Councillor Fred Francis

Seconded by: Councillor Jo-Anne Gignac

Decision Number: CR481/2024

That administration **BE DIRECTED** to write a letter to the Provincial Government and Members of Provincial Parliament to encourage more consultation with municipalities on matters of planning & development before legislation is enacted; and,

That administration **BE DIRECTED** to request an in-person meeting with local Members of Provincial Parliament (MPP's) related to the consultation process and the recent changes to the legislation as provided by the City's legal department; and,

That administration **BE DIRECTED** to report back for further consideration of initiatives or suggestions from council; and,

That our local board member of the Association of Municipalities of Ontario (AMO)- Councillor Kieran McKenzie **BE REQUESTED** to bring the City's concerns forward to the Association of Municipalities of Ontario (AMO) organization for their consideration as per their process.

Carried.

Anna Ciacelli

Deputy City Clerk

November 7, 2024

Department Distribution

Neil Robertson	City Planner
Greg Atkinson	Deputy City Planner – Development
Aaron Farough	Senior Legal Council
Kieran McKenzie	City Councillor – Ward 9
Jelena Payne	Commissioner, Economic Development
Joe Mancina	Chief Administrative Officer

Phone: (519)255-6211

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**City Council
Decision
Monday, December 9, 2024**

Moved by: Councillor Jo-Anne Gignac

Seconded by: Councillor Angelo Marignani

Decision Number: CR541/2024

That the Clerk's Office **BE DIRECTED** to invite members of parliament to attend a meeting with Council to have discussions regarding a number of concerns, including legislation surrounding housing and homelessness and how it impacts our municipality; and, further,

That Council **DIRECT** any additional agenda items for this meeting to the clerk's office for consideration.

Carried.

Clerk's File: MD/14771 & MH2024 18

Anna Ciacelli

Deputy City Clerk

June 20, 2025

Department Distribution

Sandra Gebauer	Council Assistant
Anna Ciacelli	Deputy City Clerk/Supervisor of Council Services
Steve Vlachodimos	City Clerk / Licence Commissioner

Copies of Correspondence Issued on Behalf of Windsor City Council During the 2025 Calendar Year To-Date

1. January 24, 2025
2. February 18, 2025
3. February 24, 2025
4. February 24, 2025
5. February 24, 2025
6. February 25, 2025
7. April 29, 2025
8. May 21, 2025
9. May 29, 2025
10. June 25, 2025
11. June 26, 2025
12. July 28, 2025
13. August 6, 2025
14. September 19, 2025
15. November 3, 2025
16. November 4, 2025



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

January 24, 2025

Honourable Doug Ford
Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Dear Premier Ford,

Windsor City Council, at its meeting held January 13, 2025 adopted the following resolution:

Decision Number: CR33/2025

That given the need for the City of Windsor to have autonomy to create a transportation network that meets the needs of our community; and,

Since unwarranted meddling and unnecessary oversight from Bureaucrats and Politicians at Queen's Park in developing and implementing transportation infrastructure at the municipal level, during a period of unprecedented local growth increases red tape causing administrative delays and adds financial burden reducing municipal capacity to address other pressing issues in our community; and,

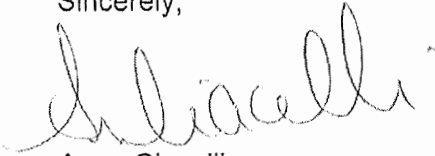
Recognizing that the City, its residents, administrators and locally elected officials understand our community, its needs, its culture and strategic direction far better than people working in Queen's Park and must therefore must continue to be empowered to make decisions that respond to local needs and priorities; and,

Understanding that Active Transportation infrastructure has the dual benefit of reducing traffic congestion and improving road safety for drivers, pedestrians and cyclists alike;

That Council **DIRECT** Administration, for the reasons cited above, to express to the Government of Ontario, on its behalf, its opposition to the measures outlined in Bill-212, the so-called Reducing Gridlock and Saving You Time Act with a specific emphasis on any measure that would curtail Municipal Authority to design and implement transportation infrastructure within the City of Windsor.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

A handwritten signature in black ink, appearing to read 'A. Ciacelli', written in a cursive style.

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

cc: Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex



OFFICE OF THE
CITY CLERK

COUNCIL SERVICES DEPARTMENT

February 18, 2025

The Honorable Doug Ford
Premier of Ontario
Room 281
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Dear Premier Ford,

At the City Council meeting on October 28, 2024, Windsor City Council through decision number CQ 47-2024, directed in part:

- Asks that Administration write a letter to the provincial government reiterating our support for the Ontario Big City Mayor's (OBCM) recent motion on chronic homelessness, mental health safety and the addictions crisis and the need for immediate and swift action and should this result in new or expanded mandatory treatment programs, that Windsor be consulted and considered for any pilot project or initiative.

Windsor, like many municipalities across Ontario, continues to experience the profound impacts of Homelessness, Mental Health & Addictions. Too many individuals in our community are living on the streets without access to the intensive and wraparound support they desperately need. As of December 2024, the By Names Prioritized List (BNPL) indicates there are 942 households experiencing homelessness in Windsor and Essex County, which includes 289 who indicate they sleep outdoors most of the time.

We are particularly encouraged by OBCM's call for immediate and decisive action to ensure those in crisis have access to the necessary supports, including the potential implementation of new or expanded mandatory treatment programs. Should these programs be introduced, we ask the provincial government to consult with and consider the City of Windsor as a possible pilot area. Windsor is well-positioned to collaborate in the development and evaluation of innovative approaches to support our most vulnerable residents, while remaining committed to being an active partner in creating solutions to these complex issues.

COUNCIL SERVICES DEPARTMENT

We also want to reiterate the critical need for additional capital and operating funding to build more supportive housing. These investments will have a positive, long-term impact that will assist in combating the housing crisis face on, while ensuring stability for those post-treatment. Without these necessary additional capital and operating funds, many individuals will continue to face homelessness and housing instability, possibly undermining progress made through treatment and recovery programs. We look forward to further dialogue and engagement on this critical matter and stand ready to support the province in its efforts to combat chronic homelessness, improve mental health safety, and address the addictions crisis.

Thank you for your attention to this urgent issue.

Sincerely,



Steve Vlachodimos

City Clerk

/j/



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

February 24, 2025.

The Honourable Sylvia Jones
Minister of Health and Deputy Premier
777 Bay Street, 5th Floor
Toronto, ON M7A 2J3

Dear Minister Jones,

Windsor City Council, at its meeting held February 10, 2025 adopted the following resolution:

Decision Number: CR55/2025

That the report of the Executive Initiatives Coordinator dated January 24, 2025, entitled "Auditor General of Ontario's Annual Report regarding the Implementation and Oversight of Ontario's Opioid Strategy – City Wide" **BE RECEIVED** for information; and,

That City Council **ENDORSE** the following four recommendations in the report that were provided to the Ministry of Health (MoH):

1. A new Opioid Strategy
2. Create a clear leadership, accountability, and governance structure
3. Identify and implement outcome-based performance measures
4. Improve the provincial addictions and mental health data by working with the Ministry created Mental Health and Addictions Centre of Excellence (MHA CoE); and,

That Administration **BE DIRECTED** to send a letter to the Province notifying them of City Council's endorsement of the recommendations.

Carried.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

cc: Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex
Mr. Andrew Daher, Commissioner, Human & Health Services



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

February 24, 2025

Honourable Doug Ford
Premier of Ontario
Premier's Office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Dear Premier Ford,

Windsor City Council, at its meeting held February 10, 2025 adopted the following resolution:

Decision Number: CR56/2025

That Given the significant challenges municipalities across Ontario including the City of Windsor, face in addressing Housing, Homelessness, Mental Health and Addiction in the communities we serve; and, Recognizing the major obstacles faced by municipalities including Windsor to provide supportive housing and the resulting Homelessness and Encampment crisis in municipalities across Ontario; and,

Noting that the Auditor General of Ontario has recently concluded that the Government of Ontario's Opioid Strategy does not have efficient, effective or adequate processes in place to address the crisis, an analysis accepted by the Ontario Ministry of Health; and,

Given the comprehensive, robust, objective, inclusive and data-driven analysis undertaken by the Association of Municipalities of Ontario (AMO), representing over 400 municipalities across Ontario, on the full suite of issues cited above including the unprecedented proliferation of Encampments across the province of Ontario:

That Windsor City Council **ENDORSE** the AMO Policy Update on Encampments and the Opioid Crisis along with the supporting documents: Homeless Encampments in Ontario: A Municipal Perspective and The Opioid Crisis: A Municipal Perspective; and further,

That Council **CALLS UPON** the Government of Ontario **TO ADDRESS** the issues cited above by implementing the recommendation proposed by AMO in the documents referenced in this motion; and,

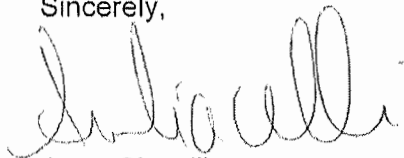
That Council **DIRECT** Administration to apprise through direct correspondence the Premier and all relevant Provincial Ministers, as well as, all local representatives elected to Senior Levels of Government, the County of Essex and the Municipal Councils in Essex County of the passing of this motion; and,

That the Province **BE REQUESTED** to establish a Ministry of Homelessness to allow for oversight; and,

