

Windsor Canada Utilities Ltd. X ANNUAL REPORT



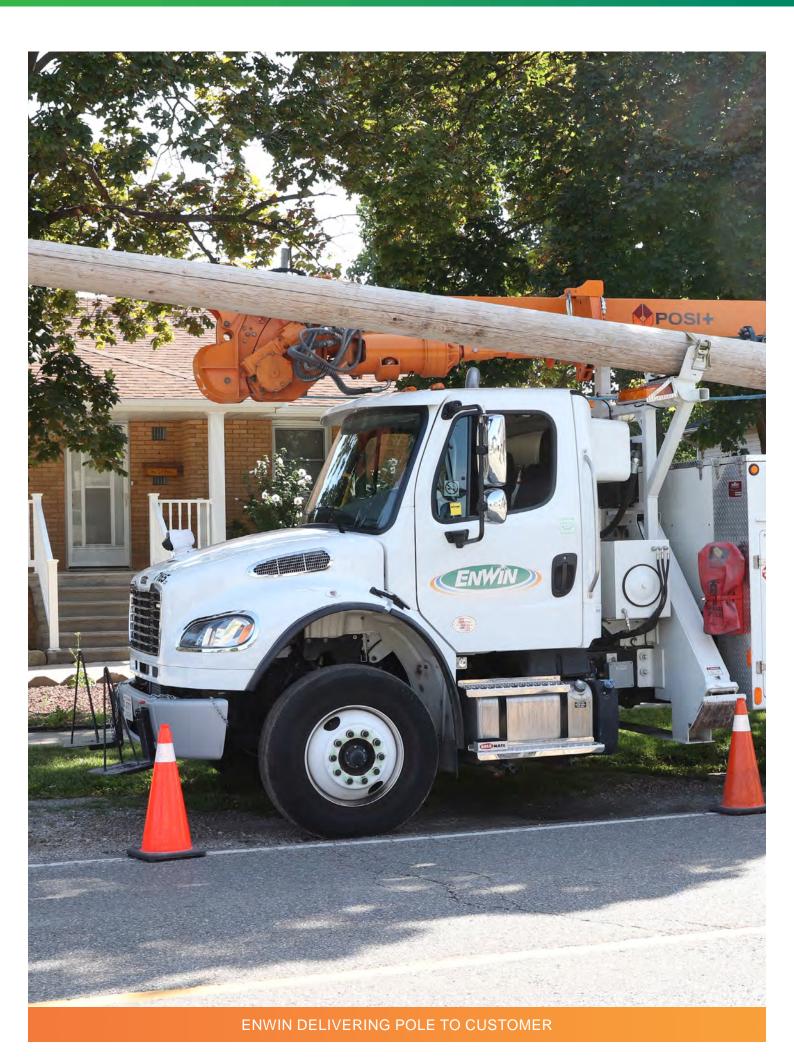
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Land Acknowledgment Statement

We acknowledge that we are on land and surrounded by water, which was originally inhabited by Indigenous Peoples who had travelled this area since time immemorial. This territory is honoured by the Wampum Treaties of the Anishinaabe, Haudenosaunee, Lenni Lenape, and allied Nations, to peacefully share and care for the resources around the Great Lakes, and the waters that we drink. We would like to acknowledge the presence of the Three Fires Confederacy of the Ojibwe, Odawa, and Potawatomi and the Huron/Wendat Peoples. We are dedicated to honouring Indigenous history and culture while remaining committed to moving forward respectfully with all First Nations, Inuit and Métis.



Mission, Vision and Values



Strategic Goals and Initiatives



A people driven learning organization.

Drive organizational excellence and learning through attracting, retaining, developing, and engaging passionate and diverse people.



Our customers' trusted partner.

Maintain a strong focus on delivering exceptional value to our customers as a trusted advisor that helps them navigate and choose solutions for their energy needs.



Our community's leader for the energy evolution.

Articulate and pursue regulated and unregulated business opportunities that will position ENWIN at the forefront of the energy evolution.





Mission

Vision

We guide, innovate, and grow our customers' access to safe, reliable energy and water resources.

Connecting communities through clean energy and water solutions.

Our Values



Agility

We unlock our full potential by leveraging our collective talents, breaking down barriers to collaboration, and fostering seamless integration across different business lines.



Stewardship

We are responsible stewards of the sustainability and affordability of the vital resources that our customers and communities rely on for their quality of life.



Trust

We build trusted, long-term relationships with each other, our customers, and our communities through collaboration, engagement and volunteerism.



Excellence

We encourage and challenge ourselves to model and deliver excellence in our operations and every experience we share with each other, our customers, and our communities.



Purposeful

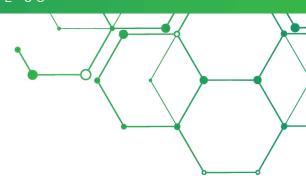
We are purpose-driven in our pursuit of innovation, growth, and exceptional results by seeking out and integrating diverse perspectives, experiences, and backgrounds.







The Pillars that GUIDE US



CONNECTING COMMUNITIES

through clean energy and safe, sustainable water solutions.

THE PILLARS THAT GUIDE US

- A people driven learning organization
- Our customers' trusted partner
- Our community's leader for the energy evolution
- Drive a safe, secure, and resilient water supply







Success BY THE NUMBERS



Windsor Canada Utilities Ltd. (WCU) is an energy and utilities management services company. Founded in 1999, WCU is 100 per cent owned by The Corporation of the City of Windsor. WCU conducts its business through two wholly owned subsidiaries, ENWIN Utilities Ltd. (ENWIN) and ENWIN Energy Ltd. (EWE).

ENWIN is the licensed electricity distributor responsible for the provincially regulated distribution of electricity and the servicing and maintenance of Windsor's powerline infrastructure, with EWE being an unregulated affiliate of WCU.

2023 Fast Facts

8484

Distribution Transformers 87%

Satisfaction Rate \$425 M

Total Assets

91,734

Hydro Customers \$23 M

Infrastructure Investment 577

New Load Customers

632 km

Primary Overhead
Conductor length

480 km

Primary -Underground Conductor length

Customer Experience BY THE NUMBERS



The below results are based on online and telephone interviews of 606 respondents who pay or look after the electricity bills for ENWIN. A sample size of 606 provides a confidence level of 95% (+/- 4%). Customers surveyed were based on a random sample approach.

2023 Fast Facts

86%

Believe ENWIN quickly handles outages and restores power.

87%

Believe ENWIN provides consistent reliable energy.

85%

Believe ENWIN delivers on its service commitments.

86%

Believe ENWIN's standard of reliability meets expectations.

88%

Believe ENWIN makes electricity safety a top priority.

Corporate STRUCTURE



Windsor Canada Utilities Ltd.

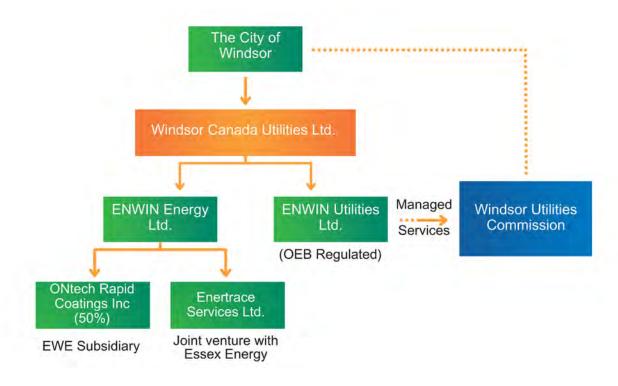
Windsor Canada Utilities Ltd. (WCU) is 100 per cent owned by The Corporation of the City of Windsor. It is a private company, registered under the Ontario Business Corporations Act, and overseen by a Board of Directors consisting of six members appointed by City Council; four of these are elected members of City Council. The core businesses of the Corporation, through its regulated and unregulated affiliates, are electricity and water distribution and other utility services. The Company owns and operates two subsidiary companies.

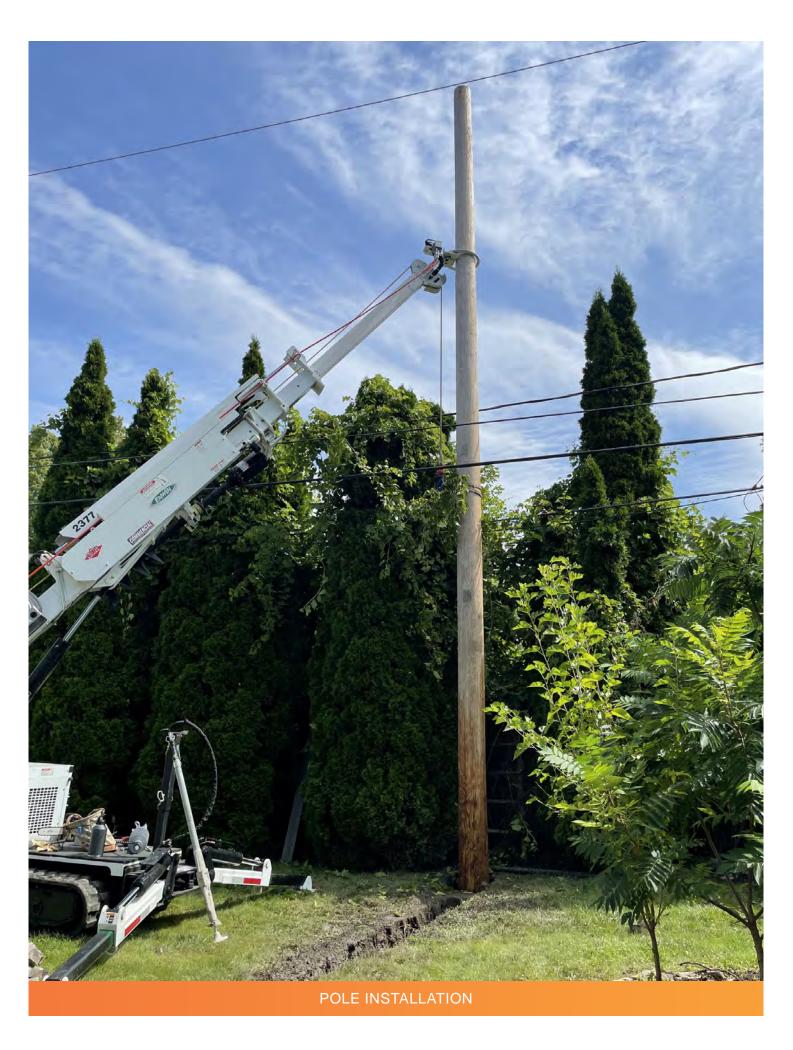
ENWIN Utilities Ltd.

ENWIN Utilities Ltd. (ENWIN or EWU), the first of these two subsidiaries, is a regulated electricity Local Distribution Company (LDC) operating in the City of Windsor. ENWIN maintains an electricity distribution system that serves approximately 92,000 residential and commercial customers. ENWIN is overseen by a Board of Directors consisting of six members appointed by its shareholder; two of these are elected members of City Council. ENWIN also maintains a contract of service with the Windsor Utilities Commission (WUC) to manage WUC's administrative and operational functions and to supply water to customers in Windsor and two neighbouring towns.

ENWIN Energy Ltd.

ENWIN Energy Ltd. (EWE), the second of these subsidiaries, aims to find opportunities in the unregulated Ontario energy market for the benefit of its customers, community and shareholder. This currently includes streetlighting and sentinel lighting services, suite metering opportunities, corrosion protection services through its affiliate ONtech Rapid Coatings Inc., and locate services through Enertrace Services Ltd., a joint venture with Essex Energy. Exciting new offerings continue to emerge at EWE as the energy sector in Ontario rapidly evolves.





Board of DIRECTORS



WINDSOR CANADA UTILITIES LTD. (WCU)



Drew Dilkens

(Chair)
Mayor, City of Windsor
DBA, MBA, LLB, CHRL



Jo-Anne Gignac

(Vice-Chair) Councillor, City of Windsor, Ward 6



Kevin Laforet

Regional President (Canada), Caesars Entertainment CPA, CA, BCom



Jim Morrison

Councillor, City of Windsor, Ward 10 PFP



Ed Sleiman

Councillor, City of Windsor, Ward 5



Jerry Udell

Senior Counsel, Miller Canfield LLB, BA, CS



ENWIN UTILITIES LTD. (EWU)



Drew Dilkens

(Chair)
Mayor, City of Windsor
DBA, MBA, LLB, CHRL



Jo-Anne Gignac

(Vice-Chair)
Councillor, City of Windsor,
Ward 6



Garnet Fenn

Former Vice President, CFO and Treasurer DaimlerChrysler MBA, FCPA, FCA, ICD.D, FCG, CPA (Michigan)



Gregory Ioanidis

Former Vice President, ITC Holdings Corp. MBA, C.Dir, BMath



Andrea Orr

Licensed Insolvency
Trustee
LLM, CGA, CPA, CIRP, LIT



Leo Muzzatti

Director of Human Resources and Strategy Management, Assisted Living Southwestern Ontario (Windsor) LLB, BEd



Abe Taqtaq

(Vice-Chair, resigned April 1st, 2023) President, CD Ventures & Consulting Inc. BA



ENWIN ENERGY LTD. (EWE)



Drew Dilkens

(Chair)
Mayor, City of Windsor
DBA, MBA, LLB, CHRL



Jo-Anne Gignac

(Vice-Chair)
Councillor, City of Windsor,
Ward 6



Kevin Laforet

Regional President (Canada), Caesars Entertainment CPA, CA, BCom



Jim Morrison

Councillor, City of Windsor, Ward 10 PFP



Ed Sleiman

Councillor, City of Windsor, Ward 5



Jerry Udell

Senior Counsel, Miller Canfield LLB, BA, CS

Board ATTENDANCE



EWU	5 Meetings / Year
Drew Dilkens (Chair)	Attended 5
Garnet Fenn	Attended 5
Jo-Anne Gignac	Attended 5
Gregory loanidis	Attended 5
Leo Muzzatti	Attended 5
Andrea Orr	Attended 5
Abe Taqtaq	Attended 1 of 1 (resigned April 1, 2023)

WCU / EWE	5 Meetings / Year
Drew Dilkens	Attended 5
Jo-Anne Gignac	Attended 5
Kevin Laforet	Attended 4
Jim Morrison	Attended 5
Ed Sleiman	Attended 5
Jerry Udell	Attended 5

EXECUTIVE **TEAM**





Garry Rossi
President and CEO
P.Eng



Director,
People, Safety and Culture
(Chief People Officer,
appointed January, 2024)
LLM, BA



Jim Brown

VP Hydro Operations
P.Eng



VP Corporate Services and Chief Financial Officer CPA, CA, MBA, C.Dir



VP Customer Care and Corporate Operations LLM, BA, CSCMP



VP Water Operations MBA, P.Eng, BASc



VP Business Development MBA, CEM



Message from the

CHAIR OF THE BOARD AND PRESIDENT AND CHIEF EXECUTIVE OFFICER

On behalf of ENWIN Utilities Ltd., we are pleased to present our 2023 annual report.

ENWIN commenced 2023 in celebration, as the recipient of two prestigious awards: ENWIN was recognized by the Electricity Distributors Association for exceptional communication efforts in promoting the company's Electric Vehicle (EV) project - this award underscores ENWIN's commitment to raising awareness and driving adoption of sustainable energy solutions. ENWIN was also the recipient of the Essex Region Conservation Authority's (ERCA's) Conservation Award, which acknowledged the company's valuable contributions to creating a sustainable future for the Windsor-Essex-Pelee Island region - this award is a testament to ENWIN's dedication to environmental stewardship and its role in shaping a greener tomorrow. These accolades not only highlight ENWIN's operational excellence but also our unwavering focus on serving the community and promoting sustainable practices.

ENWIN continued the year with additional noteworthy accomplishments: We achieved an impressive score of 87% on our COR audit, a testament to the dedication of our operational teams' commitment to health and safety under the guidance of our Health and Safety team. We also successfully passed our Electrical Safety Authority compliance assessment and continued to receive outstanding marks from our Customer Satisfaction Survey, with 85% of our customers affirming their belief that ENWIN delivers on its service commitments. Toward the end of the year, ENWIN's new user-friendly website launched, highlighting our ongoing commitment to customer experience enhancements.

ENWIN Energy continued to expand its business development with the launch of Enertrace, a joint venture with Essex Energy. ENWIN Energy also oversaw the installation of a 1 MW (one megawatt) net metering project, placing solar panels on the roof of the Rhodes Drive Operations Centre.

