

Local Government

1.1 GENERAL GOVERNMENT – EFFICIENCY			
	2008	2007	
	4.7%	3.6%	
Efficiency Measure Operating costs for governance and corporate management as a percentage of total municipal operating costs.			
Objective Efficient municipal government.			
Notes & Key Factors for Understanding Results			
The formula for the local government measure was changed in 2007. SLC 91 0205 13 Financial Information Return.			

Fire Services

2.1 FIRE SERVICES – EFFICIENCY					
	2008	2007	2006	2005	
	\$2.00	\$2.09	\$2.00	\$2.25	
<p>Efficiency Measure Operating costs for fire services per \$1,000 of assessment.</p> <p>Objective Efficient fire services.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1102 13 Financial Information Return.</p>					

Police Services

3.1 POLICE SERVICES – EFFICIENCY					
	2008	2007	2006	2005	
	\$358.72	\$363.81	\$329.53	\$303.77	
<p>Efficiency Measure Operating costs for police services per person.</p> <p>Objective Efficient police services.</p>					
<p>Notes & Key Factors for Understanding Results</p> <p>The figures used to illustrate performance measurement for both police operational measures and cost per capita figures alike must be taken and understood with one very important caveat. These figures correlate exclusively to permanent resident population only. Since Windsor is a city on the international border with the United States (via Detroit, Michigan) and is also home to a reasonably large university, a significant proportion of the population which utilize police resources and are involved in incidents of crime and disorder are not part of the permanent population. The impact this has is that a disproportionately larger amount of resources and incidents are therefore generated compared to just policing the area's permanent population alone. Therefore the <u>true</u> crime rates and cost per capita figures to explain policing activity is not fully expressed in these figures and would actually be lower than what is expressed here.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1203 13 Financial Information Return.</p>					

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3.2 VIOLENT CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	13.17	12.42	12.68	12.19	12.80

Effectiveness Measure

Violent crime rate per 1,000 persons.

Objective

Safe communities.

Notes & Key Factors for Understanding Results

SLC 92 1258 07 Financial Information Return.

3.3 PROPERTY CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	50.80	60.47	63.70	60.79	75.33

Effectiveness Measure

Property crime rate per 1,000 persons.

Objective

Safe communities.

Notes & Key Factors for Understanding Results

SLC 92 1259 07 Financial Information Return.

3.4 TOTAL CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	79.11	91.79	96.91	92.59	110.57

Effectiveness Measure

Total crime rate per 1,000 persons (Criminal Code offences, excluding traffic).

Objective

Safe Communities.

Notes & Key Factors for Understanding Results

SLC 92 1263 07 Financial Information Return.

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3.5 YOUTH CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	
	66.452	63.763	70.721	79.365	
<p>Effectiveness Measure Youth crime rate per 1,000 youths.</p> <p>Objective Safe Communities.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>The formula for youth crime was changed in 2005 to include youths who receive pre-charge resolutions such as warnings and cautions. SLC 92 1265 07 Financial Information Return.</p>					

Roads

4.1 PAVED ROADS – EFFICIENCY					
	2008	2007	2006	2005	
	\$1,208.20	\$1,137.17	\$1,147.17	\$903.13	
<p>Efficiency Measure Operating costs for paved (hard top) roads per lane kilometre.</p> <p>Objective Efficient maintenance of paved roads.</p>					
<p>Notes & Key Factors for Understanding Results Both direct and indirect costs have been included. Employee, operational and facility overheads are included. Program support allocation (corporate overhead) is also included. Direct costs excluded are Traffic Signs & Signals, Pavement Markings, Sidewalks (including integral), Curb & Gutters, Wheelchair ramps, Walkways, Alleys, Recoverable Work, Roadside Maint. (inc. guide posts, guide rails), and Structures (bridges). Indirect costs include operational overheads such as supervision, technical support, building/stock maintenance, utilities, training, and general expenses supporting hard top maintenance as well as corporate overhead. The majority of revenues are internal with the exception of Recoverable Work which has been excluded from both costs and revenues in this calculation. Paved lane km lengths include "In-Service" roadways.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2107 13 Financial Information Return.</p>					

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4.2 UNPAVED ROADS – EFFICIENCY

	2008	2007	2006	2005	
	\$266.42	\$383.16	\$372.84	\$327.90	

Efficiency Measure

Operating costs for unpaved (loose top) roads per lane kilometre.