That the report of the Executive Initiatives Coordinator dated January 24, 2025, entitled "AMO Reports on the Opioid Crisis & Homeless Encampments: A Municipal Perspective – City Wide" **BE RECEIVED** for information.
Carried.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,



Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

cc: Hon. Peter Bethlenfalvy, Minister of Finance
Hon. Paul Calandra, Minister of Municipal Affairs and Housing
Hon. Kinga Surma, Minister of Infrastructure
Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex
Mr. Irek Kusmierczyk, Member of Parliament, Windsor-Tecumseh
Mr. Chris Lewis, Member of Parliament, Essex
Mr. Brian Masse, Member of Parliament, Windsor West
Clerks Offices of County of Essex, Town of Amherstburg, Town of Essex, Town of Kingsville, Town of Lakeshore, Town of Leamington, Town of Lasalle and Town of Tecumseh



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

February 24, 2025

The Honourable Peter Bethlenfalvy
Minister of Finance
Frost Building South, 7th Floor
7 Queen's Park Crescent
Toronto, Ontario
M7A 1Y7
Minister.fin@ontario.ca

Dear Minister Bethlenfalvy

Windsor City Council, at its meeting held February 10, 2025 adopted the following resolution:

Decision Number: CR52/2025

That the correspondence from the Mayor of Casselman, dated January 15, 2025, regarding support needed for fixing municipal funding **BE RECEIVED**; and,

That Administration **BE REQUESTED** to send correspondence to the Province of Ontario asking them to consider undertaking a social and economic prosperity review as published by the Association of Municipalities of Ontario and work with municipalities to implement the recommendations outlined in the review.

Carried.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf
attachments

cc: Hon. Paul Calandra, Minister of Municipal Affairs and Housing
Hon. Kinga Surma, Minister of Infrastructure
Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex
Association of Municipalities of Ontario, policy@amo.on.ca
Mayor Genevieve Lajoie, Casselman, Ontario

A Social and Economic Prosperity Review: Let's Build a Stronger Ontario



Municipalities provide the services that Ontarians rely on every day. The fiscal framework that enables municipalities to do this work is broken. Failing to fix this problem fails residents, small businesses, health and public safety partners, and major industries.

AMO calls on Premier Ford to do what taxpayers expect – work together with municipal governments to get it done for Ontarians.

Strong and sustainable municipalities mean safe, healthy, affordable and prosperous communities through investments in what Ontarians care about most, including:

Housing

Addressing housing affordability and supporting growth

Municipalities own and operate half a trillion dollars of public infrastructure. Over the next 10 years, they are planning for more than \$250 billion of capital expenditures – with around \$100 billion related to growth.



Healthcare

Shortchanging municipalities shortchanges healthcare

In 2022, municipalities across Ontario spent \$3.3 billion on health despite only receiving \$1.8 in provincial grants. When public health, long-term care, and ambulance funding don't keep pace with need, we see the impacts in hospitals across the province.



Cost of Living

Higher property taxes aren't the answer

Ontario has the second highest property taxes in Canada and they continued to rise in 2024 as municipalities dealt with inflation, growth, and issues like homelessness. Property taxpayers – including seniors on fixed incomes and struggling small businesses – simply cannot afford to pay for more.



Public Safety

Maintaining public safety is a top priority

Municipal resources fund police forces. The impacts of inadequate approaches to mental health, addictions and homelessness challenges put police resources under strain.



Ontario municipalities need a strong provincial partner to help us meet the challenge.

AMO continues to ask the provincial government to sit down with municipalities and work together on a social and economic prosperity review. This should include a joint review of revenues, costs and financial risks, as well as an analysis of Ontario's infrastructure investment and service delivery needs.



The goal is to update the provincial-municipal fiscal relationship to support strong economic foundations, sustainable communities, and quality of life. While these conversations are already happening in the media and at dinner tables, AMO's Memorandum of Understanding with the provincial government is the ideal framework for a formal collaboration where we can work together to achieve real results for Ontarians. The municipal fiscal sustainability challenge is urgent, province-wide, and central to Ontario's social and economic prosperity.

Join Ontario's municipalities in this important initiative.



Working together, we can build a better Ontario.



Housing



Healthcare



Cost of Living



Public Safety



Association of
Municipalities
of Ontario

155 University Avenue Suite 800, Toronto, ON M5H 3B7

416.971.9856 | policy@amo.on.ca | www.amo.on.ca

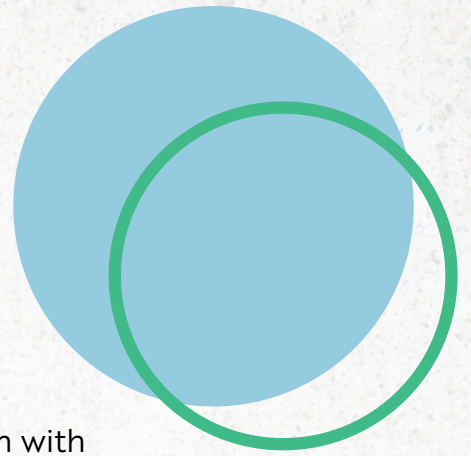
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Social and Economic Prosperity Review



Association of
Municipalities
of Ontario



Executive Summary

Concern about the financial sustainability of municipal government in Ontario is nothing new. It's a systemic problem with a direct line to decisions made in the 1990s when the province downloaded a big portion of its budget deficit onto the shoulders of property taxpayers, including homeowners with fixed incomes and small businesses. In 2008, new arrangements bought some time for the province and municipalities, but time has now run out. The predictable consequences of the 1990s downloading, mixed with historic growth pressures and inflation, are playing out in municipal budgets across the province in 2024 and beyond.

These fiscal arrangements are not working for communities or the businesses and industries at the foundation of local economies. They are not working for property taxpayers during an affordability crisis. They are not working for the people experiencing homelessness, gridlock and declining infrastructure. They are not working for communities stepping up to prepare for the massive impacts of climate change. The province has recognized the unsustainable nature of current arrangements with its New Deal for Toronto. But these structural challenges extend well beyond Toronto's borders and impact every municipality – big and small – across the province.

That is why AMO wants to undertake a Social and Economic Prosperity Review. We are proposing a detailed and objective analysis of the current fiscal arrangements for services and infrastructure investment that is affordable for both orders of government and for taxpayers.

The current provincial government did not create this problem, but it has the resources and the wherewithal to solve it. People expect all orders of government to work together to tackle complex problems, make tough decisions and to provide the services people and businesses rely on. AMO is calling on the province to make this commitment in its 2024 Budget.

Ontario's municipalities are critical to economy and quality of life

A strong relationship between the Government of Ontario and its 444 municipal governments is the foundation for our collective prosperity. Municipal governments are a key partner in a resilient economy, investing revenues of almost \$65 billion in important public services and infrastructure each year. These investments in Ontario are equivalent to roughly one third of annual provincial spending.

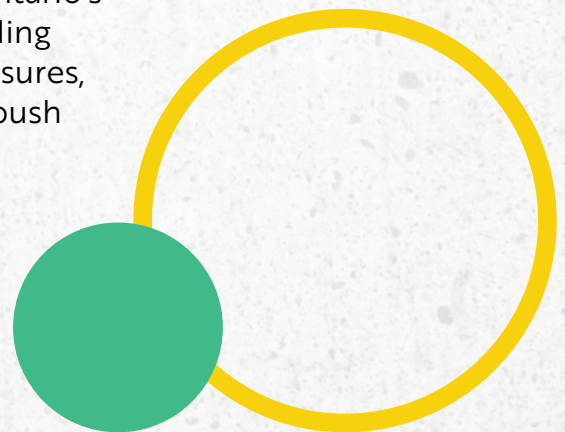
Ontario's municipalities own and operate nearly half a trillion dollars of infrastructure – more than both the provincial and federal governments – that is foundational to Ontario's economy and quality of life. Engaging in long-term processes to make the best possible decisions to manage these assets is a core municipal focus. Municipalities are constantly looking to the future to understand what infrastructure will be needed to support residents and the economy, and planning and investing to meet evolving needs.

Municipal governments provide critical services that Ontario's residents and businesses rely on most every day. They are responsible for land-use planning and development to build safe and complete communities with sound environmental management. They oversee important energy distribution and conservation activities that power communities. They fund the emergency services that keep residents and businesses safe.

As the level of government closest to the people, municipalities respond to increasing social pressures by delivering programs and services to support their residents at all ages and stages of life, including public health, long-term care, childcare and parks and recreation. These critical services drive inclusive growth and build the vibrant communities that make Ontario a great place to live, work and invest.