This past year was a testament to our capabilities as ENWIN demonstrated agility and service excellence in its operations in response to significant weather events that impacted our community: From an ice storm in February to multiple summer storms and tornadoes, each weather event independently affected over 25,000 customers. Beyond weather events, in September, a vehicle fell through a customer-owned in-ground vault – this unprecedented experience resulted in a service outage in the downtown area. In the face of these emergencies, ENWIN's teams swiftly mobilized and worked tirelessly to restore power to most customers within hours. We

thank our entire team for their resilience, dedication, and commitment to the service of our community.

ENWIN's Community Support Program proudly contributed over \$65,000 to local organizations in Windsor-Essex County. These funds were directed towards initiatives such as the Victorian Order of Nurses (VON), Build a Dream, and the Multicultural Council of Windsor & Essex County. These organizations work to enhance and enrich the lives of community members, and we are honoured to support their vital efforts.

We are also immensely grateful to our team of dedicated volunteers who generously donated their time and expertise to support community-focused initiatives. Their selfless contributions have been instrumental in amplifying the reach and impact of our community engagement efforts. Through these collaborative endeavours, ENWIN has solidified its position as a trusted and engaged corporate citizen, committed to driving positive change and fostering a vibrant, inclusive, and thriving community in Windsor-Essex County.

In 2023, ENWIN reached a significant milestone with the introduction of our new Corporate Strategic Plan. This comprehensive framework outlines our renewed Mission, Vision, and Values, setting the strategic direction and key initiatives that will guide our organization into the future. A crucial component of our Strategic Plan is the implementation of the People Strategy, which focuses on supporting, recognizing, and investing in our employees – our most valuable asset. By prioritizing the development and well-being of our workforce, we are positioning ENWIN to better serve the growing and evolving needs of our community.

The company's achievements in 2023 have set the stage for continued growth and innovation, as ENWIN remains steadfast in its mission to power the region's progress and prosperity. As we look ahead, we are excited and confident in ENWIN's renewed Mission: To guide, innovate, and grow our customers' access to safe, reliable energy and water resources. This forward-looking vision underscores our commitment to being a trusted partner and innovative leader in the delivery of essential utilities, ensuring the continued prosperity and sustainability of the communities we serve.

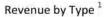
Hany Koon

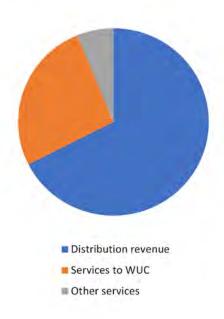
Garry Rossi, President and CEO Mayor Drew Dilkens, Board Chair

FINANCIAL HIGHLIGHTS

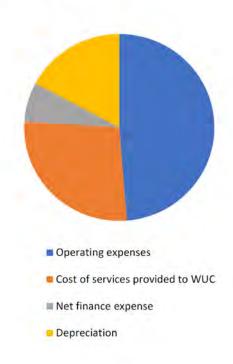


in thousands of dollars)	2023	2022	2021	2020	2019
Operations			44.4		
Total Revenue	302,646	308,318	306,402	352,859	332,946
Distribution Revenue	53,314	51,726	49,778	49,019	51,400
EBITDA	21,819	14,574	19,014	23,566	29,645
Net Income	8,137	612	4,969	7,316	12,155
Dividends	4,000	4,000	4,000	4,000	4,000
Balance Sheet					
Cash and Investments	42,367	46,561	63,457	59,075	50,272
Property, Plant and Equipment & Intangible Assets	262,741	254,214	247,269	245,302	242,344
Total Assets	424,531	414,097	422,990	428,024	415,609
Long-term debt	103,000	103,000	103,000	103,000	103,000
Equity	202,327	200,874	186,931	182,593	183,536
Cash flows					
Operating	18,857	4,954	19,983	24,443	20,621
Investment in Infrastructure	22,938	19,274	14,889	16,749	21,630





Expenses by Type 1



¹ Excludes the sale of electricity and cost of electricity

Operational **RESULTS**



WCU's capability to achieve the objectives set out in its strategic direction is a function of its assets and expertise, both tangible and intangible, and its systems and capital resources.

Assets

WCU's total assets are \$424.5 million as of December 31, 2023. Its largest subsidiary, EWU, had significant ongoing investment in distribution infrastructure in 2023.

Electricity Distribution Assets

ENWIN continues to be affected by the pressures from aging infrastructure, which is a factor for many utilities. EWU manages this through increased infrastructure investments and a detailed plan to target distribution system spending where it will have the most benefit.

ENWIN delivers value to its customers through its electrical distribution grid. That grid consists of assets such as poles, wires, cables, transformers, and meters (among other assets) which are used to deliver electrical power to customers. ENWIN applies its resources of knowledge, skill, capital (both human and monetary), tools, processes, and procedures to the activities of building, operating and maintaining grid assets. Delivery of value to customers is continually managed, reviewed, and improved. Customers value the distribution grid in terms of its ability to provide sufficient power, safely and reliably, and to move power from points of generation to points of load.

In 2023, \$23 million was invested to maintain and expand the distribution system and related infrastructure to meet customer needs. In 2023 ENWIN's distribution grid moved 446 MW of peak power which represents 68% of the all-time peak the system established in 2006 and was 4% less than in 2022. While peak loads depend on economic and weather conditions, the ENWIN distribution grid has a reasonable reserve capacity to serve additional loads which may materialize in the future. Additionally, ENWIN's distribution grid supported the connection of 831 private generators.

According to the Canada Safety Council, Windsor is the lightning and storm capital of Canada and while a distribution grid will always suffer some outages, customers value a quick restoration of their electrical service. The average outage duration in 2023 was 35 minutes (adjusted for major events and loss of supply from the provincial transmitter), which was a top quartile performance for utilities serving more than 50,000 customers. 2023 was characterized by two significant storms that were major events. The first was an ice storm that occurred near the end of February and the second was in August when two tornadoes touched down within Windsor. In February, 90% of customers had power restored within 18 hours of the peak of the ice storm and in August, 90% of customers had power restored within six hours.

Unregulated Business Lines

Historically, ENWIN Energy Ltd. (EWE) has been responsible for overseeing and managing Sentinel Lighting and Streetlighting related work for its various customers and the City of Windsor. More recently, the company has focused on diversifying its portfolio through strategic partnerships, new venture offerings, and government-funded projects to create value for its Shareholder.



In 2018, ONtech Rapid Coatings was formed through EWE's partnership with Tessonics Inc. Since its inception, ONtech has focused on deploying its state-of-the-art corrosion control and coating solution in the utility sector. It has since grown to service several LDCs across the province of Ontario.

EWE received federal funding in 2021 focused on implementing two automated feeder ring systems within the City of Windsor. This self-healing grid will improve the number of outage hours for areas where the ring sections are unaffected by the cause of the outage. The successful completion of this project will benefit nearly 5,000 residential and commercial customers within Windsor-Essex.

In 2022, EWE focused its efforts on a series of innovative initiatives. Early 2022, EWE began its aggressive pursuit and evaluation of potential opportunities within unregulated energy and water sectors. This has resulted in a business case for a suite metering program that has received licensing from the Ontario Energy Board. This program is designed to accommodate the predicted rise in multi-residential builds and will assist owners and residents to monitor, manage and reduce energy costs.

In 2023, EWE formed Enertrace Services Ltd., a joint venture with Essex Energy, to address the growing need for locates within the communities of Windsor-Essex County. Enertrace's focus is to address the increased demand for locating underground utilities in the region.

EWE also successfully completed the construction of its inaugural solar net-metering project at the Rhodes Operations Centre. This forward-thinking initiative not only enhances operational efficiency but also contributes to the sustainability goals of the ENWIN group. As one of the most extensive net metering projects in Ontario, it underscores ENWIN's position as a frontrunner in the renewable energy sector, showcasing its commitment to innovation and environmental stewardship.

FINANCIAL RESULTS









\$8.1 M & \$13.9 M

Net Income & Modified Net Income (regulatory) 4.0% & 9.75%

Return on Equity & Regulated Return on Equity

\$262.7 M

Property, Plant, Equipment and Intangible Assets







\$53 M

Distribution Revenue

\$52.9 M

Operating Expenses (Excluding Depreciation)

\$425 M

Total Consolidated Assets

ENWIN in the COMMUNITY



ENWIN's Community Support Program reflects its Mission, Vision, and Values. The program accepts applications for funding from local organizations annually and has a committee of employee members representing various departments within ENWIN. In 2023, ENWIN donated over \$65,000 to local organizations through this program.

In tandem with the Community Support Program, ENWIN has participated in various community initiatives. ENWIN baked for families staying at the Ronald McDonald House, mentored student projects at the St. Clair College Ford Innovation Showcase, provided bucket truck rides at the John McGivney Children's Centre, volunteered services at the Habitat for Humanity's ReStore, painted a cabin for Scouts Canada Camp Cedarwin; collaborated with Windsor Fire and Rescue Services to provide safety tips at the Children's Safety Village; hung banners to honour our veterans in support of Royal Canadian Legion Branch 255; and bowled to fundraise for Big Brothers Big Sisters.

ENWIN also participated in the City of Windsor's Meet-A-Machine event, where local children learned about the organization and toured its vehicles. In 2023, the event hosted over 10,000 participants, and the ENWIN bucket truck was the top attraction for the day. ENWIN volunteers also participated in the 55th Annual Windsor Santa Claus Parade. The Windsor Parade Corporation commended ENWIN's decorated float and identified it as one of their favourite entries.

The organization is a proud United Way/Centraide Windsor-Essex County partner and organizes various activities to raise money for their campaigns. In 2023, employees held a Backpacks for Success campaign, donating school items for local children in need, and contributed donations for Tampon Tuesday to celebrate International Women's Day. Through ENWIN's Staff Giving Campaign, over \$18,000 was raised for United Way efforts in the community.

ENWIN encourages employee engagement and fundraising for local charities through a Grassroots Initiatives Program to further benefit the local community. ENWIN matches donations up to \$1,000 toward the selected charity, increasing the fundraising efforts for each employee who wishes to take advantage of this opportunity.

ENWIN departments also take on philanthropic opportunities and offer volunteer opportunities to employees when available. For the holiday season, ENWIN's Customer Service team members created the ENWIN Elf Committee, and hosted multiple employee fundraising events such as bake sales and casual dress-down days to raise money for the Street Help Homeless Centre of Windsor.



Appendix A:
CONSOLIDATED
FINANCIAL
STATEMENTS &
INDEPENDENT AUDITORS'
REPORT

Consolidated Financial Statements of

WINDSOR CANADA UTILITIES LTD.

And Independent Auditors' Report thereon

Year Ended December 31, 2023



KPMG LLP

618 Greenwood Centre 3200 Deziel Drive Windsor, ON N8W 5K8 Canada Telephone 519 251 3500 Fax 519 251 3530

INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Windsor Canada Utilities Ltd.

Opinion

We have audited the consolidated financial statements of Windsor Canada Utilities Ltd. (the Entity), which comprise:

- the consolidated balance sheet as at December 31, 2023
- the consolidated statement of income for the year then ended
- the consolidated statement of comprehensive income for the year then ended
- the consolidated statement of changes in equity for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KPMG LLP, an Ontario limited liability partnership and member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. KPMG Canada provides services to KPMG LLP



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events
 or conditions that may cast significant doubt on the Entity's ability to continue as a going concern.
 If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's
 report to the related disclosures in the financial statements or, if such disclosures are inadequate,
 to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date
 of our auditor's report. However, future events or conditions may cause the Entity to cease to
 continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Chartered Professional Accountants, Licensed Public Accountants

Windsor, Canada

KPMG LLP

April 24, 2024

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Consolidated Balance Sheet (In thousands of Canadian dollars)

December 31, 2023, with comparative information for 2022

	Notes		2023		2022	
Assets						
Current assets:						
Cash and cash equivalents	4	\$	22,234	\$	18,398	
Investments	9		3,532		14,483	
Accounts receivable	5		48,908		45,983	
Due from related parties	23		5,007		3,650	
Inventory	6		8,828		6,438	
Other assets			1,786		2,252	
			90,295		91,204	
Non-current assets:						
Property, plant and equipment	7		261,513		252,912	
Intangible assets	8		1,228		1,302	
Investment, sinking fund	9		16,601		13,680	
Investment in joint ventures	24		216		157	
Due from related parties - debenture	23		52,000		52,000	
Deferred income taxes	16		2,678		2,842	
			334,236		322,893	
Total assets		\$	424,531	\$	414,097	
Liabilities						
Current liabilities:						
Accounts payable and accruals	10	\$	30,119	\$	27,963	
Payments in lieu of income taxes payable	16	Ψ	1,081	Ψ	1,214	
Due to related parties	23		9,391		7,851	
Current portion of customer deposits	11		1,107		1,053	
Deferred revenue			4,118		4,089	
2 515.1.50 15151105			45,816		42,170	
Non-current liabilities:						
Customer deposits	11		6,172		5,497	
Deferred revenue - customer contributions	12		19,375		19,301	
Long-term debt	13		102,542		102,526	
Employee future benefits	14		48,299		43,729	
			176,388		171,053	
Total liabilities			222,204		213,223	
Equity						
Common shares	17		81,842		81,842	
Contributed surplus			516		516	
Retained earnings			105,196		101,059	
Accumulated other comprehensive income			14,773		17,457	
1			202,327		200,874	
Commitments and contingencies	26					
Total liabilities and equity		\$	424,531	\$	414,097	

The accompanying notes are an integral part of these consolidated financial statements.

On behalf of the Board:

Director

Consolidated Statement of Income (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Notes		2023		2022
Revenue from sale of electricity:					
Sale of electricity		\$	223,670	\$	231,833
Distribution revenue	18	Ψ	53,314	Ψ	51,726
- Distribution revenue	10		276,984		283,559
Cost of electricity purchased			227,931		244,530
Gross profit			49,053		39,029
			,		, .
Other revenue:					
Services provided to Windsor Utilities Commission	23		20,745		18,719
Other income	19		4,917		6,040
			25,662		24,759
Operating expenses:					
Operating and distribution expenses	20		37,091		34,021
Billing, collecting and administrative expenses	20		15,805		15,193
Depreciation and amortization	7, 8		11,971		11,461
Doprociation and amortization	7,0		64,867		60,675
Income from operating activities			9,848		3,113
			•		•
Finance (income) expense:					
Finance income	21		(5,747)		(2,556)
Finance expense	21		4,721		4,358
			(1,026)		1,802
Income before tax			10,874		1,311
Income taxes:					
Provision for payments in lieu of corporate taxes	16		1,721		1,515
Deferred income taxes	16		1,016		(816)
Bololica moonie taxes	10		2,737		699
Income for the year		\$	8,137	\$	612

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Comprehensive Income (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Notes	2023	2022
Income for the year		\$ 8,137	\$ 612
Other comprehensive (loss) income:			
Items that will not be reclassified to the statement of income:			
Remeasurement of employee future benefits (loss) income	14	(3,651)	23,579
Related tax	16	967	(6,248)
Other comprehensive (loss) income		(2,684)	17,331
Total comprehensive income for the year		\$ 5,453	\$ 17,943

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Changes in Equity (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Share capital	ntributed surplus	Retained earnings	con	ocumulated other oprehensive come (loss)	Total
Balance at January 1, 2022	\$ 81,842	\$ 516	\$ 104,447	\$	126	\$ 186,931
Income for the year	-	-	612		-	612
Dividends declared	-	-	(4,000)		-	(4,000)
Other comprehensive income	-	-	-		17,331	17,331
Balance at December 31, 2022	\$ 81,842	\$ 516	\$ 101,059	\$	17,457	\$ 200,874
Income for the year	-	-	8,137		-	8,137
Dividends declared	-	-	(4,000)		-	(4,000)
Other comprehensive (loss) income	-	-	-		(2,684)	(2,684)
Balance at December 31, 2023	\$ 81,842	\$ 516	\$ 105,196	\$	14,773	\$ 202,327

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Notes		2023		2022
Operating activities:					
Total comprehensive income for the year		\$	5,453	\$	17,943
Adjustments for:		,	-,	•	,
Depreciation and amortization	7,8		11,971		11,461
Amortization of deferred revenue customer contributions	,		(549)		(526)
Remeasurement of employee future benefits	14		3,651		(23,579)
Loss (gain) on investments	9		(2,431)		408
Loss on sale of property, plant and equipment	19		1,507 [°]		148
Amortization of debt issuance costs			16		15
Share in joint venture's net loss			41		27
Income tax expense	16		1,721		1,515
Changes in non-cash operating working capital	22		(2,443)		1,168
Interest paid			(4,705)		(4,832)
Interest received			5,747		3,045
Income taxes paid			(1,122)		(1,839)
·			18,857		4,954
nvesting activities:					
Acquisition of property, plant, equipment					
and intangible assets	7, 8		(22,938)		(19,274)
Acquisition of investments	9		(1,200)		(1,300)
Investment in joint venture	24		(100)		
Deferred revenue - customer contributions			`690 [´]		701
Proceeds from investment			11,661		1,200
Proceeds on sale of property, plant & equipment			866		720
			(11,021)		(17,953)
Financing activities:					
Decrease in due from related parties	23		_		411
Dividends paid			(4,000)		(4,000)
·			(4,000)		(3,589)
Net change in cash and cash equivalents			3,836		(16,588)
Cash and cash equivalents at January 1			18,398		34,986
Cash and cash equivalents at December 31		\$	22,234	\$	18,398

The accompanying notes are an integral part of these consolidated financial statements.