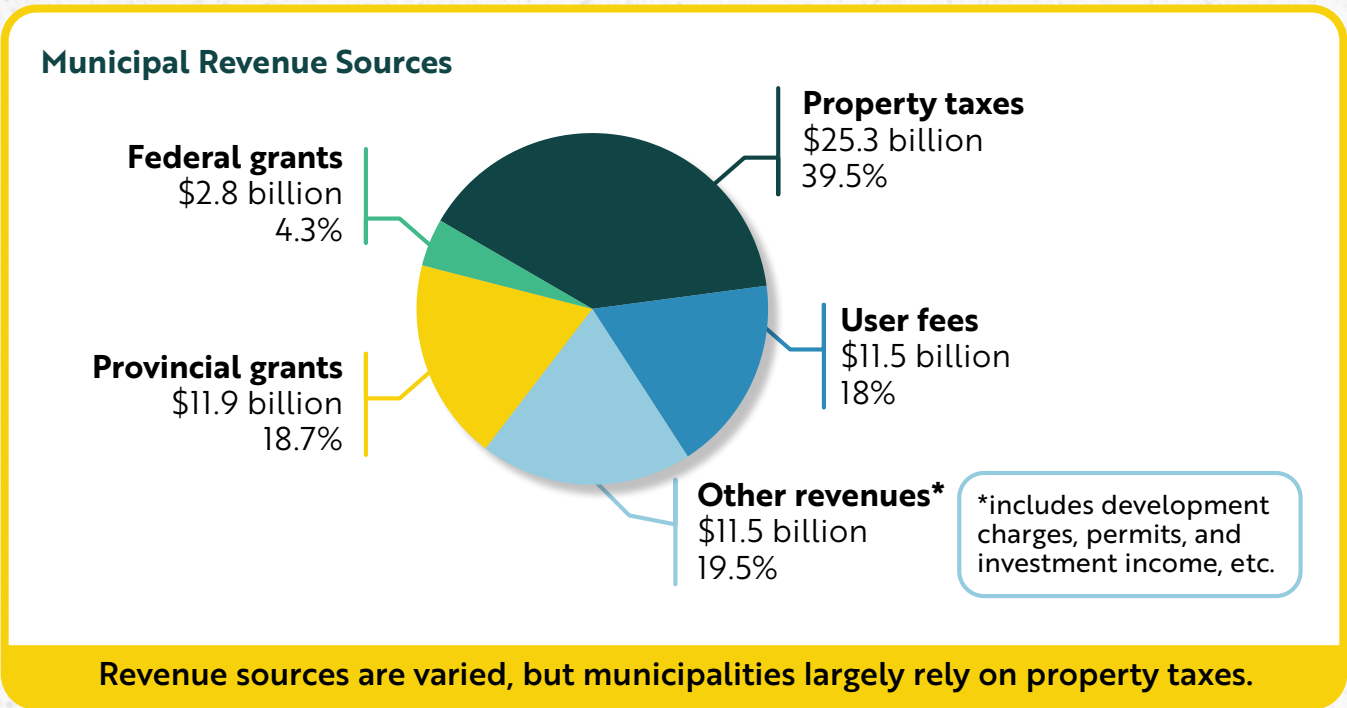
Ontario's municipal fiscal framework is failing residents, businesses and major industry

The fiscal framework that underpins municipalities' ability to deliver the infrastructure and services critical to Ontario's economic and social prosperity is broken. Long-standing structural problems have combined with growth pressures, economic factors, and provincial policy decisions to push municipalities to the brink.



Municipal revenues do not grow with the economy or inflation

Municipalities rely primarily on property taxes and user fees to generate the revenues needed to pay for important infrastructure and services.



Unlike income or sales taxes, property taxes don't grow with the economy or nominally with inflation. In 2022, annual average inflation was a historical 6.8%. While federal and provincial governments saw record revenue growth in 2022 driven by inflation and economic activity, municipalities were left to contend with the rising costs of labour, construction materials, and interest rates without a corresponding increase in revenues.

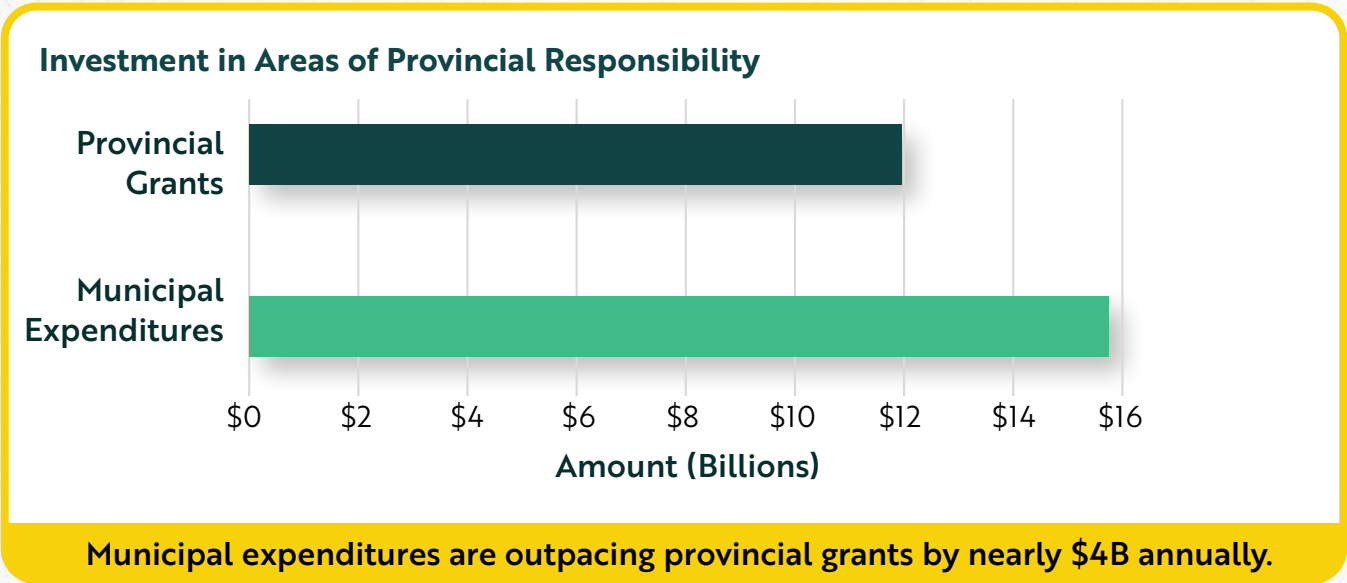
Most federal and provincial grants to municipalities don't grow with inflation either. Provincial funding for programs like the Ontario Municipal Partnership Fund (OMPF) help to support stronger, more resilient communities across Ontario. Since 2019, OMPF funding has remained stagnant at \$500 million a year and has not kept pace with inflationary pressures.

Municipalities subsidize the provincial treasury by almost \$4 billion a year

Almost one third of municipal annual expenditures pay for services that typically fall under provincial jurisdiction in other provinces.

Service	Municipal Expenditures (2022)
Housing	\$2.7 billion
Health services	\$3.3 billion
Social services	\$9.7 billion

Provincial contributions offset these costs – but only in part. As a result, in 2022, municipal expenditures in these areas outpaced provincial grants by \$3.8 billion *and growing*.



Municipal subsidies continue to accumulate. For example, communities in Ontario must cover 10% of hospital capital construction costs, and 100% of the costs of furniture, fixtures and equipment for new hospitals. AMO estimates that municipalities and property taxpayers are currently on the hook for more than \$400 million in hospital capital and equipment costs that should rightfully be funded by the provincial treasury.

Major investments from all orders of government are needed to fund unprecedented growth

Ontario's population is surging and will continue to grow as the federal government targets 500,000 new immigrants per year by 2025. To support this growth, municipalities are committed to doing everything they can to help the province's goal of building 1.5 million homes by 2031. This ambitious housing target depends on essential municipal infrastructure and the public investment to support it – from water systems to sewers, roads and transit systems, emergency service stations, waste management facilities, parks and community centres.

Municipalities across Ontario are working to plan what infrastructure is needed to support this growth and how to pay for it. Ontario's municipalities are planning for \$250 - \$290 billion in capital expenditures over the next decade – with around \$100 billion of that investment being connected to growth.

In the fall of 2022, Bill 23 fundamentally undermined municipal tools to finance growth, creating a \$1 billion annual hole in municipal balance sheets. In November 2022, the government committed to "keep municipalities whole" from the fiscal impacts of the bill. Unless fully offset, this will result in property tax increases, user fee hikes, and/or service reductions.

York Region's 2024 budget illustrates how growing needs and provincial policies are squeezing municipalities:

- **2024 Capital Budget: \$1 billion**
- **10-Year Capital Plan: \$11.6 billion**
- **Impact of Bill 23: \$700 million decrease in revenues over 10 years**
- **Impact of provincial housing targets: \$1.7 billion growth in 10-year capital plan to meet 60% of targets**
- **Unfunded capital to meet 100% of provincial housing targets: \$2.6 billion**

Growth is not the only infrastructure pressure that municipalities across the province face. In 2021, the Financial Accountability Office estimated that the cost to bring *existing* municipal assets to a state of good repair was approximately \$52 billion.¹ Municipalities have worked hard to make significant progress in the way that existing infrastructure assets are managed. The pressure to support growth cannot undermine the sound long-term management of existing assets.



¹Financial Accountability Office, Municipal Infrastructure (2021)

Municipalities can't – and shouldn't – fix Ontario's fraying social safety net on the backs of property taxpayers

Increasing demands on finances have not stopped municipalities from stepping up to address challenges as the government closest to the people. However, the financial tools available to municipalities were never intended to support income redistribution, resulting in growing unmet needs that are undermining Ontario's economic and social prosperity.