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Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

1. Reporting entity:

Windsor Canada Utilities Ltd. ("WCUL" or the "Corporation") is a holding company owned by its sole shareholder, the Corporation of the City of Windsor (the "City"). WCUL was incorporated in December of 1999 under the Business Corporations Act (Ontario). The principal business of WCUL is to provide strategic direction and financing to the operations of ENWIN Utilities Ltd. ("EWU"), a rate-regulated distribution company and ENWIN Energy Ltd. ("EWE"), a non-regulated service company. The address of WCUL's registered office is 4545 Rhodes Drive, Windsor, Ontario, Canada.

The principal activity of WCUL, through its wholly-owned subsidiary, EWU, is the ownership and operation of the electricity distribution grid in the City. WCUL, through its wholly-owned subsidiary, EWE, is also responsible for the provision of sentinel lighting to the businesses of the City and street lighting maintenance services to the City.

These financial statements are presented on a consolidated basis and include the following subsidiaries: EWU and EWE. Hereafter, for purposes of these notes, unless specifically referenced, any and all references to the "Corporation" refer to WCUL and its subsidiaries EWU and EWE.

On November 6, 2012, EWU and the Windsor Utilities Commission (the "Commission") entered into a Water System Operating Agreement ("WSOA"), whereby EWU agreed to provide services to the Commission with respect to operating the water treatment and distribution system. The services include: management, administrative services, construction operations, and maintenance services. EWU is responsible for providing all personnel required to operate the water system. Pursuant to the terms of the WSOA and the associated Employee Arrangement Agreement, also dated November 6, 2012, the Commission transferred all non-unionized employees and all unionized employees of the Commission to EWU. The Commission is a local board of the City.

Through its wholly-owned subsidiary, EWE, the Corporation has joint venture investments in ONtech Rapid Coatings Inc. ("ONtech") and Enertrace Services Ltd. ("Enertrace"), which are accounted for using the equity method.

The Corporation's arrangements with its subsidiaries, the Commission and the City are subject to the Ontario Energy Board's ("OEB") Affiliate Relationships Code, which is a code prescribed by and issued pursuant to the Ontario Energy Board Act, 1998.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

2. Basis of preparation:

(a) Statement of compliance:

The consolidated financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS") as adopted by the International Accounting Standards Board ("IASB") and interpretations as issued by the International Financial Reporting Interpretations Committee ("IFRIC") of the IASB.

(b) Approval of the consolidated financial statements:

The consolidated financial statements were approved by the Board of Directors on April 24, 2024.

(c) Basis of measurement:

The consolidated financial statements have been prepared on the historical cost basis except for the following:

- (i) Where held, financial instruments at fair value through profit or loss, are measured at fair value.
- (ii) The accrued benefit related to the Corporation's unfunded defined benefit plan is actuarially determined and is measured at the present value of the defined benefit obligation.
- (d) Functional and presentation currency:

These consolidated financial statements are presented in Canadian dollars, which is the Corporation's functional currency. All financial information presented in Canadian dollars has been rounded to the nearest thousand dollars.

(e) Use of estimates and judgements:

The preparation of consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and liabilities. Actual results may differ from those estimates.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

2. Basis of preparation (continued):

(e) Use of estimates and judgements (continued):

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future periods affected.

In particular, significant areas where upon estimation was required that have the most significant effect on the amounts recognized in these consolidated financial statements, include:

- (i) Note 3(i) Deferred revenue: determination of the performance obligation for contributions from customers and the related amortization period;
- (ii) Note 5 Trade accounts receivables: allowance for impairment. Unbilled revenue: measurement of revenues not yet billed;
- (iii) Note 7 Property, plant and equipment: useful lives and the identification of significant components of property, plant and equipment;
- (iv) Note 14 Employee future benefits: measurement of the defined benefit obligation;
- (v) Note 25 Financial instruments and risk management: valuation of financial instruments.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognized in the consolidated financial statements, include:

(i) The Corporation's determination that they are acting as a principal for electricity distribution and therefore have presented the electricity revenues on a gross basis.

(f) Rate regulation:

EWU is regulated by the OEB, under the authority granted by the Ontario Energy Board Act, 1998. Among other things, the OEB has the power and responsibility to approve or set rates for the transmission and distribution of electricity, providing continued rate protection for electricity customers in Ontario, and ensuring that transmission and distribution companies fulfill obligations to connect and service customers. The OEB may also prescribe license requirements and conditions of service to local distribution companies ("LDC"), such as EWU, which may include, among other things, record keeping, regulatory accounting principles, separation of accounts for distinct businesses, and filing and process requirements for rate setting purposes.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

2. Basis of preparation (continued):

(f) Rate regulation (continued):

In its capacity to approve or set rates, the OEB has the authority to specify regulatory accounting treatments that differ from IFRS. The OEB's regulatory accounting treatments require the recognition of regulatory assets and liabilities which do not meet the definition of an asset or liability under IFRS and, as a result, these regulatory assets and liabilities have not been recorded in these consolidated IFRS financial statements.

(i) Rate setting:

The electricity distribution rates and other regulated charges of EWU are determined by the OEB. This regulated rate-setting provides LDCs with the opportunity to recover the revenue requirement associated with owning and operating the LDC. The revenue requirement represents the forecasted prudent costs, including the cost of capital, which will be reasonably necessary for the LDC to invest in the electricity grid, operate the electricity grid, and serve customers in its licenced service area.

(ii) Rate applications:

When EWU files a "Cost of Service" ("COS") rate application, the OEB establishes the revenues required to recover the forecasted operating costs, including amortization and income taxes, of providing the regulated electricity distribution service and providing a fair return on EWU's rate base. EWU estimates electricity usage and the costs to service each customer class in order to determine the appropriate rates to be charged to each customer class. The COS application is reviewed by the OEB and any registered intervenors. Rates are approved based upon the review of evidence and information, including any revisions resulting from that review. On April 26, 2019, EWU submitted a COS application to the OEB to change distribution rates effective January 1, 2020. The application was approved by the OEB on December 5, 2019.

In the intervening years between a COS, an Incentive Regulation Mechanism ("IRM") is filed. An IRM application results in a formulaic adjustment to distribution rates that were set under the last COS application. The previous year's rates are adjusted for the annual change in the Gross Domestic Product Implicit Price Inflator for Final Domestic Demand net of a productivity factor set by the OEB and a stretch factor determined by the relative efficiency of an electricity distributor. On August 3, 2022, EWU submitted an IRM application to the OEB to change distribution rates effective January 1, 2023. The application was approved by the OEB on December 8, 2022.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies:

The Corporation has consistently applied the following accounting policies to all periods presented in these consolidated financial statements, except if mentioned otherwise. In addition, the Corporation adopted Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) from January 1, 2023. The amendments require the disclosure of 'material', rather than 'significant', accounting policies. Although the amendments did not result in any changes to the accounting policies themselves, they impacted the accounting policy information disclosed in Note 3 in certain instances.

(a) Cash and cash equivalents:

Cash and cash equivalents consist of balances with banks and investments with a maturity of approximately three months or less at the date of purchase, unless they are held for investment rather than liquidity purposes, in which case they are classified as an investment.

(b) Financial instruments:

All consolidated financial assets and liabilities of the Corporation are classified into one of the following categories: amortized cost, fair value through other comprehensive income, or fair value through income or loss.

The Corporation has classified its financial instruments as follows:

Cash and cash equivalents

Accounts receivable

Due from related parties

Amortized cost

Amortized cost

Amortized cost

Investments Fair value through income or loss

Accounts payable and accruals

Due to related parties

Long-term debt

Amortized cost

Amortized cost

Amortized cost

Financial instruments are recognized initially at amortized cost plus any directly attributable transaction costs.

Subsequent to initial recognition, financial instruments classified as fair value through income and loss are measured at fair value. The Corporation does not use derivative instruments.

The Corporation derecognizes a financial asset when the contractual rights to the cash flows from the asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred.

The Corporation derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(c) Fair value:

Fair values are categorized into different levels in a fair value hierarchy based on inputs used in the valuation techniques as follows:

Level 1: unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset, either directly or indirectly; and

Level 3: inputs for assets and liabilities that are based on observable market data.

(d) Inventory:

Inventory is measured at the lower of cost and net realizable value. The cost of inventory is determined on a weighted average basis. Net realizable value is determined on a replacement cost basis.

(e) Property, plant and equipment:

(i) Recognition and measurement:

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, the costs of dismantling and removing the items and restoring the site on which they are located and capitalized borrowing costs. Borrowing costs on qualifying assets are capitalized as part of the cost of the asset and are based on the Corporation's average cost of borrowing.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components).

(ii) Subsequent costs:

The cost of replacing part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Corporation and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in the statement of income as incurred.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(e) Property, plant and equipment (continued):

(iii) Depreciation:

Depreciation is recognized in the consolidated statement of income on a straight-line basis over the estimated useful life of each part or component of an item of property, plant and equipment. Land is not depreciated. The estimated useful lives for the current and comparative years are as follows:

Buildings	10 – 50 years
Distribution and metering equipment	8 – 80 years
Other assets	5 – 20 years

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognized within other income in the consolidated statement of income.

Depreciation methods, useful lives and residual values are reviewed at each reporting date.

(f) Intangible assets:

(i) Computer software:

Computer software that is acquired or developed by the Corporation, including software that is not integral to the functionality of equipment purchased, which have finite useful lives, are measured at cost less accumulated amortization and accumulated impairment losses.

(ii) Amortization:

Amortization is recognized in the consolidated statement of income on a straightline basis over the estimated useful lives of the intangible assets, from the date that they are available for use. The estimated useful lives for the current and comparative years are:

Computer software 5 – 10 years

Amortization methods and useful lives are reviewed at each reporting date.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(g) Impairment:

(i) Financial assets:

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

A loss allowance for expected credit losses on financial assets measured at amortized cost is recognized at the reporting date. The loss allowance is measured at an amount equal to the lifetime expected credit losses for the asset.

All impairment losses are recognized in the consolidated statement of income. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognized. For financial assets measured at amortized cost, the reversal is recognized in the consolidated statement of income.

(ii) Non-financial assets:

The carrying amounts of the Corporation's non-financial assets, other than inventory, work-in-progress and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

- (g) Impairment (continued):
 - (ii) Non-financial assets (continued):

a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is recognized if the carrying amount of an asset or its cash-generating unit exceeds its estimated recoverable amount. Impairment losses are recognized in the consolidated statement of income and are allocated to reduce the carrying amount of the assets in the cash-generating unit on a pro-rata basis.

- (h) Employee future benefits:
 - (i) Pension plan:

EWU provides a pension plan for all its full-time employees through Ontario Municipal Employees Retirement System ("OMERS"). OMERS is a multi-employer, contributory, defined benefit pension plan established in 1962 by the Province of Ontario for employees of municipalities, local boards and school boards in Ontario. Both participating employers and employees are required to make plan contributions based on participating employees' contributory earnings.

OMERS is a defined benefit plan. However, as OMERS does not segregate its pension assets and liabilities information by individual employer, there is not sufficient information to enable EWU to account for the plan as a defined benefit plan. The plan has been accounted for as a defined contribution plan. Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in income when they are due. At December 31, 2023, the OMERS plan is in a deficit position.

(ii) Employee future benefits:

EWU pays certain health, dental and life insurance benefits, under unfunded defined benefit plans, on behalf of its retired employees. These benefits are provided through a group defined benefit plan. EWU is the legal sponsor of the Plan. There is a policy in place to allocate the net defined benefit cost to the entities participating in the group plan. The allocation is based on the obligation attributable to the plan participants. EWU has reflected its share of the defined benefit costs and related liabilities, as calculated by the actuary, in these consolidated financial statements.

EWU accrues the cost of these employee future benefits over the periods in which the employees earn the benefits. The accrued benefit obligations and the current service costs are actuarially determined by applying the projected unit credit method and reflect management's best estimate of certain underlying assumptions. The current service

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

- (h) Employee future benefits (continued):
 - (ii) Employee future benefits (continued):

cost for a period is equal to the actuarial present value of benefits attributed to that period in which employees rendered their services.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, are recognized immediately in other comprehensive income. EWU determines the net interest expense on the net defined benefit liability for the period by applying the discount rate used to measure the defined benefit liability at the beginning of the annual period, taking into account any changes in the net benefit liability during the period as a result of benefit payments. Net interest expense and other expenses related to defined benefit plans are recognized in the consolidated statement of income.

Gains and losses on account of curtailment of settlement of these employee future benefits are recognized immediately in income.

In accordance with the WSOA and the Employee Arrangement Agreement between the Commission and EWU, the Plan was amended such that all active Commission management and union employees were included as part of the Plan, and have their coverage sponsored by EWU. A date of December 31, 2012 was assumed by the actuary to reflect this event in the Plan.

(i) Deferred revenue:

Certain customers are also required to contribute towards the capital cost of construction of distribution assets in order to provide ongoing service. These contributions fall within the scope of IFRS 15 *Revenue from Contracts with Customers*. These contributions are received to obtain a connection to the distribution system in order to receive ongoing access to electricity. The Corporation has concluded that the performance obligation is the supply of electricity over the life of the relationship with the customer which is satisfied over time as the customer receives and consumes the electricity. Revenue is recognized on a straight-line basis over the useful life of the related asset.

(i) Customer deposits:

Customer deposits include cash collections from customers, which are applied against any unpaid portion of individual customer accounts. Effective January 1, 2011, the OEB required that a customer's deposit be applied to the customer's account prior to the severance process commencing. OEB rules also specify that customer deposits in excess of unpaid account balances must be refunded to customers. Customer deposits are also refundable at EWU's discretion when a customer demonstrates an acceptable level of credit risk. EWU only retains commercial deposits. Customer deposits also include monies received from

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(j) Customer deposits (continued):

developers and distribution customers for services that are recorded as construction in progress and, once the assets are put into service, will be accounted for through a capital contribution.

(k) Revenue recognition:

IFRS 15 Revenue from Contracts with Customers establishes a comprehensive framework for determining whether, how much and when revenue is recognized.

The performance obligations for the sale and distribution of electricity are recognized over time using an output method to measure the satisfaction of the performance obligation. The value of the electricity services transferred to the customer is determined on the basis of cyclical meter readings plus estimated customer usage since the last meter reading date to the end of the year and represents the amount that EWU has the right to bill. Revenue includes the cost of electricity supplied, distribution, and any other regulatory charges. The related cost of power is recorded on the basis of power used.

For customer billings related to electricity generated by third parties and the related costs of providing electricity service, such as transmission services and other services provided by third parties, the Corporation has determined that it is acting as a principal for these electricity charges and, therefore, has presented electricity revenue on a gross basis.

Revenue for EWU is recognized when EWU satisfies the performance obligations within the contract(s) for conditions of service, which is when the distribution and delivery of electricity is achieved or specific services are performed.

Revenue includes an estimate of unbilled revenue. Unbilled revenue represents an estimate of electricity consumed by customers since the date of each customer's last meter reading. Actual electricity usage could differ from those estimates.

Revenue is measured at the fair value of the consideration received or receivable, net of any taxes which may be applicable.

Street lighting maintenance revenue – EWE has a contract with the City to provide maintenance of the street lighting system. This contract includes replacing damaged or nonfunctioning street lighting. Revenue is recognized when the services have been performed. There is also a fixed component to the contract that is recognized evenly throughout the year.

Sentinel lighting revenue – EWE provides sentinel lighting equipment to customers. A monthly rental charge is earned by EWE for the use of the sentinel light equipment.

Other income for work orders is recorded on a net basis as the Corporation is acting as an agent for this revenue stream. All other amounts in other income are recorded on a gross basis and are recognized when services are rendered.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(I) Finance costs:

Finance costs comprise interest expense on borrowings and unwinding of the discount rate on provisions.