Homelessness has reached disastrous proportions in Ontario, with devastating impacts on people, communities, and businesses across the province. The challenge continues to grow in the face of skyrocketing food and shelter costs and a reluctance to reverse the policy choices of successive provincial governments over the past three decades that have contributed to the current crisis. Homelessness remains a challenge felt most by municipal governments, where municipalities are left to manage the symptoms of systemic challenges without the means to address root causes. This approach is both costly and ineffective.

While municipalities continue to spend approximately \$1 billion each year on community housing, there is existing – and growing – unmet needs for additional community housing stock. The Canadian Housing and Renewal Association recently determined that approximately 140,000 new deeply affordable units are needed in Ontario to approach the OECD average.² Investing in community housing is just that, an investment that pays returns in the form of economic productivity – but municipalities cannot do it alone.

Property tax is not an appropriate or sufficient revenue tool to generate funds for income redistribution programs such as social housing. Property taxpayers, including people on fixed incomes and struggling small businesses cannot afford to subsidize income redistribution for those most in need.

Demand outpaces housing options for our most vulnerable Ontarians. There are now nearly **1,400 encampments in municipalities across Ontario.**

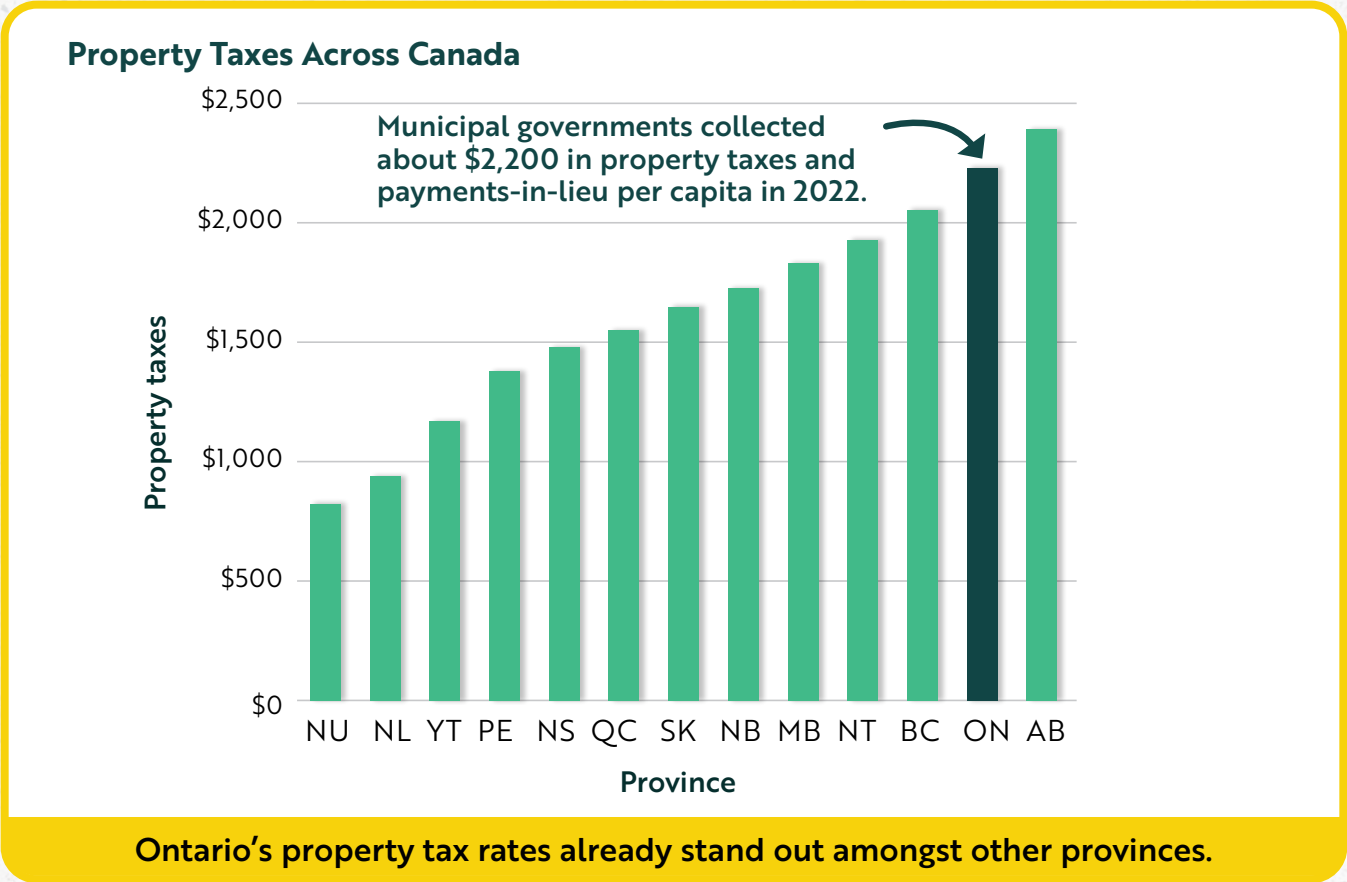
In the last five years, property taxpayers have seen a **200% increase in costs to support homelessness services in their communities.**



²The Impact of Community Housing on Productivity, Canadian Housing and Renewal Association (2023)

The time to update the provincial-municipal fiscal relationship is long overdue

As of 2022, property taxes in Ontario were already amongst the highest in the country at \$2,200 per capita.



In 2024, many municipalities will be compelled to raise property taxes to address a “perfect storm” of factors – including inflation, interest rates, growth, ongoing subsidies to provincial responsibilities, and revenue gaps created by provincial policies. These increases will feed housing affordability challenges and will not be sufficient to put municipalities on a sustainable path.

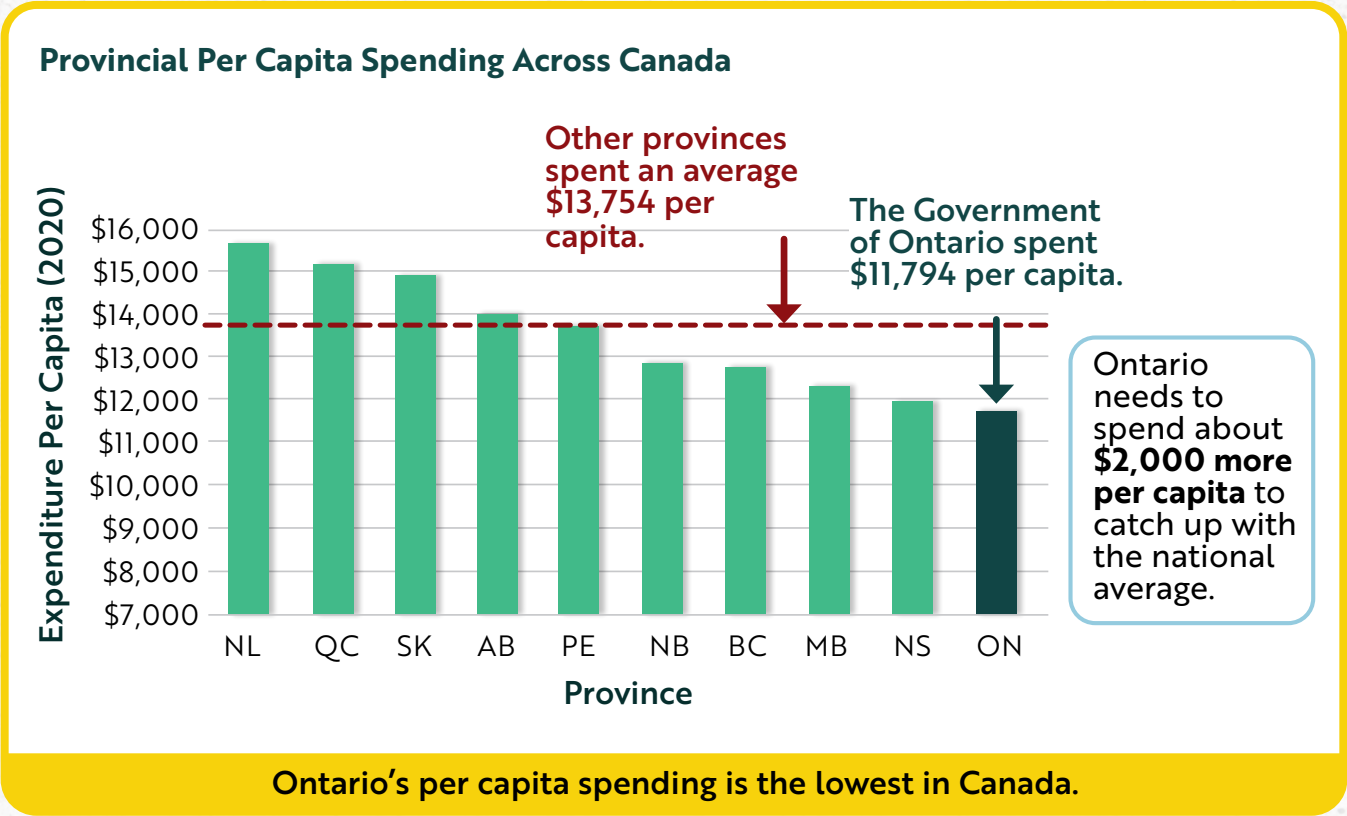
The province has suggested that municipalities are sitting on billions of dollars of reserve funds that can be exhausted to address pressures. The province knows this is false. Municipal reserves are mostly regulated by legislation and help ensure that municipalities can build and sustain critical infrastructure over the long term without significant fluctuations to property taxes. They are an important factor that enable municipalities to maintain overall fiscal health and access the limited borrowing that is allowable when appropriate. They cannot sustainably cover current commitments, new investments and ongoing fiscal needs.