(m) Income taxes:

The income tax expense comprises current and deferred tax. Income tax expense is recognized in the consolidated statement of income except to the extent that it relates to items recognized directly in equity, in which case, it is recognized in equity.

Under the Electricity Act 1998, the Corporation makes payments in lieu of corporate taxes to Ontario Electricity Financial Corporation. These payments are calculated in accordance with the rules for computing taxable income and taxable capital and other relevant amounts contained in the Income Tax Act (Canada) and the Corporation Tax Act (Ontario) as modified by the Electricity Act, 1998 and related regulations. Payments in lieu of taxes ("PILs") are referred to as income taxes.

Current tax is the expected PILs payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax assets and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the consolidated statement of income in the year that includes the date of enactment or substantive enactment.

(n) Set-off and reporting on a net basis:

Assets and liabilities and income and expenses are not offset and reported on a net basis unless required or permitted by IFRS. For financial assets and financial liabilities, offsetting is permitted when, and only when, the Corporation has a legally enforceable right to set-off and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(o) New standards and interpretations not yet adopted:

The following standards which are not yet effective for the year ended December 31, 2023, have not been applied in preparing these consolidated financial statements.

Classification of Liabilities as Current or Non-Current (Amendments to IAS 1)

On January 23, 2020, the IASB issued amendments to IAS 1 *Presentation of Financial Statements*, to clarify the classification of liabilities as current or non-current.

On October 31, 2022, the IASB issued *Non-current Liabilities with Covenants (Amendments to IAS 1)* (the 2022 amendments), to improve the information a company provides about long-term debt with covenants.

The 2020 amendments and the 2022 amendments (collectively "the Amendments") are effective for annual periods beginning on or after January 1, 2024.

Lease Liability in a Sale and Leaseback (Amendments to IFRS 16 Leases)

On September 22, 2022, the IASB issued Lease Liability in a Sale and Leaseback (Amendments to IFRS 16).

The amendments are effective for annual periods beginning on or after January 1, 2024.

Supplier Finance Arrangements (Amendments to IAS 7 and IFRS 7)

On May 25, 2023, the IASB issued amendments to IAS 7 *Statement of Cash Flows* and IFRS 7 *Financial Instruments: Disclosures.*

The amendments are effective for annual periods beginning on or after January 1, 2024.

Lack of exchangeability (Amendments to IAS 21)

On August 15, 2023, the IASB issued amendments to IAS 21 *The Effects of Changes in Foreign Exchange Rates* to clarify when a currency is exchangeable into another currency and how a company estimates a spot rate when a currency lacks exchangeability.

The amendments apply for annual reporting periods beginning on or after January 1, 2025, with earlier application permitted.

The Corporation has assessed the potential impacts on its consolidated financial statements and determined that the future pronouncements will not have a material impact on the Corporation.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

4. Cash and cash equivalents:

	2023	2022
Cash and cash equivalents	\$ 22,234	\$ 18,398
Cash and cash equivalents	\$ 22,234	\$ 18,398

The Corporation and EWU have a loan agreement with a Canadian chartered bank providing up to \$75,000 (2022 - \$75,000) bearing interest at prime minus 0.25% or Canadian Dollar Offered Rate (CDOR) plus 1.125%, with interest accruing daily. All borrowings under this agreement are repayable by August 31, 2024. The agreement restricts the availability of the Corporation to lien assets. As of December 31, 2023, the outstanding balance in the line of credit was \$nil (2022 - \$nil).

5. Accounts receivable:

	2023	2022
Trade receivables Unbilled revenue Allowance for doubtful accounts	\$ 28,650 22,303 (2,045)	\$ 25,640 22,254 (1,911)
Accounts receivable	\$ 48,908	\$ 45,983

The Corporation's exposure to credit risk and impairment losses related to trade receivables is disclosed in Note 25.

6. Inventory:

Inventory consists of parts and supplies acquired for capital, internal construction, maintenance or recoverable work.

The amount of inventory consumed by the Corporation and recognized as an expense during 2023 was \$6,142 (2022 - \$4,818).

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

7. Property, plant and equipment:

(a) Cost:

	Land and buildings	Distribution and metering equipment	Other assets	Co	nstruction -in- progress	Total
Balance at January 1, 2022 Additions Disposals/retirements	\$ 24,774 1,268 (93)	\$ 282,571 13,942 (1,214)	32,017 2,168 (67)	\$	4,309 1,282	\$ 343,671 18,660 (1,374)
Balance at December 31, 2022	\$ 25,949	\$295,299	34,118	\$	5,591	\$ 360,957
Balance at January 1, 2023 Additions Disposals/retirements	\$ 25,949 958 (64)	\$ 295,299 16,952 (1,590)	34,118 3,239 (41)	\$	5,591 1,339 (1,352)	\$ 360,957 22,488 (3,047)
Balance at December 31, 2023	\$ 26,843	\$310,661	\$ 37,316	\$	5,578	\$ 380,398

(b) Accumulated depreciation:

	Land and buildings	and m	ribution etering ipment	Other assets	Co	onstruction -in- progress	Total
Balance at January 1, 2022 Depreciation charge for the year Disposals/retirements/transfers	\$ 9,001 700 (6)	\$	67,926 8,013 (476)	\$20,728 2,183 (24)	\$	- - -	\$ 97,655 10,896 (506)
Balance at December 31, 2022	\$ 9,695	\$	75,463	\$22,887	\$	-	\$ 108,045
Balance at January 1, 2023 Depreciation charge for the year Disposals/retirements/transfers	\$ 9,695 776 (5)	\$	75,463 8,340 (568)	\$22,887 2,331 (34)	\$	- - -	\$ 108,045 11,447 (607)
Balance at December 31, 2023	\$ 10,466	\$	83,235	\$25,184	\$	-	\$ 118,885

(c) Carrying amounts:

	Land and buildings	Distribution and metering equipment	Other assets	Construction -in- progress	Total
December 31, 2022	\$ 16,254	\$ 219,836	\$ 11,231	\$ 5,591	\$ 252,912
December 31, 2023	\$ 16,377	\$ 227,426	\$ 12,132	\$ 5,578	\$ 261,513

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

8. Intangible assets:

(a) Cost or deemed cost:

	Computer software
Balance at January 1, 2022 Additions	\$ 31,644 614
Balance at December 31, 2022	\$ 32,258
Balance at January 1, 2023 Additions	\$ 32,258 450
Balance at December 31, 2023	\$ 32,708

(b) Accumulated amortization:

	Computer software
Balance at January 1, 2022 Amortization charge for the year	\$ 30,391 565
Balance at December 31, 2022	\$ 30,956
Balance at January 1, 2023 Amortization charge for the year	\$ 30,956 524
Balance at December 31, 2023	\$ 31,480

(c) Carrying amounts:

	Computer software
December 31, 2022	\$ 1,302
December 31, 2023	\$ 1,228

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

9. Investments:

EWE has a short-term fixed income investment. EWE has an amount of \$3,530 (2022 - \$3,358), invested in a one-year cashable term deposit at a rate of 5.95% (2022 - 5.1%) compounded annually with a maturity date of December 28, 2024. EWU held one-year cashable GICs at rates of 5.1% and 5.05%, compounded annually, which matured in December 2023. The proceeds from those investments were transferred into cash and cash equivalents as of December 31, 2023.

	2023	2022
Investments: Term deposits	\$ 3,532	\$ 14,483
Total investments	\$ 3,532	\$ 14,483

In 2014, a sinking fund was established with the intent to ensure sufficient funds are available to settle debentures issued November 6, 2012, with a maturity date of November 6, 2042, in the amount of \$103,000. There are no restrictions with this investment. Annual payments are expected to be completed to satisfy the obligation.

This investment is recorded at fair value as of December 31, 2023, and is invested in fixed income and equity markets as established by the Corporation's investment policy.

	2023	2022
Investment: Sinking fund	\$ 16,601	\$ 13,680
Investment, sinking fund	\$ 16,601	\$ 13,680

10. Accounts payable and accruals:

-	2023	2022
Trade payables Accrued expenses	\$ 22,170 7,949	\$ 20,474 7,489
	\$ 30,119	\$ 27,963

Information about the Corporation's exposure to currency and liquidity risk is included in Note 25.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

11. Customer deposits:

Customer deposits represent cash deposits from electricity distribution customers and retailers, as well as construction deposits.

Customer deposits comprise:

	2023	2022
Customer deposits Construction deposits	\$ 3,544 3,735	\$ 3,567 2,983
	7,279	6,550
Less: current portion	(1,107)	(1,053)
	\$ 6,172	\$ 5,497

12. Deferred revenue – customer contributions:

Deferred revenue relates to the capital contributions received from customers and others. The amount of deferred revenue received from customers is \$19,375 (2022 - \$19,301). Deferred revenue is recognized as revenue on a straight-line basis over the life of the asset for which the contribution was received.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

13. Long-term borrowings:

Long-term borrowings comprise:

	2023	2022
Debentures payable	\$ 103,000	\$ 103,000
Less: debt issuance costs	(458)	(474)
	\$ 102,542	\$ 102,526

Senior unsecured debentures, which have a maturity date of November 6, 2042, and bearing interest at a rate of 4.134% per annum, were issued on November 6, 2012. Interest is payable in equal semi-annual instalments, in arrears, on May 6 and November 6 each year commencing May 6, 2013, until maturity. The debentures are represented by a single Global Debenture Certificate registered in the name of CDS & Co. In order to put the debentures in place, EWU incurred debt issuance costs in the amount of \$601. The debentures require semi-annual interest payments to 2042 of \$2,129, with a final principal payment of \$103,000 due November 6, 2042.

The Corporation incurred interest expense in respect of the debentures of \$4,258 (2022 - \$4,258), which is recognized as part of finance expense on the consolidated statement of income.

The Commission is a guarantor of \$52,000 in relation to the debentures and is a borrower of that same amount from WCUL pursuant to a revolving credit agreement also entered into on November 6, 2012. The Commission is obligated to make due and punctual payments of the principal and applicable interest on each debenture on their due dates, on maturity, on redemption or on acceleration.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

14. Employee future benefits:

EWU pays certain health, dental and life insurance benefits on behalf of its retired employees. Significant assumptions underlying the actuarial valuation include management's best estimate of the interest (discount) rate, mortality decrement, the average retirement age of employees, employee turnover and expected health and dental care costs.

The Plan was amended such that all active Commission management and union employees covered under the Commission collective agreement from July 1, 2012, would be included as part of the Plan and have their coverage sponsored by EWU. The December 31, 2012 date was chosen to reflect this event in the Plan. Reference Note 1 for further information.

EWU measures its accrued benefit liability for accounting purposes as at December 31 each year. A valuation date of October 31, 2022, with extrapolation to December 31, 2023, has been used to calculate the current obligation. EWU's employee future benefit liability consists of the following:

	2023	2022
Defined benefit liability	\$ 48,299	\$ 43,729
Employee future benefits, end of year	\$ 48,299	\$ 43,729

Information about EWU's unfunded defined benefit plan is as follows:

Changes in the present value of the defined benefit liability:

	2023	2022
Defined benefit liability, beginning of year	\$ 43,729	\$ 66,127
Defined benefit expense Actuarial loss/(gain) on liability recognized in other	3,020	3,184
comprehensive income Benefits paid for the year	3,651 (2,101)	(23,579) (2,003)
Defined benefit liability, end of year	\$ 48,299	\$ 43,729

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

14. Employee future benefits (continued):

Components of defined benefit expense recognized are as follows:

	2023	2022
Current service cost Past service cost Interest cost	\$ 703 125 2,192	\$ 1,228 - 1,956
Defined benefit expense	\$ 3,020	\$ 3,184

The defined benefit expense for the year is recognized as administrative expense on the consolidated statement of income.

The main actuarial assumptions underlying the valuation are as follows:

(a) Health care cost trend rates:

The health care cost trend for prescription drugs is estimated to increase at 6.02% in 2024, and grading down to 4.0% by 2041. Other health expenses are estimated to increase 4.81% in 2024, and grading down to 4.0% by 2041. Dental expenses are estimated to increase at 4.0% per year.

(b) Financial instruments:

The liabilities at the period end and the present value of future liabilities were determined using a discount rate of 4.6% (2022 - 5.1%) representing an estimate of the yield on high quality corporate bonds as at the valuation date.

(c) Mortality decrement:

The rates applicable to public sector retirees in the 2014 Canadian Pensioners Mortality table produced by the Canadian Institute of Actuaries were used as the basis of these assumptions.

A 1% or one year change in actuarial assumptions, assuming all other factors remain constant, has the following impact on the defined benefit liability carrying amount:

	<u>2023</u>				<u>2</u> (022		
		Increase	D	ecrease	lı	ncrease		ecrease)
Health care trend rate (1% change)	\$	7,041	\$	(5,752)	\$	5,850	\$	(4,813)
Discount rate (1% change)		(6,273)		7,821		(5,563)		6,914
Mortality (1 year)		1,762		(1,720)		1,438		(1,406)

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

15. Pension plan:

EWU participates in OMERS, a multi-employer plan, on behalf of its employees. The plan has been accounted for as a defined contribution plan. Contributions during the year were 9.0% (2022 - 9.0%) for employee earnings below the year's maximum pensionable earnings and 14.6% (2022 - 14.6%) thereafter. During 2023, EWU expensed contributions totalling \$3,108 (2022 - \$2,876) made to OMERS in respect of the employer's required contributions to the plan. Estimated contributions for 2024 are \$3,334.

16. Income taxes (provision for payment in lieu of corporate taxes):

		2023	2022
Current provision for payments in lieu of corporate tax expens	۵.		
Current year Adjustments for prior years	\$	1,721 -	\$ 1,510 5
Deferred income tax expense: Origination and reversal of temporary differences		27	5,097
Adjustments for prior years	_	22	335
Tax related to remeasurement of employee future benefits	3	967	(6,248)
Total income taxes expense	\$	2,737	\$ 699

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

16. Income taxes (provision for payment in lieu of corporate taxes) (continued):

The provision for income taxes varies from amounts which would be computed by applying the Corporation's combined statutory income tax rate as follows:

	2023	2022
Basic rate applied to total comprehensive income		
before income tax	26.50%	26.50%
Change in income tax resulting from:		
Adjustments for prior years	0.22%	25.55%
Items not deductible for tax purposes and other	(1.55%)	1.27%
Effective rate applied to comprehensive		
income before income taxes	25.17%	53.32%

The components of the deferred income tax assets and liabilities are summarized as follows:

		2023	2022
Deferred tax assets:			
Employee benefits	\$	7,026	\$ 5,815
Regulatory assets	·	2,593	2,490
Share of joint venture's net loss		48	38
Other		310	421
Deferred tax liabilities:			
Property, plant and equipment		(7,219)	(5,846)
Other		(80)	(76)
Net deferred income tax asset	\$	2,678	\$ 2,842

At December 31, 2023, a deferred tax asset of \$2,678 (2022 - \$2,842) has been recorded. The utilization of this tax asset is dependent on future taxable income in excess of income arising from the reversal of existing taxable temporary differences. The Corporation believes that this asset should be recognized as it will be recovered through future rates.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

17. Share capital:

	2023	2022
Authorized: Unlimited common shares		
Issued: 2,000 common shares	\$ 81,842	\$ 81,842

18. Distribution revenue:

EWU generates revenue primarily from the sale and distribution of electricity to its customers. Other revenue consists of services provided to related parties and other income. Additional information is provided in Note 19 with the components of other income.

In the following table, distribution revenue is disaggregated by type of customer:

		2023		2022
Residential	¢	28 220	Ф	27 220
General service – small distribution	\$	28,329 18,994	\$	27,230 18,692
General service – large distribution		4,278		4,161
Street lighting distribution		1,713		1,643
Total distribution revenue	\$	53,314	\$	51,726

19. Other Income:

Other income comprises:

		2023		2022
Change in occupancy	\$	333	\$	381
Late payment and collection charges	Ψ	433	Ψ	410
Other operating revenues		261		79
Loss on disposal of property, plant and equipment		(1,507)		(148)
Pole attachment revenue		1,352		1,297
Sale of scrap		132		106
Sewer surcharge billing and collecting		2,520		2,363
Street lighting maintenance and sentinel light rental		1,393		1,552
Total other income	\$	4,917	\$	6,040

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

20. Employee benefits:

Employee benefit amounts are allocated between Operating and Distribution expenses and Billing, Collecting and Administration expenses.

	Note	2023	2022
Salaries and benefits		\$ 38,042	\$ 35,349
Contributions to multi-employer plan	15	3,108	2,876
Expenses related to defined benefit plans	14	3,020	3,184
		\$ 44,170	\$ 41,409

21. Finance (income) expense:

	2023	2022
Finance income:		
Interest income on loans to affiliate	\$ (2,150)	\$ (2,150)
Interest income on bank balances	(1,166)	(673)
Interest (income) loss on sinking fund investment	(1,721)	489
Income on investments	(710)	(222)
	(5,747)	(2,556)
Finance expense:		
Interest expense on long-term borrowings	4,258	4,258
Discount on related party debt	16	15
Other	447	85
	4,721	4,358
Net finance (income) expense	\$ (1,026)	\$ 1,802

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

22. Changes in non-cash operating working capital:

Changes in non-cash operating working capital comprises:

	2023	2022
Net finance expense	\$ (1,042)	\$ 1,787
Accounts receivable	(2,925)	(2,789)
Due from related parties	(1,357)	(1,791)
Inventory	(2,390)	(1,584)
Other assets	466	(764)
Deferred income taxes	164	5,432
Accounts payable and accruals	2,156	(1,376)
PIL of income taxes	(732)	355
Due to related parties	1,540	706
Deferred revenue	29	(1,114)
Customer deposits	729	1,125
Employee future benefits	919	1,181
Total changes in non-cash operating working capital	\$ (2,443)	\$ 1,168

23. Related party transactions:

(a) Parent and ultimate controlling party:

The parent of the Corporation is the City. The City produces consolidated financial statements that are available for public use.

(b) Key management personnel:

The key management personnel of the Corporation has been defined as members of its board of directors and executive management team members.

Key management compensation:

	2023	2022
Salaries and other short-term benefits Employee future benefits	\$ 1,312 16	\$ 1,225 14
	\$ 1,328	\$ 1,239

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

23. Related party transactions (continued):

(c) Transactions with parent:

EWU provides waste water billing and related services for the City, for which EWU charges a fee. The total amount charged to the City for the year ended December 31, 2023, was \$2,520 (2022 - \$2,363). The fee charged for the waste water billing and related services were recognized as other income from operations on the consolidated statement of income.

EWU collects and remits the waste water billing amounts on behalf of the City. The total amount owing to the City at December 31, 2023, relating to waste water billing was \$9,391 (2022 - \$7,851).

EWU has issued a standby letter of credit to the City in the amount of \$300 (2022 - \$nil) as an indemnity deposit for municipal consent permits. There was no amount owing on this facility at December 31, 2023.

EWE provides street lighting maintenance services to the City. The total amount charged to the City for the year ended December 31, 2023, relating to street lighting maintenance services was \$1,306 (2022 - \$1,463) and is recorded as part of other income from operations in the consolidated statement of income.

(d) Transactions with entities under common control:

On November 6, 2012, EWU and the Commission entered into a WSOA, whereby EWU agreed to provide services to the Commission with respect to the operation of the Commission's water system. The total amount charged to the Commission for the year ended December 31, 2023, was \$20,745 (2022 - \$18,719).

(e) Amounts due from (to) related parties:

The amounts due from related parties consist of:

	2023	2022
Due from companies under common control: Due from Windsor Utilities Commission	\$ 4,660	\$ 3,317
Due from joint ventures: Due from ONtech Rapid Coatings Inc. Due from Enertrace Services Ltd.	7 3	9
Due from parent: Due from the Corporation of the City of Windsor	337	324
-	\$ 5,007	\$ 3,650

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

23. Related party transactions (continued):

(e) Amounts due from (to) related parties (continued):

The amounts due from the City and the Commission are due on demand and are non-interest bearing. These amounts have no specified repayment terms

Long term receivable due from related parties consist of:

	2023	2022
Due from Windsor Utilities Commission, debenture	\$ 52,000	\$ 52,000
Due from related parties – debenture	\$ 52,000	\$ 52,000

The amount due from the Commission, debenture is pursuant to the revolving credit agreement entered into by the Commission and the Corporation.

The amounts due to related parties consist of:

	2023	2022
Due to parent: Due to the Corporation of the City of Windsor	\$ 9,391	\$ 7,851
	\$ 9,391	\$ 7,851

The amount due to the City is non-interest bearing.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

24. Investment in joint ventures:

ONtech Rapid Coatings Inc. ("ONtech") is a Canadian controlled private corporation in which EWE has joint control and a 50% ownership interest as a result of purchasing fifty common shares for the amount of fifty dollars. ONtech was founded by EWE and Tessonics Inc. and is principally engaged to offer low pressure cold spray solutions. The address of ONtech's registered office is 787 Ouellette Avenue, Windsor, Ontario, Canada.

Enertrace Services Ltd. ("Enertrace") is a Canadian controlled private corporation in which EWE has joint control and a 50% ownership interest as a result of purchasing fifty common shares for the amount of fifty dollars. Enertrace was founded by EWE and Essex Energy Corporation and is principally engaged to offer underground infrastructure location and marking services prior to construction. The address of Enertrace's registered office is 4545 Rhodes Drive, Windsor, Ontario, Canada.

Both ONtech and Enertrace are structured as separate legal entities and EWE has a residual interest in their net assets. Accordingly, the Corporation has classified its interests in ONtech and Enertrace as joint ventures, which are accounted for using the equity method.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management:

The carrying values of cash and cash equivalents, accounts receivable, amounts due from (to) related parties, investment, accounts payable and accruals approximate fair values because of the short maturity of these instruments.

The following table illustrates the classification of the corporation's financial instruments using the fair value hierarchy as at December 31:

			2023			2022
Assets	Level 1	Level 2	Total	Level 1	Level 2	Total
Investments Investment, sinking fund	\$ - 7,340	\$ 3,532 9,261	\$ 3,532 16,601	\$ – 4,949	\$ 14,483 8,731	\$ 14,483 13,680
	\$ 7,340	\$ 12,793	\$ 20,133	\$ 4,949	\$ 23,214	\$ 28,163

The fair value of the investments is \$20,133 (2022 - \$28,163). The fair value is calculated based on the quoted market price in the active markets.

The Corporation's activities provide for a variety of financial risks, particularly credit risk, market risk and liquidity risk.

(i) Credit risk:

The aging of accounts receivables at the reporting date was:

	2023	2022
Not past due Past due 0 – 30 days Past due 31 – 60 days Greater than 60 days	\$ 44,840 1,924 997 3,192	\$ 41,996 2,146 878 2,874
	\$ 50,953	\$ 47,894

Financial assets carry credit risk that a counter-party will fail to discharge an obligation which would result in a financial loss. Financial assets held by the Corporation, such as accounts receivable, expose it to credit risk. The Corporation earns its revenue from a broad base of customers located in the City of Windsor. No single customer accounts for greater than 5.4% (2022 - 5.0%) of revenues.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management (continued):

(i) Credit risk (continued):

The carrying amount of accounts receivable is reduced through the use of an allowance for impairment and the amount of the related impairment loss is recognized in the consolidated statement of income. Subsequent recoveries of receivables previously provisioned are credited to the consolidated statement of income. The balance of the allowance for impairment at December 31, 2023 was \$2,045 (2022 - \$1,911).

A continuity of the allowance for doubtful accounts is as follows:

	2023	2022
Balance, beginning of year Accounts receivable balances written off Change in provisions for doubtful accounts	\$ 1,911 (827) 961	\$ 1,460 (446) 897
Balance, end of year	\$ 2,045	\$ 1,911

The Corporation's credit risk associated with accounts receivable is primarily related to payments from distribution customers. At December 31, 2023, approximately \$3,192 (2022 - \$2,874) is considered 60 days past due. Credit risk is managed through collection of security deposits from customers in accordance with OEB regulation. As of December 31, 2023, the Corporation holds security deposits in the amount of \$3,544 (2022 - \$3,567).

(ii) Liquidity risk:

Liquidity risk is the risk that the Corporation will not be able to meet its obligations associated with financial liabilities. The Corporation monitors its liquidity risk to ensure access to sufficient funds to meet operational and investing requirements. The Corporation's objective is to ensure that sufficient liquidity is on hand to meet obligations as they fall due while minimizing interest expense. The Corporation has access to a line of credit and monitors cash balances to ensure that sufficient levels of liquidity are on hand to meet financial commitments as they come due.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management (continued):

(ii) Liquidity risk (continued):

The following are the contractual maturities of financial liabilities:

	6 Months		6-12		1-2	More than 2	Other non cash		Carrying
2023	or less		Months		years	years		stments	amount
Accounts payable									
and accruals \$	30,119	\$	-	\$	-	\$ -	\$	-	\$ 30,119
Due to related parties	9,391		-		-	-		-	9,391
Customer deposits	553		554		1,107	5,065		-	7,279
Long-term borrowings	-		-		-	103,000		(458)	102,542
\$	40,063	\$	554	\$	1,107	\$108,065	\$	(458)	\$149,331
	6					More		Other	
	Months		6-12		1-2	than 2	n	on cash	Carrying
0000			B 4 (1						

	6			More		Other	
	Months	6-12	1-2	than 2	n	on cash	Carrying
2022	or less	Months	years	years	adju	stments	amount
Accounts payable							
and accruals \$	27,963	\$ -	\$ -	\$ -	\$	-	\$ 27,963
Due to related parties	7,851	-	-	-		-	7,851
Customer deposits	526	527	1,053	4,444		-	6,550
Long-term borrowings	-	-	-	103,000		(474)	102,526
\$	36,340	\$ 527	\$ 1,053	\$107,444	. \$	(474)	\$144,890

(iii) Market risk:

Market risk primarily refers to the risks of loss that result from changes in commodity prices, foreign exchange rates, and interest rates. The Corporation is exposed to market risks within the investment portfolio. A portion of the portfolio is invested in equities which are subject to market forces. For sensitivity purposes, a 1% change would result in a change of \$73 (2022 - \$49) on the consolidated balance sheet and consolidated statement of income.

(iv) Capital disclosures:

The main objectives of the Corporation when managing capital are to ensure ongoing access to funding to maintain and improve the electricity distribution system, compliance with covenants related to its credit facilities, prudent management of its capital structure with regard for recoveries of financing charges permitted by the OEB on its regulated electricity distribution business, and to deliver the appropriate financial returns.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management (continued):

(iv) Capital disclosures (continued):

The Corporation's definition of capital includes shareholder's equity and long-term debt. As at December 31, 2023, shareholder's equity amounts to \$202,327 (2022 - \$200,874) and long-term debt amounts to \$102,542 (2022 - \$102,526).

Through rate-setting, the OEB determines the prudent costs of capital that are recoverable by EWU in relation to the distribution business. These costs of capital are the interest on debt and return on equity. The OEB permits recovery on the basis of a deemed capital structure of 60% debt and 40% equity. The actual capital structure for the Corporation may differ from the OEB deemed structure.

The Corporation has customary covenants typically associated with long-term debt. The Corporation is in compliance with all credit agreement covenants and limitations associated with its long-term debt.

(v) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Corporation is subject to variable interest rate cash flow risk with respect to its investments. The Corporation has addressed this risk by entering into fixed interest rates on invested funds and debts.

(vi) Currency risk:

Currency risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate due to changes in foreign exchange rates. The Corporation is exposed to currency risk through its foreign currency denominated bank and investment accounts. A weakening or strengthening of the Canadian dollar can affect the cash flows. This risk is monitored by investment managers and the exposure is limited to these accounts. For sensitivity purposes, a 1% change in the Canadian dollar would result in a change of \$50 (2022 - \$32) on the consolidated balance sheet and consolidated statement of income.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

26. Commitments and contingencies:

Contingencies

General

From time to time, the Corporation is involved in various litigation matters arising in the ordinary course of its business. The Corporation has no reason to believe that the disposition of any such current matter could reasonably be expected to have a materially adverse impact on the Corporation's financial position, results of operations or its ability to carry on any of its business activities.

General liability insurance

The Corporation is a member of the Municipal Electrical Association Reciprocal Insurance Exchange ("MEARIE"), a self-insurance plan that pools the liability risks of all the Municipal Electric Utilities in Ontario. Members of MEARIE would be assessed on a pro-rata basis should losses be experienced by MEARIE for the years in which the Corporation was a member.

To December 31, 2023, the Corporation has not been made aware of any additional assessments that have not been accrued.

27. Regulatory assets and liabilities:

Under IFRS, there is no recognition of regulatory assets or liabilities, and therefore, the impacts of these transactions are reflected on the consolidated statement of income, as applicable. As a result of not recognizing rate-regulated assets and liabilities, the effect was to decrease comprehensive income as follows:

	2023	2022
Gross income:		
Retail settlement variance	\$ (1,598)	\$ (5,797)
Expenses:		
Property, plant and equipment	(4,295)	(4,402)
Future PILS	(1,025)	` 809
Regulatory adjustment for IFRS conversion	3,104	3,163
Disposition and recovery of regulatory balances	(1,426)	(5,504)
Interest expense (net of interest revenue)	(307)	44
Pole attachment revenue	(260)	(351)
Other	à	` <u>4</u>
Decrease in comprehensive income	\$ (5,803)	\$ (12,034)

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

28. Comparative figures:

Certain reclassifications have been made to the prior year's consolidated financial statements to enhance comparability with the current year's consolidated financial statements. There was no impact on current or prior year's net income. Comparative figures have been adjusted to conform to the current year's presentation.



Consolidated Financial Statements of

WINDSOR CANADA UTILITIES LTD.

And Independent Auditors' Report thereon

Year Ended December 31, 2023



KPMG LLP

618 Greenwood Centre 3200 Deziel Drive Windsor, ON N8W 5K8 Canada Telephone 519 251 3500 Fax 519 251 3530

INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Windsor Canada Utilities Ltd.

Opinion

We have audited the consolidated financial statements of Windsor Canada Utilities Ltd. (the Entity), which comprise:

- the consolidated balance sheet as at December 31, 2023
- the consolidated statement of income for the year then ended
- the consolidated statement of comprehensive income for the year then ended
- the consolidated statement of changes in equity for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Chartered Professional Accountants, Licensed Public Accountants

Windsor, Canada

KPMG LLP

April 24, 2024

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Year ended December 31, 2023

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Consolidated Balance Sheet (In thousands of Canadian dollars)

December 31, 2023, with comparative information for 2022

	Notes	2023	2022
Assets			
Current assets:			
Cash and cash equivalents	4	\$ 22,234	\$ 18,398
Investments	9	3,532	14,483
Accounts receivable	5	48,908	45,983
Due from related parties	23	5,007	3,650
Inventory	6	8,828	6,438
Other assets		1,786	2,252
		90,295	91,204
Non-current assets:			
Property, plant and equipment	7	261,513	252,912
Intangible assets	8	1,228	1,302
Investment, sinking fund	9	16,601	13,680
Investment in joint ventures	24	216	157
Due from related parties - debenture	23	52,000	52,000
Deferred income taxes	16	2,678	2,842
		334,236	322,893
Total assets		\$ 424,531	\$ 414,097
Liabilities			
Current liabilities:			
Accounts payable and accruals	10	\$ 30,119	\$ 27,963
Payments in lieu of income taxes payable	16	1,081	1,214
Due to related parties	23	9,391	7,851
Current portion of customer deposits	11	1,107	1,053
Deferred revenue		4,118	4,089
		45,816	42,170
Non-current liabilities:			
Customer deposits	11	6,172	5,497
Deferred revenue - customer contributions	12	19,375	19,301
Long-term debt	13	102,542	102,526
Employee future benefits	14	48,299	43,729
		176,388	171,053
Total liabilities		222,204	213,223
Equity			
Common shares	17	81,842	81,842
Contributed surplus		516	516
Retained earnings		105,196	101,059
Accumulated other comprehensive income		 14,773	 17,457
		202,327	200,874
Commitments and contingencies	26		

The accompanying notes are an integral part of these consolidated financial statements.