The system is broken and needs to be fixed, or Ontario risks undermining the foundations of its prosperity.

The province can – and should – invest more in Ontario's prosperity.

Ontario has been under-investing in programs for years

Ontario’s program spending is already the lowest in Canada at \$11,974 per capita. This is nearly \$2,000 lower than what other provinces are spending on average. In areas like post-secondary education, children and social services, and education – the foundations of economic competitiveness in a knowledge economy – the province’s real per capita spending have all declined by over 10% since 2018.



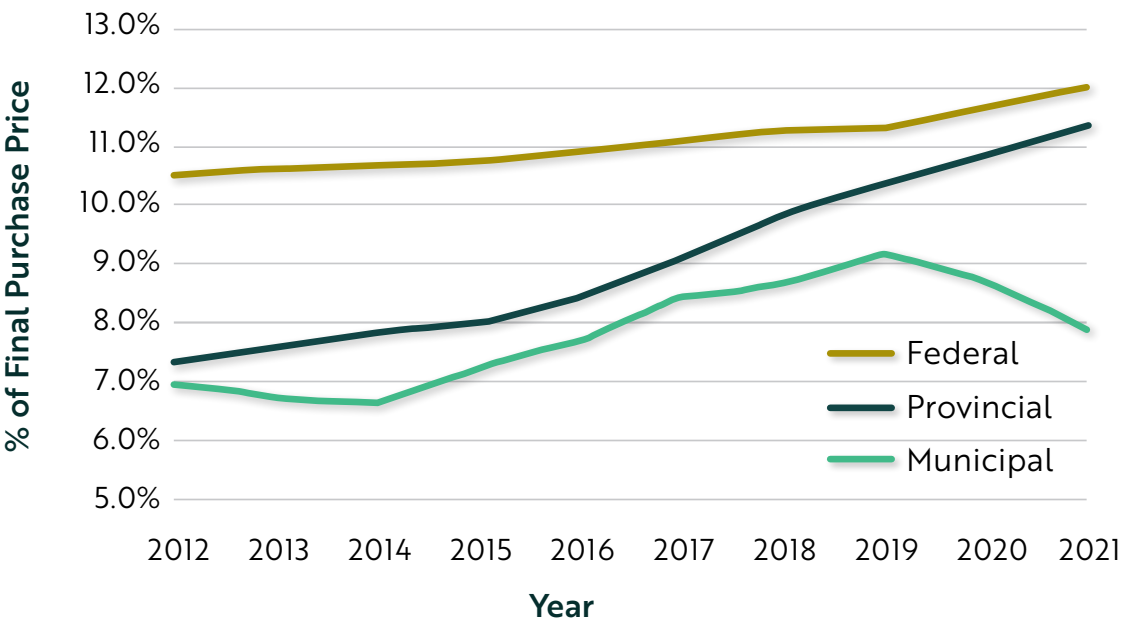
The 2021 Ontario Fall Economic Statement projected a 3% increase in year-over-year program expense growth. By contrast, Ontario’s municipalities saw an 8% increase in operating expenses year-over-year over the same period, from 2021 to 2022.

Despite projected deficits, Ontario fiscal fundamentals remain strong

The Ontario government continues to maintain a strong fiscal position. For 2023-2024, the projected \$5.6 billion deficit includes a \$5.4 billion contingency fund and \$1 billion in reserves. According to the Canadian Centre for Policy Alternatives, deficit, debt-to-GDP ratios and the percent of revenues going towards interest payments are all at 10-year lows.³ Unlike municipalities, the province benefits from strong year-over-year revenue growth that grows with the economy.

The province continues to be a key beneficiary of housing market growth. For each new home built in Ontario, the federal and provincial governments take a share of 39% and 37% respectively of total taxes, compared to local governments' 24%.⁴ This includes the \$4.48 billion in provincial revenues from Land Transfer Taxes alone in 2022. As illustrated in the graph below, the provincial government's share of the purchase price of a new home has climbed steeply over the past 10 years – increasing by 55% compared to local governments' 13%.

Total Government Taxes in New Build Purchase Price



Municipalities in Ontario retain the lowest share of the total purchase price of a home.

³Canadian Centre for Policy Alternatives, Fall Update: Ontario's Projected Deficit is an Accounting Fiction (2023)

⁴Canadian Centre for Economic Analysis, An Uncomfortable Contradiction: Taxation of Ontario Housing (2023)

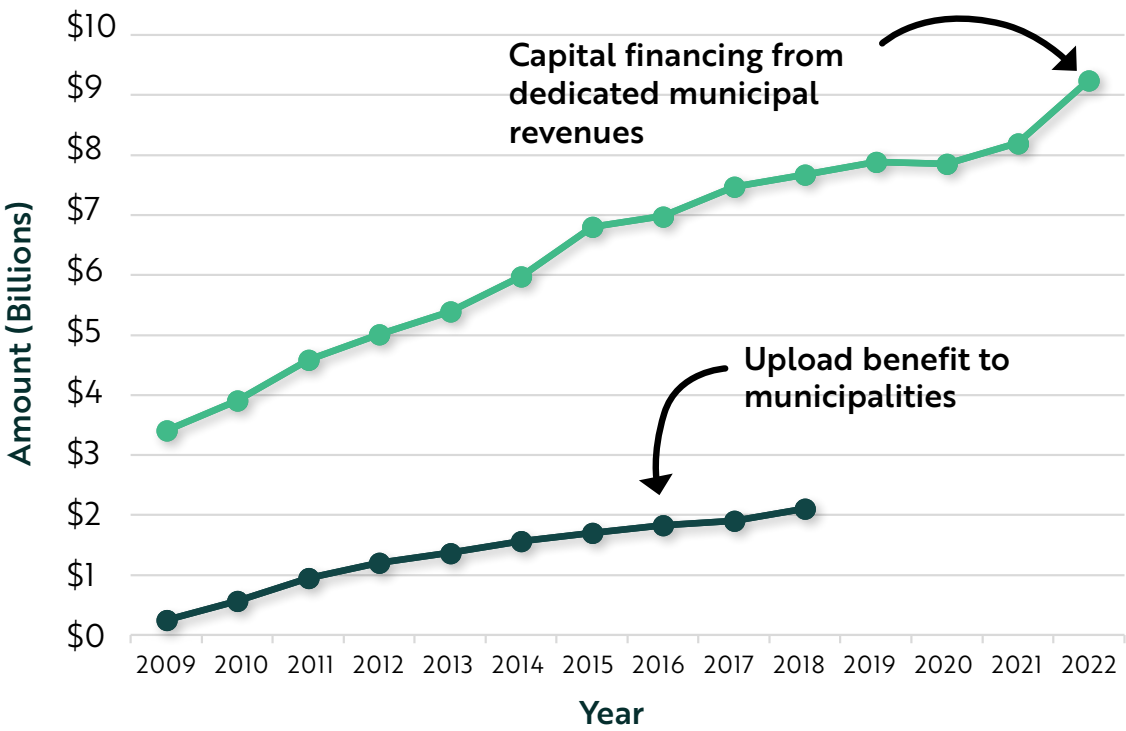
A Social and Economic Prosperity Review will put Ontario on a sustainable path

Ontario’s provincial and municipal governments have a strong history of collaboration.

Municipalities and the provincial government have a strong history of working together to solve complex challenges and develop sound public policy. Throughout the COVID-19 pandemic, the provincial-municipal partnership saved lives and stabilized the provincial economy during unprecedented times.

In 2008, the province and municipalities listened and learned from one another as a part of the Provincial-Municipal Fiscal and Service Delivery Review to develop a shared vision to help rebalance roles, responsibilities and finances. Following the upload of \$2 billion in annual expenditures to the province, municipalities increased investments in infrastructure and put assets on a more sustainable path.

Municipal Investments in Infrastructure



Municipalities have invested upload savings into infrastructure.

A Social and Economic Prosperity Review

In October 2023, AMO asked the Premier, the Minister of Finance, and the Minister of Municipal Affairs and Housing to sit down with municipalities and work together on a social and economic prosperity review: a joint review of revenues, costs and financial risks and a detailed analysis of Ontario's infrastructure investment and service delivery needs.

This process would have the goal of updating the provincial-municipal fiscal relationship to support strong economic foundations, sustainable communities, and quality of life. It would be guided by the principles of:

- Fiscal sustainability for both orders of government
- Fairness and affordability for taxpayers and equity for communities
- Coordinated and timely infrastructure investment resilient to climate realities
- Increased housing supply and affordability
- Robust health and social services supporting increased economic participation
- Long term economic development and prosperity for Ontario and its communities
- Modern, effective and streamlined service delivery

The AMO vision would see provincial and municipal governments coming together to guide robust, joint analysis that considers evidence, balances different perspectives, and ultimately generates consensus on a path forward. AMO's Memorandum of Understanding with the provincial government provides an ideal framework under which this collaboration can occur.