On behalf of the Board:

Director

Director

Consolidated Statement of Income (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Notes		2023		2022
Revenue from sale of electricity:					
Sale of electricity		\$	223,670	\$	231,833
Distribution revenue	18	Ψ	53,314	Ψ	51,726
Distribution revenue	10		276,984		283,559
Cost of electricity purchased			227,931		244,530
Gross profit			49,053		39,029
Others					
Other revenue:	00		00.745		40.740
Services provided to Windsor Utilities Commission	23		20,745		18,719
Other income	19		4,917		6,040
			25,662		24,759
Operating expenses:					
Operating and distribution expenses	20		37,091		34,021
Billing, collecting and administrative expenses	20		15,805		15,193
Depreciation and amortization	7, 8		11,971		11,461
•	,		64,867		60,675
Income from operating activities			9,848		3,113
Finance (income) expense:					
Finance income	21		(5,747)		(2,556)
Finance expense	21		4,721		4,358
•			(1,026)		1,802
Income before tax			10,874		1,311
			·		•
Income taxes:					
Provision for payments in lieu of corporate taxes	16		1,721		1,515
Deferred income taxes	16		1,016		(816)
			2,737		699
Income for the year		\$	8,137	\$	612

Consolidated Statement of Comprehensive Income (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Notes	2023	2022
Income for the year		\$ 8,137	\$ 612
Other comprehensive (loss) income:			
Items that will not be reclassified to the statement of income:			
Remeasurement of employee future benefits (loss) income	14	(3,651)	23,579
Related tax	16	967	(6,248)
Other comprehensive (loss) income		(2,684)	17,331
Total comprehensive income for the year		\$ 5,453	\$ 17,943

Consolidated Statement of Changes in Equity (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Share capital		Contributed surplus		Retained earnings		cor	ocumulated other nprehensive come (loss)	Total
Balance at January 1, 2022	\$	81,842	\$	516	\$	104,447	\$	126	\$ 186,931
Income for the year		-		-		612		-	612
Dividends declared		-		-		(4,000)		-	(4,000)
Other comprehensive income		-		-		-		17,331	17,331
Balance at December 31, 2022	\$	81,842	\$	516	\$	101,059	\$	17,457	\$ 200,874
Income for the year		-		-		8,137		-	8,137
Dividends declared		-		-		(4,000)		-	(4,000)
Other comprehensive (loss) income		-		-		-		(2,684)	(2,684)
Balance at December 31, 2023	\$	81,842	\$	516	\$	105,196	\$	14,773	\$ 202,327

Consolidated Statement of Cash Flows (In thousands of Canadian dollars)

Year ended December 31, 2023, with comparative information for 2022

	Notes		2023	2022
Operating activities:				
Total comprehensive income for the year		\$	5,453	\$ 17,943
Adjustments for:		·	,	,
Depreciation and amortization	7,8		11,971	11,461
Amortization of deferred revenue customer contributions	,		(549)	(526)
Remeasurement of employee future benefits	14		3,651	(23,579)
Loss (gain) on investments	9		(2,431)	408
Loss on sale of property, plant and equipment	19		`1,507 [′]	148
Amortization of debt issuance costs			16	15
Share in joint venture's net loss			41	27
Income tax expense	16		1,721	1,515
Changes in non-cash operating working capital	22		(2,443)	1,168
Interest paid			(4,705)	(4,832)
Interest received			5,747	3,045
Income taxes paid			(1,122)	(1,839)
			18,857	4,954
Investing activities: Acquisition of property, plant, equipment and intangible assets	7, 8		(22,938)	(19,274)
Acquisition of investments	9		(1,200)	(13,274) $(1,300)$
Investment in joint venture	24		(1,200)	(1,000)
Deferred revenue - customer contributions	2-7		690	701
Proceeds from investment			11,661	1,200
Proceeds on sale of property, plant & equipment			866	720
Trocoduc on care of property, plant a equipment			(11,021)	(17,953)
			(,,	(11,000)
Financing activities:				
Decrease in due from related parties	23		-	411
Dividends paid			(4,000)	(4,000)
-			(4,000)	(3,589)
Net change in cash and cash equivalents			3,836	(16,588)
Cash and cash equivalents at January 1			18,398	34,986
Cash and cash equivalents at December 31		\$	22,234	\$ 18,398

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Year ended December 31, 2023

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Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

1. Reporting entity:

Windsor Canada Utilities Ltd. ("WCUL" or the "Corporation") is a holding company owned by its sole shareholder, the Corporation of the City of Windsor (the "City"). WCUL was incorporated in December of 1999 under the Business Corporations Act (Ontario). The principal business of WCUL is to provide strategic direction and financing to the operations of ENWIN Utilities Ltd. ("EWU"), a rate-regulated distribution company and ENWIN Energy Ltd. ("EWE"), a non-regulated service company. The address of WCUL's registered office is 4545 Rhodes Drive, Windsor, Ontario, Canada.

The principal activity of WCUL, through its wholly-owned subsidiary, EWU, is the ownership and operation of the electricity distribution grid in the City. WCUL, through its wholly-owned subsidiary, EWE, is also responsible for the provision of sentinel lighting to the businesses of the City and street lighting maintenance services to the City.

These financial statements are presented on a consolidated basis and include the following subsidiaries: EWU and EWE. Hereafter, for purposes of these notes, unless specifically referenced, any and all references to the "Corporation" refer to WCUL and its subsidiaries EWU and EWE.

On November 6, 2012, EWU and the Windsor Utilities Commission (the "Commission") entered into a Water System Operating Agreement ("WSOA"), whereby EWU agreed to provide services to the Commission with respect to operating the water treatment and distribution system. The services include: management, administrative services, construction operations, and maintenance services. EWU is responsible for providing all personnel required to operate the water system. Pursuant to the terms of the WSOA and the associated Employee Arrangement Agreement, also dated November 6, 2012, the Commission transferred all non-unionized employees and all unionized employees of the Commission to EWU. The Commission is a local board of the City.

Through its wholly-owned subsidiary, EWE, the Corporation has joint venture investments in ONtech Rapid Coatings Inc. ("ONtech") and Enertrace Services Ltd. ("Enertrace"), which are accounted for using the equity method.

The Corporation's arrangements with its subsidiaries, the Commission and the City are subject to the Ontario Energy Board's ("OEB") Affiliate Relationships Code, which is a code prescribed by and issued pursuant to the Ontario Energy Board Act, 1998.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

2. Basis of preparation:

(a) Statement of compliance:

The consolidated financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS") as adopted by the International Accounting Standards Board ("IASB") and interpretations as issued by the International Financial Reporting Interpretations Committee ("IFRIC") of the IASB.

(b) Approval of the consolidated financial statements:

The consolidated financial statements were approved by the Board of Directors on April 24, 2024.

(c) Basis of measurement:

The consolidated financial statements have been prepared on the historical cost basis except for the following:

- (i) Where held, financial instruments at fair value through profit or loss, are measured at fair value.
- (ii) The accrued benefit related to the Corporation's unfunded defined benefit plan is actuarially determined and is measured at the present value of the defined benefit obligation.
- (d) Functional and presentation currency:

These consolidated financial statements are presented in Canadian dollars, which is the Corporation's functional currency. All financial information presented in Canadian dollars has been rounded to the nearest thousand dollars.

(e) Use of estimates and judgements:

The preparation of consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and liabilities. Actual results may differ from those estimates.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

2. Basis of preparation (continued):

(e) Use of estimates and judgements (continued):

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future periods affected.

In particular, significant areas where upon estimation was required that have the most significant effect on the amounts recognized in these consolidated financial statements, include:

- (i) Note 3(i) Deferred revenue: determination of the performance obligation for contributions from customers and the related amortization period;
- (ii) Note 5 Trade accounts receivables: allowance for impairment. Unbilled revenue: measurement of revenues not yet billed;
- (iii) Note 7 Property, plant and equipment: useful lives and the identification of significant components of property, plant and equipment;
- (iv) Note 14 Employee future benefits: measurement of the defined benefit obligation;
- (v) Note 25 Financial instruments and risk management: valuation of financial instruments.

Information about critical judgements in applying accounting policies that have the most significant effect on the amounts recognized in the consolidated financial statements, include:

(i) The Corporation's determination that they are acting as a principal for electricity distribution and therefore have presented the electricity revenues on a gross basis.

(f) Rate regulation:

EWU is regulated by the OEB, under the authority granted by the Ontario Energy Board Act, 1998. Among other things, the OEB has the power and responsibility to approve or set rates for the transmission and distribution of electricity, providing continued rate protection for electricity customers in Ontario, and ensuring that transmission and distribution companies fulfill obligations to connect and service customers. The OEB may also prescribe license requirements and conditions of service to local distribution companies ("LDC"), such as EWU, which may include, among other things, record keeping, regulatory accounting principles, separation of accounts for distinct businesses, and filing and process requirements for rate setting purposes.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

2. Basis of preparation (continued):

(f) Rate regulation (continued):

In its capacity to approve or set rates, the OEB has the authority to specify regulatory accounting treatments that differ from IFRS. The OEB's regulatory accounting treatments require the recognition of regulatory assets and liabilities which do not meet the definition of an asset or liability under IFRS and, as a result, these regulatory assets and liabilities have not been recorded in these consolidated IFRS financial statements.

(i) Rate setting:

The electricity distribution rates and other regulated charges of EWU are determined by the OEB. This regulated rate-setting provides LDCs with the opportunity to recover the revenue requirement associated with owning and operating the LDC. The revenue requirement represents the forecasted prudent costs, including the cost of capital, which will be reasonably necessary for the LDC to invest in the electricity grid, operate the electricity grid, and serve customers in its licenced service area.

(ii) Rate applications:

When EWU files a "Cost of Service" ("COS") rate application, the OEB establishes the revenues required to recover the forecasted operating costs, including amortization and income taxes, of providing the regulated electricity distribution service and providing a fair return on EWU's rate base. EWU estimates electricity usage and the costs to service each customer class in order to determine the appropriate rates to be charged to each customer class. The COS application is reviewed by the OEB and any registered intervenors. Rates are approved based upon the review of evidence and information, including any revisions resulting from that review. On April 26, 2019, EWU submitted a COS application to the OEB to change distribution rates effective January 1, 2020. The application was approved by the OEB on December 5, 2019.

In the intervening years between a COS, an Incentive Regulation Mechanism ("IRM") is filed. An IRM application results in a formulaic adjustment to distribution rates that were set under the last COS application. The previous year's rates are adjusted for the annual change in the Gross Domestic Product Implicit Price Inflator for Final Domestic Demand net of a productivity factor set by the OEB and a stretch factor determined by the relative efficiency of an electricity distributor. On August 3, 2022, EWU submitted an IRM application to the OEB to change distribution rates effective January 1, 2023. The application was approved by the OEB on December 8, 2022.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies:

The Corporation has consistently applied the following accounting policies to all periods presented in these consolidated financial statements, except if mentioned otherwise. In addition, the Corporation adopted Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2) from January 1, 2023. The amendments require the disclosure of 'material', rather than 'significant', accounting policies. Although the amendments did not result in any changes to the accounting policies themselves, they impacted the accounting policy information disclosed in Note 3 in certain instances.

(a) Cash and cash equivalents:

Cash and cash equivalents consist of balances with banks and investments with a maturity of approximately three months or less at the date of purchase, unless they are held for investment rather than liquidity purposes, in which case they are classified as an investment.

(b) Financial instruments:

All consolidated financial assets and liabilities of the Corporation are classified into one of the following categories: amortized cost, fair value through other comprehensive income, or fair value through income or loss.

The Corporation has classified its financial instruments as follows:

Cash and cash equivalents

Accounts receivable

Due from related parties

Amortized cost

Amortized cost

Amortized cost

Investments Fair value through income or loss

Accounts payable and accruals

Due to related parties

Long-term debt

Amortized cost

Amortized cost

Amortized cost

Financial instruments are recognized initially at amortized cost plus any directly attributable transaction costs.

Subsequent to initial recognition, financial instruments classified as fair value through income and loss are measured at fair value. The Corporation does not use derivative instruments.

The Corporation derecognizes a financial asset when the contractual rights to the cash flows from the asset expire or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred.

The Corporation derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(c) Fair value:

Fair values are categorized into different levels in a fair value hierarchy based on inputs used in the valuation techniques as follows:

Level 1: unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset, either directly or indirectly; and

Level 3: inputs for assets and liabilities that are based on observable market data.

(d) Inventory:

Inventory is measured at the lower of cost and net realizable value. The cost of inventory is determined on a weighted average basis. Net realizable value is determined on a replacement cost basis.

(e) Property, plant and equipment:

(i) Recognition and measurement:

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, the costs of dismantling and removing the items and restoring the site on which they are located and capitalized borrowing costs. Borrowing costs on qualifying assets are capitalized as part of the cost of the asset and are based on the Corporation's average cost of borrowing.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components).

(ii) Subsequent costs:

The cost of replacing part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Corporation and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in the statement of income as incurred.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(e) Property, plant and equipment (continued):

(iii) Depreciation:

Depreciation is recognized in the consolidated statement of income on a straight-line basis over the estimated useful life of each part or component of an item of property, plant and equipment. Land is not depreciated. The estimated useful lives for the current and comparative years are as follows:

Buildings	10 – 50 years
Distribution and metering equipment	8 – 80 years
Other assets	5 – 20 years

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognized within other income in the consolidated statement of income.

Depreciation methods, useful lives and residual values are reviewed at each reporting date.

(f) Intangible assets:

(i) Computer software:

Computer software that is acquired or developed by the Corporation, including software that is not integral to the functionality of equipment purchased, which have finite useful lives, are measured at cost less accumulated amortization and accumulated impairment losses.

(ii) Amortization:

Amortization is recognized in the consolidated statement of income on a straightline basis over the estimated useful lives of the intangible assets, from the date that they are available for use. The estimated useful lives for the current and comparative years are:

Computer software 5 – 10 years

Amortization methods and useful lives are reviewed at each reporting date.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(g) Impairment:

(i) Financial assets:

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of that asset.

A loss allowance for expected credit losses on financial assets measured at amortized cost is recognized at the reporting date. The loss allowance is measured at an amount equal to the lifetime expected credit losses for the asset.

All impairment losses are recognized in the consolidated statement of income. An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognized. For financial assets measured at amortized cost, the reversal is recognized in the consolidated statement of income.

(ii) Non-financial assets:

The carrying amounts of the Corporation's non-financial assets, other than inventory, work-in-progress and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

Impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

- (g) Impairment (continued):
 - (ii) Non-financial assets (continued):

a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

An impairment loss is recognized if the carrying amount of an asset or its cash-generating unit exceeds its estimated recoverable amount. Impairment losses are recognized in the consolidated statement of income and are allocated to reduce the carrying amount of the assets in the cash-generating unit on a pro-rata basis.

- (h) Employee future benefits:
 - (i) Pension plan:

EWU provides a pension plan for all its full-time employees through Ontario Municipal Employees Retirement System ("OMERS"). OMERS is a multi-employer, contributory, defined benefit pension plan established in 1962 by the Province of Ontario for employees of municipalities, local boards and school boards in Ontario. Both participating employers and employees are required to make plan contributions based on participating employees' contributory earnings.

OMERS is a defined benefit plan. However, as OMERS does not segregate its pension assets and liabilities information by individual employer, there is not sufficient information to enable EWU to account for the plan as a defined benefit plan. The plan has been accounted for as a defined contribution plan. Obligations for contributions to defined contribution pension plans are recognized as an employee benefit expense in income when they are due. At December 31, 2023, the OMERS plan is in a deficit position.

(ii) Employee future benefits:

EWU pays certain health, dental and life insurance benefits, under unfunded defined benefit plans, on behalf of its retired employees. These benefits are provided through a group defined benefit plan. EWU is the legal sponsor of the Plan. There is a policy in place to allocate the net defined benefit cost to the entities participating in the group plan. The allocation is based on the obligation attributable to the plan participants. EWU has reflected its share of the defined benefit costs and related liabilities, as calculated by the actuary, in these consolidated financial statements.

EWU accrues the cost of these employee future benefits over the periods in which the employees earn the benefits. The accrued benefit obligations and the current service costs are actuarially determined by applying the projected unit credit method and reflect management's best estimate of certain underlying assumptions. The current service

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

- (h) Employee future benefits (continued):
 - (ii) Employee future benefits (continued):

cost for a period is equal to the actuarial present value of benefits attributed to that period in which employees rendered their services.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, are recognized immediately in other comprehensive income. EWU determines the net interest expense on the net defined benefit liability for the period by applying the discount rate used to measure the defined benefit liability at the beginning of the annual period, taking into account any changes in the net benefit liability during the period as a result of benefit payments. Net interest expense and other expenses related to defined benefit plans are recognized in the consolidated statement of income.

Gains and losses on account of curtailment of settlement of these employee future benefits are recognized immediately in income.

In accordance with the WSOA and the Employee Arrangement Agreement between the Commission and EWU, the Plan was amended such that all active Commission management and union employees were included as part of the Plan, and have their coverage sponsored by EWU. A date of December 31, 2012 was assumed by the actuary to reflect this event in the Plan.

(i) Deferred revenue:

Certain customers are also required to contribute towards the capital cost of construction of distribution assets in order to provide ongoing service. These contributions fall within the scope of IFRS 15 Revenue from Contracts with Customers. These contributions are received to obtain a connection to the distribution system in order to receive ongoing access to electricity. The Corporation has concluded that the performance obligation is the supply of electricity over the life of the relationship with the customer which is satisfied over time as the customer receives and consumes the electricity. Revenue is recognized on a straight-line basis over the useful life of the related asset.

(j) Customer deposits:

Customer deposits include cash collections from customers, which are applied against any unpaid portion of individual customer accounts. Effective January 1, 2011, the OEB required that a customer's deposit be applied to the customer's account prior to the severance process commencing. OEB rules also specify that customer deposits in excess of unpaid account balances must be refunded to customers. Customer deposits are also refundable at EWU's discretion when a customer demonstrates an acceptable level of credit risk. EWU only retains commercial deposits. Customer deposits also include monies received from

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(j) Customer deposits (continued):

developers and distribution customers for services that are recorded as construction in progress and, once the assets are put into service, will be accounted for through a capital contribution.

(k) Revenue recognition:

IFRS 15 Revenue from Contracts with Customers establishes a comprehensive framework for determining whether, how much and when revenue is recognized.

The performance obligations for the sale and distribution of electricity are recognized over time using an output method to measure the satisfaction of the performance obligation. The value of the electricity services transferred to the customer is determined on the basis of cyclical meter readings plus estimated customer usage since the last meter reading date to the end of the year and represents the amount that EWU has the right to bill. Revenue includes the cost of electricity supplied, distribution, and any other regulatory charges. The related cost of power is recorded on the basis of power used.

For customer billings related to electricity generated by third parties and the related costs of providing electricity service, such as transmission services and other services provided by third parties, the Corporation has determined that it is acting as a principal for these electricity charges and, therefore, has presented electricity revenue on a gross basis.

Revenue for EWU is recognized when EWU satisfies the performance obligations within the contract(s) for conditions of service, which is when the distribution and delivery of electricity is achieved or specific services are performed.

Revenue includes an estimate of unbilled revenue. Unbilled revenue represents an estimate of electricity consumed by customers since the date of each customer's last meter reading. Actual electricity usage could differ from those estimates.

Revenue is measured at the fair value of the consideration received or receivable, net of any taxes which may be applicable.

Street lighting maintenance revenue – EWE has a contract with the City to provide maintenance of the street lighting system. This contract includes replacing damaged or non-functioning street lighting. Revenue is recognized when the services have been performed. There is also a fixed component to the contract that is recognized evenly throughout the year.

Sentinel lighting revenue – EWE provides sentinel lighting equipment to customers. A monthly rental charge is earned by EWE for the use of the sentinel light equipment.

Other income for work orders is recorded on a net basis as the Corporation is acting as an agent for this revenue stream. All other amounts in other income are recorded on a gross basis and are recognized when services are rendered.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(I) Finance costs:

Finance costs comprise interest expense on borrowings and unwinding of the discount rate on provisions.

(m) Income taxes:

The income tax expense comprises current and deferred tax. Income tax expense is recognized in the consolidated statement of income except to the extent that it relates to items recognized directly in equity, in which case, it is recognized in equity.

Under the Electricity Act 1998, the Corporation makes payments in lieu of corporate taxes to Ontario Electricity Financial Corporation. These payments are calculated in accordance with the rules for computing taxable income and taxable capital and other relevant amounts contained in the Income Tax Act (Canada) and the Corporation Tax Act (Ontario) as modified by the Electricity Act, 1998 and related regulations. Payments in lieu of taxes ("PILs") are referred to as income taxes.

Current tax is the expected PILs payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax assets and liabilities are measured using enacted or substantively enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the consolidated statement of income in the year that includes the date of enactment or substantive enactment.

(n) Set-off and reporting on a net basis:

Assets and liabilities and income and expenses are not offset and reported on a net basis unless required or permitted by IFRS. For financial assets and financial liabilities, offsetting is permitted when, and only when, the Corporation has a legally enforceable right to set-off and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

3. Material accounting policies (continued):

(o) New standards and interpretations not yet adopted:

The following standards which are not yet effective for the year ended December 31, 2023, have not been applied in preparing these consolidated financial statements.

Classification of Liabilities as Current or Non-Current (Amendments to IAS 1)

On January 23, 2020, the IASB issued amendments to IAS 1 *Presentation of Financial Statements*, to clarify the classification of liabilities as current or non-current.

On October 31, 2022, the IASB issued *Non-current Liabilities with Covenants (Amendments to IAS 1)* (the 2022 amendments), to improve the information a company provides about long-term debt with covenants.

The 2020 amendments and the 2022 amendments (collectively "the Amendments") are effective for annual periods beginning on or after January 1, 2024.

Lease Liability in a Sale and Leaseback (Amendments to IFRS 16 Leases)

On September 22, 2022, the IASB issued Lease Liability in a Sale and Leaseback (Amendments to IFRS 16).

The amendments are effective for annual periods beginning on or after January 1, 2024.

Supplier Finance Arrangements (Amendments to IAS 7 and IFRS 7)

On May 25, 2023, the IASB issued amendments to IAS 7 *Statement of Cash Flows* and IFRS 7 *Financial Instruments: Disclosures.*

The amendments are effective for annual periods beginning on or after January 1, 2024.

Lack of exchangeability (Amendments to IAS 21)

On August 15, 2023, the IASB issued amendments to IAS 21 *The Effects of Changes in Foreign Exchange Rates* to clarify when a currency is exchangeable into another currency and how a company estimates a spot rate when a currency lacks exchangeability.

The amendments apply for annual reporting periods beginning on or after January 1, 2025, with earlier application permitted.

The Corporation has assessed the potential impacts on its consolidated financial statements and determined that the future pronouncements will not have a material impact on the Corporation.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

4. Cash and cash equivalents:

	2023	2022
Cash and cash equivalents	\$ 22,234	\$ 18,398
Cash and cash equivalents	\$ 22,234	\$ 18,398

The Corporation and EWU have a loan agreement with a Canadian chartered bank providing up to \$75,000 (2022 - \$75,000) bearing interest at prime minus 0.25% or Canadian Dollar Offered Rate (CDOR) plus 1.125%, with interest accruing daily. All borrowings under this agreement are repayable by August 31, 2024. The agreement restricts the availability of the Corporation to lien assets. As of December 31, 2023, the outstanding balance in the line of credit was \$nil (2022 - \$nil).

5. Accounts receivable:

	2023	2022
Trade receivables Unbilled revenue Allowance for doubtful accounts	\$ 28,650 22,303 (2,045)	\$ 25,640 22,254 (1,911)
Accounts receivable	\$ 48,908	\$ 45,983

The Corporation's exposure to credit risk and impairment losses related to trade receivables is disclosed in Note 25.

6. Inventory:

Inventory consists of parts and supplies acquired for capital, internal construction, maintenance or recoverable work.

The amount of inventory consumed by the Corporation and recognized as an expense during 2023 was \$6,142 (2022 - \$4,818).

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

7. Property, plant and equipment:

(a) Cost:

	Land and buildings	Distribution and metering equipment	Other assets	Co	onstruction -in- progress	Total
Balance at January 1, 2022 Additions Disposals/retirements	\$ 24,774 1,268 (93)	\$ 282,571 13,942 (1,214)	\$ 32,017 2,168 (67)	\$	4,309 1,282	\$ 343,671 18,660 (1,374)
Balance at December 31, 2022	\$ 25,949	\$295,299	\$ 34,118	\$	5,591	\$ 360,957
Balance at January 1, 2023 Additions Disposals/retirements	\$ 25,949 958 (64)	\$ 295,299 16,952 (1,590)	\$ 34,118 3,239 (41)	\$	5,591 1,339 (1,352)	\$ 360,957 22,488 (3,047)
Balance at December 31, 2023	\$ 26,843	\$310,661	\$ 37,316	\$	5,578	\$ 380,398

(b) Accumulated depreciation:

	Land and buildings	and m	ribution etering ipment	Other assets	Co	nstruction -in- progress	Total
Balance at January 1, 2022 Depreciation charge for the year Disposals/retirements/transfers	\$ 9,001 700 (6)	\$ (67,926 8,013 (476)	\$20,728 2,183 (24)	\$	- - -	\$ 97,655 10,896 (506)
Balance at December 31, 2022	\$ 9,695	\$	75,463	\$22,887	\$	-	\$ 108,045
Balance at January 1, 2023 Depreciation charge for the year Disposals/retirements/transfers	\$ 9,695 776 (5)	\$	75,463 8,340 (568)	\$22,887 2,331 (34)	\$	- - -	\$ 108,045 11,447 (607)
Balance at December 31, 2023	\$ 10,466	\$ 8	83,235	\$25,184	\$	-	\$ 118,885

(c) Carrying amounts:

	Land and buildings	Distribution and metering equipment	Other assets	Construction -in- progress	
December 31, 2022	\$ 16,254	\$ 219,836	\$ 11,231	\$ 5,591	\$ 252,912
December 31, 2023	\$ 16,377	\$ 227,426	\$ 12,132	\$ 5,578	\$ 261,513

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

8. Intangible assets:

(a) Cost or deemed cost:

	Computer software
Balance at January 1, 2022 Additions	\$ 31,644 614
Balance at December 31, 2022	\$ 32,258
Balance at January 1, 2023 Additions	\$ 32,258 450
Balance at December 31, 2023	\$ 32,708

(b) Accumulated amortization:

	Computer software
Balance at January 1, 2022 Amortization charge for the year	\$ 30,391 565
Balance at December 31, 2022	\$ 30,956
Balance at January 1, 2023 Amortization charge for the year	\$ 30,956 524
Balance at December 31, 2023	\$ 31,480

(c) Carrying amounts:

	Computer software
December 31, 2022	\$ 1,302
December 31, 2023	\$ 1,228

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

9. Investments:

EWE has a short-term fixed income investment. EWE has an amount of \$3,530 (2022 - \$3,358), invested in a one-year cashable term deposit at a rate of 5.95% (2022 - 5.1%) compounded annually with a maturity date of December 28, 2024. EWU held one-year cashable GICs at rates of 5.1% and 5.05%, compounded annually, which matured in December 2023. The proceeds from those investments were transferred into cash and cash equivalents as of December 31, 2023.

	2023	2022
Investments: Term deposits	\$ 3,532	\$ 14,483
Total investments	\$ 3,532	\$ 14,483

In 2014, a sinking fund was established with the intent to ensure sufficient funds are available to settle debentures issued November 6, 2012, with a maturity date of November 6, 2042, in the amount of \$103,000. There are no restrictions with this investment. Annual payments are expected to be completed to satisfy the obligation.

This investment is recorded at fair value as of December 31, 2023, and is invested in fixed income and equity markets as established by the Corporation's investment policy.

	2023	2022
Investment: Sinking fund	\$ 16,601	\$ 13,680
Investment, sinking fund	\$ 16,601	\$ 13,680

10. Accounts payable and accruals:

	2023	2022
Trade payables Accrued expenses	\$ 22,170 7,949	\$ 20,474 7,489
	\$ 30,119	\$ 27,963

Information about the Corporation's exposure to currency and liquidity risk is included in Note 25.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

11. Customer deposits:

Customer deposits represent cash deposits from electricity distribution customers and retailers, as well as construction deposits.

Customer deposits comprise:

	2023	2022
Customer deposits Construction deposits	\$ 3,544 3,735	\$ 3,567 2,983
	7,279	6,550
Less: current portion	(1,107)	(1,053)
	\$ 6,172	\$ 5,497

12. Deferred revenue – customer contributions:

Deferred revenue relates to the capital contributions received from customers and others. The amount of deferred revenue received from customers is \$19,375 (2022 - \$19,301). Deferred revenue is recognized as revenue on a straight-line basis over the life of the asset for which the contribution was received.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

13. Long-term borrowings:

Long-term borrowings comprise:

	2023	2022
Debentures payable	\$ 103,000	\$ 103,000
Less: debt issuance costs	(458)	(474)
	\$ 102,542	\$ 102,526

Senior unsecured debentures, which have a maturity date of November 6, 2042, and bearing interest at a rate of 4.134% per annum, were issued on November 6, 2012. Interest is payable in equal semi-annual instalments, in arrears, on May 6 and November 6 each year commencing May 6, 2013, until maturity. The debentures are represented by a single Global Debenture Certificate registered in the name of CDS & Co. In order to put the debentures in place, EWU incurred debt issuance costs in the amount of \$601. The debentures require semi-annual interest payments to 2042 of \$2,129, with a final principal payment of \$103,000 due November 6, 2042.

The Corporation incurred interest expense in respect of the debentures of \$4,258 (2022 - \$4,258), which is recognized as part of finance expense on the consolidated statement of income.

The Commission is a guarantor of \$52,000 in relation to the debentures and is a borrower of that same amount from WCUL pursuant to a revolving credit agreement also entered into on November 6, 2012. The Commission is obligated to make due and punctual payments of the principal and applicable interest on each debenture on their due dates, on maturity, on redemption or on acceleration.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

14. Employee future benefits:

EWU pays certain health, dental and life insurance benefits on behalf of its retired employees. Significant assumptions underlying the actuarial valuation include management's best estimate of the interest (discount) rate, mortality decrement, the average retirement age of employees, employee turnover and expected health and dental care costs.

The Plan was amended such that all active Commission management and union employees covered under the Commission collective agreement from July 1, 2012, would be included as part of the Plan and have their coverage sponsored by EWU. The December 31, 2012 date was chosen to reflect this event in the Plan. Reference Note 1 for further information.

EWU measures its accrued benefit liability for accounting purposes as at December 31 each year. A valuation date of October 31, 2022, with extrapolation to December 31, 2023, has been used to calculate the current obligation. EWU's employee future benefit liability consists of the following:

	2023	2022
Defined benefit liability	\$ 48,299	\$ 43,729
Employee future benefits, end of year	\$ 48,299	\$ 43,729

Information about EWU's unfunded defined benefit plan is as follows:

Changes in the present value of the defined benefit liability:

	2023	2022
Defined benefit liability, beginning of year	\$ 43,729	\$ 66,127
Defined benefit expense	3,020	3,184
Actuarial loss/(gain) on liability recognized in other comprehensive income Benefits paid for the year	3,651 (2,101)	(23,579) (2,003)
Defined benefit liability, end of year	\$ 48,299	\$ 43,729

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

14. Employee future benefits (continued):

Components of defined benefit expense recognized are as follows:

	2023	2022
Current service cost Past service cost Interest cost	\$ 703 125 2,192	\$ 1,228 - 1,956
Defined benefit expense	\$ 3,020	\$ 3,184

The defined benefit expense for the year is recognized as administrative expense on the consolidated statement of income.

The main actuarial assumptions underlying the valuation are as follows:

(a) Health care cost trend rates:

The health care cost trend for prescription drugs is estimated to increase at 6.02% in 2024, and grading down to 4.0% by 2041. Other health expenses are estimated to increase 4.81% in 2024, and grading down to 4.0% by 2041. Dental expenses are estimated to increase at 4.0% per year.

(b) Financial instruments:

The liabilities at the period end and the present value of future liabilities were determined using a discount rate of 4.6% (2022 - 5.1%) representing an estimate of the yield on high quality corporate bonds as at the valuation date.

(c) Mortality decrement:

The rates applicable to public sector retirees in the 2014 Canadian Pensioners Mortality table produced by the Canadian Institute of Actuaries were used as the basis of these assumptions.

A 1% or one year change in actuarial assumptions, assuming all other factors remain constant, has the following impact on the defined benefit liability carrying amount:

	<u>2023</u>			<u>2022</u>				
	I	ncrease	De	ecrease	lı	ncrease		ecrease)
Health care trend rate (1% change)	\$	7,041	\$	(5,752)	\$	5,850	\$	(4,813)
Discount rate (1% change)		(6,273)		7,821		(5,563)		6,914
Mortality (1 year)		1,762		(1,720)		1,438		(1,406)

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

15. Pension plan:

EWU participates in OMERS, a multi-employer plan, on behalf of its employees. The plan has been accounted for as a defined contribution plan. Contributions during the year were 9.0% (2022 - 9.0%) for employee earnings below the year's maximum pensionable earnings and 14.6% (2022 - 14.6%) thereafter. During 2023, EWU expensed contributions totalling \$3,108 (2022 - \$2,876) made to OMERS in respect of the employer's required contributions to the plan. Estimated contributions for 2024 are \$3,334.