AMO is calling on the provincial government to commit to this review as part of Budget 2024, with a view to developing a consensus report with recommendations by 2025. This review would build on the success of the Ontario-Toronto New Deal that recognized the unsustainability of current municipal-provincial relationships grounded in the downloading of the 1990s.

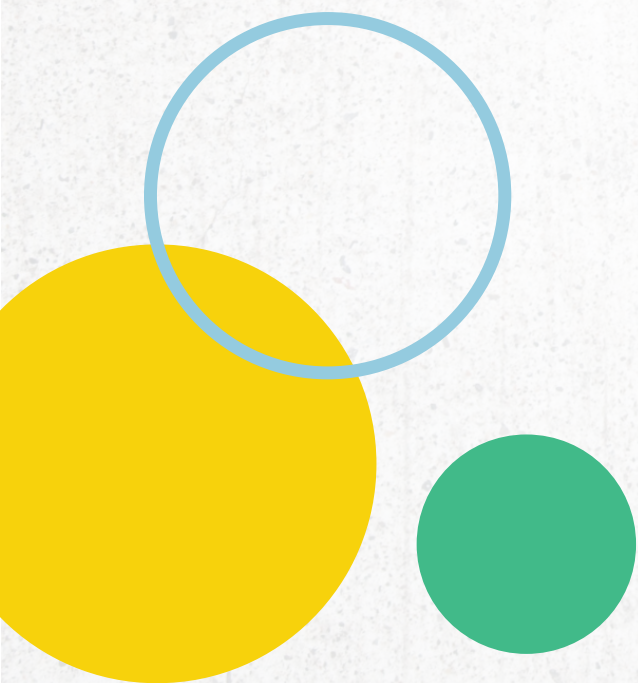
Conclusion

The municipal fiscal sustainability challenge is urgent, province-wide, and central to Ontario's ability to solve the housing and affordability crisis.

In the context of long-standing structural issues, current economic factors, and investments needed for growth, this conversation is overdue.

It will take leadership and resources from the province and municipalities to do this important work. But the benefits for sustainable communities, stronger economic foundations, and a better quality of life for all Ontarians are indisputable.

Join Ontario's municipalities in this important initiative. Working together, we can build a better Ontario.





Association of Municipalities of Ontario (AMO)

155 University Ave., Suite 800, Toronto, ON M5H 3B7

Telephone direct:	416-971-9856
Fax:	416-971-6191
Toll-free in Ontario:	1-877-426-6527
E-mail:	amo@amo.on.ca
Websites:	www.amo.on.ca



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

February 25, 2025

The Honourable Marc Miller
Minister of Immigration, Refugees and Citizenship Canada
House of Commons
Ottawa, ON K1A 0A6

Dear Minister Miller,

As global uncertainty continues and the number of asylum claims in our country increases, I am writing to formally request the Government of Canada to establish long-term, sustainable funding to support the housing needs of asylum claimants in coordination with provinces / territories, without requiring cost-sharing from municipal governments, as is the case with the federal Interim Housing Assistance Program (IHAP). This funding is essential to ensure that individuals seeking refuge in Canada can access safe and stable housing while navigating the asylum process.

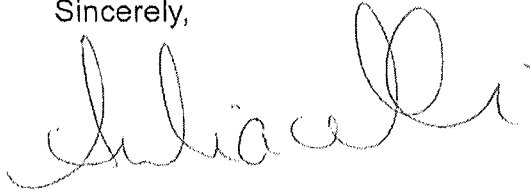
Municipal governments across Ontario, particularly in larger urban centres, are facing significant financial pressures in providing emergency shelter and housing support to individuals. These costs have steadily increased, straining local resources and diverting funding from other critical community services. While the City of Windsor has received reimbursements through IHAP for some emergency shelter costs attributed to asylum claimants in 2023 and 2024, the new IHAP funding model for 2025 to 2027 is unsustainable and places an undue burden on local governments with limited fiscal capacity.

A federal commitment to long-term funding directly to asylum claimants and/or for their immediate housing needs would provide much-needed stability and predictability in addressing this ongoing humanitarian need. It would allow municipalities to focus on their core responsibilities while ensuring that asylum claimants receive appropriate support for housing as they integrate into Canadian society.

The City of Windsor appreciates the efforts of Immigration, Refugees and Citizenship Canada in supporting asylum seekers and refugee claimants, and we look forward to continuing to work collaboratively to find long-term solutions.

Thank you for your time and consideration. I look forward to your response.

Sincerely,

A handwritten signature in black ink, appearing to read 'Anna Ciacelli', with a stylized, cursive script.

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services

attachment

cc: Mr. Irek Kusmierczyk, Member of Parliament, Windsor-Tecumseh
Mr. Chris Lewis, Member of Parliament, Essex
Mr. Brian Masse, Member of Parliament, Windsor West



OFFICE OF THE CITY CLERK COUNCIL SERVICES

Phone: (519)255-6211

CITY HALL
WINDSOR, ONTARIO
N9A 6S1

Fax: (519)255-6868

E-mail: clerks@citywindsor.ca

WEBSITE: www.citywindsor.ca

Special Meeting of Council Decision Monday, January 27, 2025

Moved by: Councillor Jo-Anne Gignac
Seconded by: Councillor Angelo Marignani

Decision Number: B18/2025

That the report of the Manager, Social Policy and Planning dated January 10, 2025, entitled "Asylum Claimants and Interim Housing Assistance Program (IHAP) Funding Update-City wide" **BE RECEIVED** for information; and,

That Council **APPROVE** the recommendation that the City of Windsor does not apply for the Interim Housing Assistance Program (IHAP) funding for the period of 2025 to 2027 due to the requirements for municipal cost-sharing and the lack of ongoing federal funding after 2027; and,

That the Mayor and Council **WRITE** a letter to the federal Minister of Immigration, Refugee, Citizen Canada (IRCC) **TO ADVOCATE** for long-term federal funding to support asylum claimants' settlement into Canada, including assistance with their immediate housing needs, without the requirement for municipal cost-sharing.
Carried.

Report Number: C 9/2025
Clerk's File: GF/14750 11.4

Anna Ciacelli

Deputy City Clerk
February 7, 2025



OFFICE OF THE
CITY CLERK

COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

April 29, 2025

Hon. Paul Calandra
Minister of Education
Ministry of Education
15th Floor
438 University Ave.
Toronto, ON M7A 2A5

Dear Minister Calandra

Windsor City Council, at its meeting held April 14, 2025 adopted the following resolution:

Decision Number: CR114/2025

That the 2024 Windsor Police Service Annual Report **BE RECEIVED**; and,

That Administration **BE DIRECTED** to send a letter to the Greater Essex County District School Board requesting that they work with Windsor Police Service to reinstate the VIP Program board-wide due to the sharp increase in youth crime; and further,

That Administration **BE DIRECTED** to forward a copy of the letter to the Minister of Education.
Carried.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf
attachments

CC: Ms. Vicki Houston, Director of Education, Greater Essex County District School Board
Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

May 21, 2025

The Honourable François-Philippe Champagne
Department of Finance Canada
90 Elgin Street
Ottawa, Ontario K1A 0G5

Dear Minister Champagne

Windsor City Council, at its meeting held May 12, 2025, adopted the following resolution:

Decision Number: CR191/2025

That the report of the Executive Initiatives Coordinator dated April 28, 2025, entitled "City of Windsor Tariff Impact and Response – City Wide" **BE RECEIVED**; and,

That City Council **APPROVE** the administrative actions outlined in the City of Windsor Tariff Impact and Response – City Wide report; and,

That City Council **ADVOCATE** to the Provincial and Federal Governments to provide direct stimulus funding to municipalities to support the continuation of critical infrastructure projects amid tariffs and economic uncertainty; and,

That administration **BE DIRECTED** to report back with options for Council's consideration regarding amending the purchasing by-law to strike a functional balance between administrative efficiency and Council's previous direction to "Buy Canadian" where feasible; and,

That administration **BE DIRECTED** to report back with information that highlights on-going economic risks associated with US Tariffs.
Carried.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

Anna Giacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

CC: Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh
Mr. Harb Gill, Member of Parliament, Windsor West
Mr. Chris Lewis, Member of Parliament, Essex



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

May 29, 2025

The Right Honourable Mark Carney
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Dear Prime Minister Carney

Windsor City Council, at its meeting held April 14, 2025 adopted the following resolution:

Decision Number: CR140/2025

WHEREAS the City of Windsor recognizes the importance of international trade to the local economy, with thousands of jobs directly tied to industries such as automotive manufacturing, agriculture, and steel production;

AND WHEREAS Windsor is a cornerstone of Canada's automotive sector, home to major manufacturing plants, auto parts suppliers, and a highly skilled workforce whose livelihoods depend on an integrated North American supply chain;

AND WHEREAS the deeply interconnected economies of Canada and the United States have fostered a mutually beneficial relationship, with bilateral trade supporting millions of jobs, driving innovation, and ensuring the competitiveness of industries like automotive manufacturing on both sides of the border;

AND WHEREAS the imposition of tariffs by the United States on Canadian goods, including steel, aluminum, and other products, poses a significant threat to the automotive industry, jeopardizing jobs not only in Windsor but also in Detroit and other manufacturing hubs in both countries;

AND WHEREAS retaliatory tariffs and trade barriers undermine decades of economic cooperation, destabilizing businesses and creating unnecessary hardship for workers whose jobs rely on cross-border supply chains, joint ventures, and market stability;