16. Income taxes (provision for payment in lieu of corporate taxes):

		2023	2022
Current provision for payments in lieu of corporate tax expens	e:		
Current year	\$	1,721	\$ 1,510
Adjustments for prior years		-	5
Deferred income tax expense:			
Origination and reversal of temporary differences		27	5,097
Adjustments for prior years		22	335
Tax related to remeasurement of employee future benefits	3	967	(6,248)
Total income taxes expense	\$	2,737	\$ 699

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

16. Income taxes (provision for payment in lieu of corporate taxes) (continued):

The provision for income taxes varies from amounts which would be computed by applying the Corporation's combined statutory income tax rate as follows:

	2023	2022
Basic rate applied to total comprehensive income		
before income tax	26.50%	26.50%
Change in income tax resulting from:		
Adjustments for prior years	0.22%	25.55%
Items not deductible for tax purposes and other	(1.55%)	1.27%
Effective rate applied to comprehensive		
income before income taxes	25.17%	53.32%

The components of the deferred income tax assets and liabilities are summarized as follows:

	2023	2022
Deferred tax assets:		
Employee benefits	\$ 7,026	\$ 5,815
Regulatory assets	2,593	2,490
Share of joint venture's net loss	48	38
Other	310	421
Deferred tax liabilities:		
Property, plant and equipment	(7,219)	(5,846)
Other	(80)	(76)
Net deferred income tax asset	\$ 2,678	\$ 2,842

At December 31, 2023, a deferred tax asset of \$2,678 (2022 - \$2,842) has been recorded. The utilization of this tax asset is dependent on future taxable income in excess of income arising from the reversal of existing taxable temporary differences. The Corporation believes that this asset should be recognized as it will be recovered through future rates.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

17. Share capital:

	2023	2022
Authorized: Unlimited common shares		
Issued: 2,000 common shares	\$ 81,842	\$ 81,842

18. Distribution revenue:

EWU generates revenue primarily from the sale and distribution of electricity to its customers. Other revenue consists of services provided to related parties and other income. Additional information is provided in Note 19 with the components of other income.

In the following table, distribution revenue is disaggregated by type of customer:

		2023		2022
Residential	¢	28 220	\$	27.230
General service – small distribution	\$	28,329 18,994	Ф	18,692
General service – large distribution		4,278		4,161
Street lighting distribution		1,713		1,643
Total distribution revenue	\$	53,314	\$	51,726

19. Other Income:

Other income comprises:

	2023	2022
Change in occupancy	\$ 333	\$ 381
Late payment and collection charges	433	410
Other operating revenues	261	79
Loss on disposal of property, plant and equipment	(1,507)	(148)
Pole attachment revenue	1,352	1,297
Sale of scrap	132	106
Sewer surcharge billing and collecting	2,520	2,363
Street lighting maintenance and sentinel light rental	1,393	1,552
Total other income	\$ 4,917	\$ 6,040

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

20. Employee benefits:

Employee benefit amounts are allocated between Operating and Distribution expenses and Billing, Collecting and Administration expenses.

	Note	2023	2022
Salaries and benefits Contributions to multi-employer plan Expenses related to defined benefit plans	15 14	\$ 38,042 3,108 3,020	\$ 35,349 2,876 3,184
		\$ 44,170	\$ 41,409

21. Finance (income) expense:

	2023	2022
Finance income:		
Interest income on loans to affiliate	\$ (2,150)	\$ (2,150)
Interest income on bank balances	(1,166)	(673)
Interest (income) loss on sinking fund investment	(1,721)	`489
Income on investments	(710)	(222)
	(5,747)	(2,556)
Finance expense:		
Interest expense on long-term borrowings	4,258	4,258
Discount on related party debt	16	15
Other	447	85
	4,721	4,358
Net finance (income) expense	\$ (1,026)	\$ 1,802

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

22. Changes in non-cash operating working capital:

Changes in non-cash operating working capital comprises:

		2023		2022
Net finance expense	\$	(1,042)	\$	1,787
Accounts receivable	·	(2,925)	·	(2,789)
Due from related parties		(1,357)		(1,791)
Inventory		(2,390)		(1,584)
Other assets		466		(764)
Deferred income taxes		164		5,432
Accounts payable and accruals		2,156		(1,376)
PIL of income taxes		(732)		355
Due to related parties		1,540		706
Deferred revenue		29		(1,114)
Customer deposits		729		1,125
Employee future benefits		919		1,181
Total changes in non-cash operating working capital	\$	(2,443)	\$	1,168

23. Related party transactions:

(a) Parent and ultimate controlling party:

The parent of the Corporation is the City. The City produces consolidated financial statements that are available for public use.

(b) Key management personnel:

The key management personnel of the Corporation has been defined as members of its board of directors and executive management team members.

Key management compensation:

	2023	2022
Salaries and other short-term benefits Employee future benefits	\$ 1,312 16	\$ 1,225 14
	\$ 1,328	\$ 1,239

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

23. Related party transactions (continued):

(c) Transactions with parent:

EWU provides waste water billing and related services for the City, for which EWU charges a fee. The total amount charged to the City for the year ended December 31, 2023, was \$2,520 (2022 - \$2,363). The fee charged for the waste water billing and related services were recognized as other income from operations on the consolidated statement of income.

EWU collects and remits the waste water billing amounts on behalf of the City. The total amount owing to the City at December 31, 2023, relating to waste water billing was \$9,391 (2022 - \$7,851).

EWU has issued a standby letter of credit to the City in the amount of \$300 (2022 - \$nil) as an indemnity deposit for municipal consent permits. There was no amount owing on this facility at December 31, 2023.

EWE provides street lighting maintenance services to the City. The total amount charged to the City for the year ended December 31, 2023, relating to street lighting maintenance services was \$1,306 (2022 - \$1,463) and is recorded as part of other income from operations in the consolidated statement of income.

(d) Transactions with entities under common control:

On November 6, 2012, EWU and the Commission entered into a WSOA, whereby EWU agreed to provide services to the Commission with respect to the operation of the Commission's water system. The total amount charged to the Commission for the year ended December 31, 2023, was \$20,745 (2022 - \$18,719).

(e) Amounts due from (to) related parties:

The amounts due from related parties consist of:

	2023	2022
Due from companies under common control: Due from Windsor Utilities Commission	\$ 4,660	\$ 3,317
Due from joint ventures: Due from ONtech Rapid Coatings Inc. Due from Enertrace Services Ltd.	7 3	9
Due from parent: Due from the Corporation of the City of Windsor	337	324
	\$ 5,007	\$ 3,650

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

23. Related party transactions (continued):

(e) Amounts due from (to) related parties (continued):

The amounts due from the City and the Commission are due on demand and are non-interest bearing. These amounts have no specified repayment terms

Long term receivable due from related parties consist of:

	2023	2022
Due from Windsor Utilities Commission, debenture	\$ 52,000	\$ 52,000
Due from related parties – debenture	\$ 52,000	\$ 52,000

The amount due from the Commission, debenture is pursuant to the revolving credit agreement entered into by the Commission and the Corporation.

The amounts due to related parties consist of:

	2023	2022
Due to parent: Due to the Corporation of the City of Windsor	\$ 9,391	\$ 7,851
	\$ 9,391	\$ 7,851

The amount due to the City is non-interest bearing.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

24. Investment in joint ventures:

ONtech Rapid Coatings Inc. ("ONtech") is a Canadian controlled private corporation in which EWE has joint control and a 50% ownership interest as a result of purchasing fifty common shares for the amount of fifty dollars. ONtech was founded by EWE and Tessonics Inc. and is principally engaged to offer low pressure cold spray solutions. The address of ONtech's registered office is 787 Ouellette Avenue, Windsor, Ontario, Canada.

Enertrace Services Ltd. ("Enertrace") is a Canadian controlled private corporation in which EWE has joint control and a 50% ownership interest as a result of purchasing fifty common shares for the amount of fifty dollars. Enertrace was founded by EWE and Essex Energy Corporation and is principally engaged to offer underground infrastructure location and marking services prior to construction. The address of Enertrace's registered office is 4545 Rhodes Drive, Windsor, Ontario, Canada.

Both ONtech and Enertrace are structured as separate legal entities and EWE has a residual interest in their net assets. Accordingly, the Corporation has classified its interests in ONtech and Enertrace as joint ventures, which are accounted for using the equity method.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management:

The carrying values of cash and cash equivalents, accounts receivable, amounts due from (to) related parties, investment, accounts payable and accruals approximate fair values because of the short maturity of these instruments.

The following table illustrates the classification of the corporation's financial instruments using the fair value hierarchy as at December 31:

			2023			2022
Assets	Level 1	Level 2	Total	Level 1	Level 2	Total
Investments Investment, sinking fund	\$ - 7,340	\$ 3,532 9,261	\$ 3,532 16,601	\$ - 4,949	\$ 14,483 8,731	\$ 14,483 13,680
	\$ 7,340	\$ 12,793	\$ 20,133	\$ 4,949	\$ 23,214	\$ 28,163

The fair value of the investments is \$20,133 (2022 - \$28,163). The fair value is calculated based on the quoted market price in the active markets.

The Corporation's activities provide for a variety of financial risks, particularly credit risk, market risk and liquidity risk.

(i) Credit risk:

The aging of accounts receivables at the reporting date was:

	2023	2022
Not past due Past due 0 – 30 days	\$ 44,840 1,924	\$ 41,996 2,146
Past due 31 – 60 days Greater than 60 days	997 3,192	878 2,874
	\$ 50,953	\$ 47,894

Financial assets carry credit risk that a counter-party will fail to discharge an obligation which would result in a financial loss. Financial assets held by the Corporation, such as accounts receivable, expose it to credit risk. The Corporation earns its revenue from a broad base of customers located in the City of Windsor. No single customer accounts for greater than 5.4% (2022 - 5.0%) of revenues.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management (continued):

(i) Credit risk (continued):

The carrying amount of accounts receivable is reduced through the use of an allowance for impairment and the amount of the related impairment loss is recognized in the consolidated statement of income. Subsequent recoveries of receivables previously provisioned are credited to the consolidated statement of income. The balance of the allowance for impairment at December 31, 2023 was \$2,045 (2022 - \$1,911).

A continuity of the allowance for doubtful accounts is as follows:

	2023	2022
Balance, beginning of year Accounts receivable balances written off Change in provisions for doubtful accounts	\$ 1,911 (827) 961	\$ 1,460 (446) 897
Balance, end of year	\$ 2,045	\$ 1,911

The Corporation's credit risk associated with accounts receivable is primarily related to payments from distribution customers. At December 31, 2023, approximately \$3,192 (2022 - \$2,874) is considered 60 days past due. Credit risk is managed through collection of security deposits from customers in accordance with OEB regulation. As of December 31, 2023, the Corporation holds security deposits in the amount of \$3,544 (2022 - \$3,567).

(ii) Liquidity risk:

Liquidity risk is the risk that the Corporation will not be able to meet its obligations associated with financial liabilities. The Corporation monitors its liquidity risk to ensure access to sufficient funds to meet operational and investing requirements. The Corporation's objective is to ensure that sufficient liquidity is on hand to meet obligations as they fall due while minimizing interest expense. The Corporation has access to a line of credit and monitors cash balances to ensure that sufficient levels of liquidity are on hand to meet financial commitments as they come due.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management (continued):

(ii) Liquidity risk (continued):

The following are the contractual maturities of financial liabilities:

	6					More		Other	
	Months		6-12		1-2	than 2	n	on cash	Carrying
2023	or less		Months		years	years	adju	stments	amount
Accounts payable									
and accruals \$	30,119	\$	_	\$	-	\$ -	\$	-	\$ 30,119
Due to related parties	9,391		-		-	_		-	9,391
Customer deposits	553		554		1,107	5,065		-	7,279
Long-term borrowings	-		-		-	103,000		(458)	102,542
\$	40,063	\$	554	\$	1,107	\$108,065	\$	(458)	\$149,331
	10,000	Ψ	001	Ψ	1,107	ψ100,000	Ψ	(100)	Ψ110,001
	6					More		Other	
	Months		6-12		1-2	than 2	n	on cash	Carrying
2022	or less		Months		years	years	adju	stments	amount

2022	Months or less	6-12 Months	1-2 years	than 2 years		on cash stments	Carrying amount
Accounts payable and accruals \$ Due to related parties Customer deposits Long-term borrowings	27,963 7,851 526	\$ - - 527 -	\$ - - 1,053	\$ - 4,444 103,000	\$	- - - (474)	\$ 27,963 7,851 6,550 102,526
\$	36.340	\$ 527	\$ 1 053	\$107,444	. \$	(474)	\$144,890

(iii) Market risk:

Market risk primarily refers to the risks of loss that result from changes in commodity prices, foreign exchange rates, and interest rates. The Corporation is exposed to market risks within the investment portfolio. A portion of the portfolio is invested in equities which are subject to market forces. For sensitivity purposes, a 1% change would result in a change of \$73 (2022 - \$49) on the consolidated balance sheet and consolidated statement of income.

(iv) Capital disclosures:

The main objectives of the Corporation when managing capital are to ensure ongoing access to funding to maintain and improve the electricity distribution system, compliance with covenants related to its credit facilities, prudent management of its capital structure with regard for recoveries of financing charges permitted by the OEB on its regulated electricity distribution business, and to deliver the appropriate financial returns.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

25. Financial instruments and risk management (continued):

(iv) Capital disclosures (continued):

The Corporation's definition of capital includes shareholder's equity and long-term debt. As at December 31, 2023, shareholder's equity amounts to \$202,327 (2022 - \$200,874) and long-term debt amounts to \$102,542 (2022 - \$102,526).

Through rate-setting, the OEB determines the prudent costs of capital that are recoverable by EWU in relation to the distribution business. These costs of capital are the interest on debt and return on equity. The OEB permits recovery on the basis of a deemed capital structure of 60% debt and 40% equity. The actual capital structure for the Corporation may differ from the OEB deemed structure.

The Corporation has customary covenants typically associated with long-term debt. The Corporation is in compliance with all credit agreement covenants and limitations associated with its long-term debt.

(v) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Corporation is subject to variable interest rate cash flow risk with respect to its investments. The Corporation has addressed this risk by entering into fixed interest rates on invested funds and debts.

(vi) Currency risk:

Currency risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate due to changes in foreign exchange rates. The Corporation is exposed to currency risk through its foreign currency denominated bank and investment accounts. A weakening or strengthening of the Canadian dollar can affect the cash flows. This risk is monitored by investment managers and the exposure is limited to these accounts. For sensitivity purposes, a 1% change in the Canadian dollar would result in a change of \$50 (2022 - \$32) on the consolidated balance sheet and consolidated statement of income.

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

26. Commitments and contingencies:

Contingencies

General

From time to time, the Corporation is involved in various litigation matters arising in the ordinary course of its business. The Corporation has no reason to believe that the disposition of any such current matter could reasonably be expected to have a materially adverse impact on the Corporation's financial position, results of operations or its ability to carry on any of its business activities.

General liability insurance

The Corporation is a member of the Municipal Electrical Association Reciprocal Insurance Exchange ("MEARIE"), a self-insurance plan that pools the liability risks of all the Municipal Electric Utilities in Ontario. Members of MEARIE would be assessed on a pro-rata basis should losses be experienced by MEARIE for the years in which the Corporation was a member.

To December 31, 2023, the Corporation has not been made aware of any additional assessments that have not been accrued.

27. Regulatory assets and liabilities:

Under IFRS, there is no recognition of regulatory assets or liabilities, and therefore, the impacts of these transactions are reflected on the consolidated statement of income, as applicable. As a result of not recognizing rate-regulated assets and liabilities, the effect was to decrease comprehensive income as follows:

	2023	2022
Gross income:		
Retail settlement variance	\$ (1,598)	\$ (5,797)
Expenses:		
Property, plant and equipment	(4,295)	(4,402)
Future PILS	(1,025)	` 809
Regulatory adjustment for IFRS conversion	3,104	3,163
Disposition and recovery of regulatory balances	(1,426)	(5,504)
Interest expense (net of interest revenue)	(307)	44
Pole attachment revenue	(260)	(351)
Other	4	4
Decrease in comprehensive income	\$ (5,803)	\$ (12,034)

Notes to the Consolidated Financial Statements (continued) (in thousands of Canadian dollars)

Year ended December 31, 2023

28. Comparative figures:

Certain reclassifications have been made to the prior year's consolidated financial statements to enhance comparability with the current year's consolidated financial statements. There was no impact on current or prior year's net income. Comparative figures have been adjusted to conform to the current year's presentation.