AND WHEREAS Windsor's economy relies heavily on cross-border trade, with the Ambassador Bridge and the soon to be operational Gordie Howe International Bridge serving as critical conduits for the flow of goods, services, and commerce, including the transport of automotive parts essential to just-in-time manufacturing systems;

AND WHEREAS both Canada and the United States have invested massive amounts of capital dollars in cross border infrastructure with the express purpose of strengthening the bi-lateral trade relationship between Canada and the United States;

THEREFORE BE IT RESOLVED THAT the City of Windsor formally opposes the imposition of destructive and unwarranted tariffs by the United States on Canadian goods and calls upon the federal and provincial governments to continue advocating for free and fair trade;

AND BE IT FURTHER RESOLVED THAT the City of Windsor urges both the Canadian and United States governments to engage in constructive dialogue to resolve trade disputes and strengthen bilateral trade relationships, with a particular focus on protecting the automotive sector and its workers;

AND BE IT FURTHER RESOLVED THAT the City of Windsor endorse the federal and provincial call for a 'Buy Canadian' policy for all municipal procurement processes, prioritizing Canadian-made goods and services wherever feasible to support local and domestic businesses and workers;

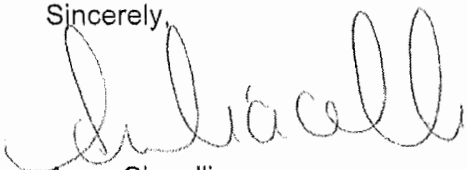
AND BE IT FURTHER RESOLVED THAT the City of Windsor calls upon both the federal and provincial governments to remove any impediments to municipalities preferring Canadian companies in the context of municipal procurement.

AND BE IT FURTHER RESOLVED THAT this resolution be forwarded to the Prime Minister of Canada, the Premier of Ontario, the County of Essex, local Members of Parliament and Members of Provincial Parliament, the United States Ambassador to Canada, and the Mayor and Council of the City Detroit; the Governor of the State of Michigan and both United States Senators for the State of Michigan.

AND BE IT FINALLY RESOLVED THAT the City of Windsor reaffirms its commitment to fostering economic prosperity through collaboration, trade, and cross-border partnerships.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,



Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

cc: Hon. Doug Ford, Premier of Ontario
Ambassador Pete Hoekstra, United States Ambassador to Canada
Governor Gretchen Whitmer, Governor of Michigan
Senator Gary Peters, Michigan
Senator Elissa Slotkin, Michigan
Mr. Mike Duggan, Mayor of Detroit
Detroit City Council
Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh

Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex
Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh
Mr. Harb Gill, Member of Parliament, Windsor West
Mr. Chris Lewis, Member of Parliament, Essex
Clerks Office of County of Essex



OFFICE OF THE
CITY CLERK

COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

June 25, 2025

Mr. Andrew Dowie, MPP
5452 Tecumseh Rd. E Unit #1
Windsor, ON
N8T 1C7

Dear Mr. Dowie,

Windsor City Council, at its meeting held June 9, 2025 adopted the following resolution:

Decision Number: CR264/2025

WHEREAS the City of Windsor has previously expressed its strong support for the establishment of a National Urban Park within the city, recognizing the significant environmental, recreational, cultural, and economic benefits such a designation would bring; and,

WHEREAS the initiative aligns with the City's strategic priorities related to sustainability, habitat protection, environmental stewardship, reconciliation, and improved access to natural spaces for residents and visitors; and,

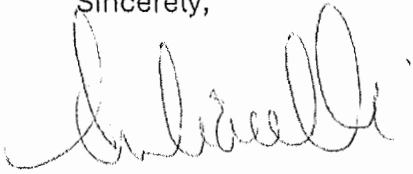
WHEREAS a newly elected federal government presents an important opportunity to re-engage and reaffirm local priorities with new federal leadership; and,

THEREFORE, BE IT RESOLVED that Windsor City Council reaffirms its previously articulated position in support of the National Urban Park initiative; and,

BE IT FURTHER RESOLVED that Council directs Administration to prepare and send correspondence to the Prime Minister of Canada, the federal Minister responsible for Parks Canada, the Chief Executive Officer (CEO) of Parks Canada, and all Members of Parliament (MPs) and Members of Provincial Parliament (MPPs) across the Windsor/Essex region, to apprise them of the City of Windsor's ongoing and continued support for the establishment of a National Urban Park within Windsor.

Your consideration of Windsor City Council's resolution would be most appreciated.

Sincerely,

A handwritten signature in dark ink, appearing to read 'Anna Ciacelli', written in a cursive style.

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/sg

cc: Right Hon. Mark Carney, Prime Minister of Canada
Hon. Steven Guilbeault, Minister of Canadian Identity and Culture
Mr. Ron Hallman, President and CEO, Parks Canada
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex
Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh
Mr. Harb Gill, Member of Parliament, Windsor West
Mr. Chris Lewis, Member of Parliament, Essex



COUNCIL SERVICES DEPARTMENT

June 26, 2025

The Honourable Doug Ford
Premier of Ontario
Premier's office
Room 281, Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Dear Premier Ford,

Windsor City Council, at its meeting held June 9, 2025 adopted the following resolution:

Decision Number: CR261/2025

That City Council **ENDORSE** the City of Windsor's Strategic Response to Tariffs as outlined in the report, including initiatives related to business retention, workforce preparedness, trade diversification, and participation in the Economic and Trade Task Force; and,

That City Council **APPROVE** the proposed Procurement Process Enhancements to the Tariff Mitigation Procurement Strategy that prioritizes a "Buy Canadian" approach, which includes:

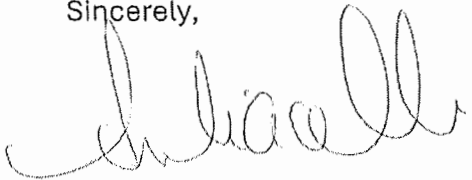
- the requirement for Council to approve sole-sourced purchases from a non-Canadian company over \$100,000, where there may be an alternative Canadian company;
- vendor disclosure of tariff-impacted materials prior to solicitation award;
- tariff impact analysis in Council and Administrative reports where applicable;
- Council direction on purchases exceeding approved budgets;
- sourcing raw materials from Canada upfront where possible;
- updating vendor contracts to explicitly address tariff implications and responsibilities; and,
- internal rollout and communication of tariff mitigation tools and resources.

That these measures remain in **EFFECT** until January 2029 or until City Council directs Administration to resume the standard procurement process as outlined in Purchasing By-Law 93-2012; and,

That City Council **ADVOCATE** to the provincial and federal governments for targeted economic support for Windsor, including inclusion in any future tariff mitigation programs, infrastructure investments, and workforce development initiatives.

Your consideration of Windsor City Council's resolution would be most appreciated.

Sincerely,

A handwritten signature in black ink, appearing to read 'Anna Ciacelli', written in a cursive style.

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/sg

cc: Right Hon. Mark Carney, Prime Minister of Canada
Hon. Mélanie Joly, Minister of Innovation, Science and Industry
Hon. Gregor Robertson, Minister of Housing and Infrastructure
Hon Victor Fedeli, Minister of Economic Development, Job Creation and Trade
Hon. Rob Flack, Minister of Municipal Affairs and Housing
Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Mr. Anthony Leardi, Member of Provincial Parliament, Essex
Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh
Mr. Harb Gill, Member of Parliament, Windsor West
Mr. Chris Lewis, Member of Parliament, Essex



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. FI 2025

July 28, 2025

Ministry of Natural Resources
Jennifer Keyes, Director,
Development and Hazard Policy Branch
Policy Division
300 Water Street
Peterborough, ON K9J 3C7

Dear Ms. Keyes,

On behalf of the City of Windsor Council ("Council"), additional information is being requested regarding Bill 27, *Resource Management and Safety Act* which was recently re-introduced to the Ontario Legislature (following the dissolution of the former Bill 228).

While we understand that the formal comment period pertaining to ERO No. 019-9299 has previously closed (January 9, 2025) and no additional opportunity for comment is being provided at this time, Council has requested that the City of Windsor be integrated as part of the legislative framework of the proposed *Geologic Carbon Storage Act*.

Of note, it is the City of Windsor's municipal opinion that it should receive fulsome and active consultation pertaining to provincial research studies, findings and outcomes of site suitability analyses of potential specific geologic carbon storage site candidates.

Windsor City Council, at its meeting held July 14, 2025 adopted the following resolution:

Decision Number: CR271/2025

That the letter from the Director, Development and Hazard Policy Branch, Ministry of Natural Resources dated May 27, 2025 regarding Information on the reintroduction of the *Geologic Carbon Storage Act* **BE RECEIVED**; and,

That administration **BE DIRECTED** to send a letter to the Ministry of Natural Resources requesting clarification as to whether municipalities would have input into which local sites may be chosen for suitability of carbon storage.

Your consideration of Windsor City Council's resolution would be most appreciated.

Respectfully,

A handwritten signature in dark ink, appearing to read 'A. Ciacelli', written in a cursive style.

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services

AC/sg

cc: Mr. Andrew Dowie, Member of Provincial Parliament, Windsor-Tecumseh
Ms. Lisa Gretzky, Member of Provincial Parliament, Windsor West
Andrew Ogilvie, Manager of Resources Development



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. SF2025

August 6, 2025

National Fire Protection Association (NFPA)
Laura King, Canadian Regional Director
1 Batterymarch Park
Quincy, Massachusetts
02169-7471 USA

Dear Ms. King,

Windsor City Council, at its meeting held February 10, 2025 adopted the following resolution:

Decision Number: CR294/2025

That City Council **APPROVE** the sole source purchase of two replacement fire vehicles totalling \$3,247,770 CAD plus applicable HST to be funded from 2024 Fire Fleet Replacement project 7241001 and the Fire Major Equipment Reserve (Fund 163); and,

That the Purchasing Manager **BE AUTHORIZED** to issue a purchase order to City View Specialty Vehicles Inc. in the amount of \$3,247,770 CAD plus HST, in accordance with their formal quote received on June 3, 2025, satisfactory in financial content to the City Treasurer, and in technical content to the Fire Chief; and,

That City Council **APPROVE** a pre-commitment of \$3,220,000 in funding from the 2027 Capital budget project FRS-001-07; and,

That City Council **APPROVE** additional funding of up to \$247,747 from the Fire Major Equipment Reserve (Fund 163) to the 2024 Fire Fleet Replacement Project 7241001 to provide balance of funding required for the fire vehicles purchase and required upfit equipment inclusive of non-recoverable HST; and,

That administration **BE DIRECTED** to send a letter to the National Fire Protection Association (NFPA) asking them to review their recommendations as they relate to the lifespan of fire vehicles.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

Anna Giacelli
Deputy City Clerk and Supervisor of Council Services
AC/sg



OFFICE OF THE
CITY CLERK

COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

September 19, 2025

The Honourable Jill McKnight
Minister of Veterans Affairs
House of Commons
Ottawa, Ontario, Canada
K1A 0A6

Dear Minister McKnight

Windsor City Council, at its meeting held September 8, 2025, adopted the following resolution:

Decision Number: CR361/2025

Whereas since 1993, Canada has never awarded a Victoria Cross despite extraordinary valor by Canadian forces during our longest war in Afghanistan; and,

Whereas allied nations awarded their highest honours for Afghanistan service: Britain awarded 3 Victoria Crosses, Australia awarded 4, New Zealand awarded 1, and The United States awarded 18 Medals of Honor, while Canada awarded none; and,

Whereas multiple Canadian Afghanistan veterans demonstrated Victoria Cross-sort actions, including: Private Jess Larochete who defended his position with a broken back against overwhelming Taliban forces; Warrant Officer William MacDonald who crossed open ground under a hurricane of mortar to rescue wounded comrades; and Master Corporal Sean Teal who rescued fallen soldiers while under direct enemy fire; and,

Whereas Afghanistan veterans feel their sacrifice has been forgotten, despite Canada's significant commitment and casualties; and,

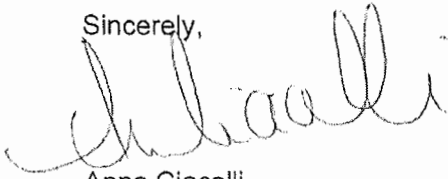
Whereas this cause has gained unprecedented support from distinguished Canadians, including General Romeo Dallaire, General Lewis MacKenzie, Minister Bill Blair, MP Erin O Toole, and endorsements from 100+ military associations, multiple cities, and four Canadian brigade commanders who led battle groups during the Afghanistan war

THEREFORE BE IT RESOLVED:

That the City of Windsor, Ontario **CALL UPON** the Government of Canada **TO ESTABLISH** an Independent Military Honours Review Board to review Afghanistan veterans' cases where evidence suggests Victoria Cross criteria were met, beginning immediately with Private Jess Larochelle's case whose October 14, 2006 actions clearly demonstrate "most conspicuous bravery" and that the board include review of other compelling Afghanistan cases and address other historical cases.
Carried.

Your consideration to Windsor City Council's resolution would be most appreciated.

Sincerely,

A handwritten signature in dark ink, appearing to read 'A. Ciacelli', written in a cursive style.

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

cc: Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh
Mr. Harb Gill, Member of Parliament, Windsor West
Mr. Chris Lewis, Member of Parliament, Essex



OFFICE OF THE
CITY CLERK

COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

November 3, 2025

Border Mayors Alliance
info@bordermayors.ca

Dear Border Mayors Alliance,

Windsor City Council, at its meeting held October 20th, 2025, received and endorsed (CR407/2025) the report provided by the Border Mayors Alliance entitled "Border Communities Under Shifting Trade Relationships."

Further, Windsor City Council committed to working in partnership with the Border Mayors Alliance, through Mayor Drew Dilkens and the Office of the Mayor, as it relates to the impact of tariffs to the manufacturing sector across Canada and specifically in the City of Windsor.

Additionally, Windsor City Council requested to be kept apprised of any further relevant reports, correspondence, or advocacy initiatives from the Border Mayors Alliance that may be brought forward for Council's consideration, analysis, and potential endorsement.

Thank you, on behalf of Windsor City Council, for the ongoing work of the Border Mayors Alliance. Please find this letter as verification of City Council's ongoing support for this important initiative.

Sincerely,

Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

CC: Ms. Kathy Borrelli, Member of Parliament, Windsor-Tecumseh
Mr. Harb Gill, Member of Parliament, Windsor West
Mr. Chris Lewis, Member of Parliament, Essex



COUNCIL SERVICES DEPARTMENT

IN REPLY, PLEASE REFER
TO OUR FILE NO. _____

November 4, 2025

Dear Ministers & Members of Federal & Provincial Parliament:

On behalf of Windsor City Council, we are writing to express our concern regarding the ongoing housing and homelessness crisis in our community. Despite significant investments, innovative programming, and extensive collaboration, the situation continues to worsen without a clear or sustainable solution.

Windsor City Council was recently provided with the findings of the most recent Point-in-Time (PIT) Count. Conducted in October 2024 by OrgCode on behalf of the City of Windsor, this was the region's fourth federally aligned PIT Count under the Government of Canada's Reaching Home strategy.

The PIT Count offers a standardized snapshot of homelessness on a single night, combining an enumeration of individuals in shelters, transitional housing, and unsheltered locations with a survey that captures deeper insights into the composition and experiences of those affected. While the results represent a minimum number of individuals experiencing homelessness, they provide valuable context for understanding the challenges facing our community.

Key findings from the 2024 PIT count:

- 672 individuals were found to be experiencing homelessness in Windsor-Essex.
- Chronic homelessness remains high, 72% of the participants who were surveyed met the federal definition of chronic homelessness (Homeless for at least 6 months in the past year, or 18 months within a 3-year period).
- Of the 383 individuals who answered questions relating to chronic conditions; 66% reported mental health challenges and 66% also reported issues with substance use.
- Demographic challenges related to increases in homelessness for older adults, and youth.
- Data also shows an overrepresentation of Indigenous community members.

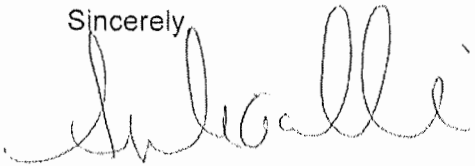
The City of Windsor has undertaken a substantial amount of work to address this crisis. Through initiatives such as the Homelessness & Housing Help Hub (H4), Windsor Shelter Health, precommitment of funding for a permanent Housing Hub with 64-99 supportive housing units, implementation of the Strengthen the Core downtown revitalization plan, Peer-to-Peer (P2P) engagement, and collaborations with community partners under the Community Safety and Well-Being Plan, we are striving to provide comprehensive supports across multiple sectors to meet the needs of the population. Combined, these efforts represent a significant commitment of municipal resources and leadership. However, despite these investments, the numbers of those in need continue to rise.

This trend highlights a broader issue: municipalities across Ontario are increasingly funding and delivering programs that fall within Provincial and Federal jurisdictions. The above-mentioned initiatives illustrate the extent to which our local municipal government is contributing to this shared responsibility. While we remain committed to doing our part, this approach is neither sustainable nor equitable, and thus we respectfully ask that the Province and Federal governments strengthen efforts to provide the necessary support municipalities need to effectively sustain these critical initiatives and serve their vulnerable residents.

Federal and Provincial government alignment is needed along with sustained funding (both capital and operating) to create new and deeply affordable housing, along with supportive housing programs for our community. In addition, continued health related investments for Mental Health and Addictions are needed to help address some of the concerns that were detailed in the PiT report.

We look forward to your response and to working together to create meaningful change for the residents of Windsor Essex.

Sincerely,



Anna Ciacelli
Deputy City Clerk and Supervisor of Council Services
AC/wf

cc: The Honourable Paul Calandra, Minister of Education
The Honourable Rob Flack, Minister of Municipal Affairs and Housing
The Honourable Sylvia Jones, Minister of Health
The Honourable Michael S. Kerzner, Solicitor General
The Honourable Gregor Robertson, Minister of Housing and Infrastructure
Kathy Borrelli, MP, Windsor-Tecumseh-Lakeshore
Harb Gill, MP, Windsor West
Chris Lewis, MP, Essex
Andrew Dowie, MPP, Windsor-Tecumseh
Lisa Gretzky, MPP, Windsor West
Anthony Leardi, MPP, Essex