Objective

Efficient maintenance of unpaved roads.

Notes & Key Factors for Understanding Results

Both direct and indirect costs have been included. Employee, operational, and facility overheads are included. Program support allocation (corporate overhead) is also included. Indirect costs include overheads such as supervision, technical support, building/stock maintenance, utilities, training, and general expenses supporting loosetop maintenance activities as well as corporate overhead. There are no revenues from external sources. Unpaved lane km lengths include “In-Service” roadways.

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 2108 13 Financial Information Return.

4.3 WINTER MAINTENANCE OF ROADS – EFFICIENCY

	2008	2007	2006	2005	
	\$2,101.01	\$1,547.63	\$1,213.25	\$1,815.97	

Efficiency Measure

Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.

Objective

Efficient winter maintenance of roads.

Notes & Key Factors for Understanding Results

Lane km lengths include the “In-Service” and “In-Maintenance” roadways. Indirect costs include overheads such as supervision, technical support, building/stock maintenance, utilities, training, and general expenses supporting winter control activities. Program support allocation (corporate overhead) is included.

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 2204 13 Financial Information Return.

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4.4 ADEQUACY OF PAVED ROADS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	48.0%	42.4%	43.0%	40.7%	38.6%

Effectiveness Measure

Percentage of paved lane kilometres where the condition is rated as good to very good.

Objective

Pavement condition meets municipal objectives.

Notes & Key Factors for Understanding Results

Rating method is RIMS for pavement deficiencies only. "Good to very good" deemed to be roads without pavement deficiencies. Lane km lengths include "In-Service" paved lane km and expressway lane km from year end road length report.

SLC 92 2152 07 Financial Information Return.

Pavement condition is rated using a Pavement Condition Index (PCI) such as the Index used by the Ontario Good Roads Association or the Ministry of Transportation's Roads Inventory Management System (RIMS).

4.5 WINTER EVENT RESPONSES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	100%	100%	100%	100%	100%

Effectiveness Measure

Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.

Objective

Appropriate response to winter storm events.

Notes & Key Factors for Understanding Results

SLC 92 2251 07 Financial Information Return.

Conventional Transit

5.1 CONVENTIONAL TRANSIT – EFFICIENCY

	2008	2007	2006	2005	
	\$4.59	\$4.31	\$4.45	\$3.36	

Efficiency Measure

Operating costs for conventional transit per regular service passenger trip.

Objective

Efficient conventional transit services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 2302 13 Financial Information Return.

5.2 CONVENTIONAL TRANSIT RIDERSHIP - EFFECTIVENESS

	2008	2007	2006	2005	2004
	31.23	30.64	28.39	27.41	26.80

Effectiveness Measure

Number of conventional transit passenger trips per person in the service area in a year.

Objective

Maximum utilization of municipal transit services.

Notes & Key Factors for Understanding Results

SLC 92 2351 07 Financial Information Return.

Wastewater (Sewage)

6.1 WASTEWATER COLLECTION – EFFICIENCY					
	2008	2007	2006		
	\$4,158.95	\$4,319.66	\$4,366.61		
<p>Efficiency Measure Operating costs for the collection of wastewater per kilometre of wastewater main.</p> <p>Objective Efficient municipal wastewater collection services.</p>					
<p>Notes & Key Factors for Understanding Results Wastewater lengths include “In-Service” sanitary and combined wastewater lengths only. Storm sewer lengths are not included. Connections are not the responsibility of the municipality and therefore not included in lengths.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3110 13 Financial Information Return. In 2006, the definition of kilometres of wastewater main was redefined; connections were eliminated.</p>					
6.2 WASTEWATER TREATMENT AND DISPOSAL – EFFICIENCY					
	2008	2007	2006	2005	
	\$243.97	\$192.43	\$133.87	\$129.07	
<p>Efficiency Measure Operating costs for the treatment and disposal of wastewater per megalitre.</p> <p>Objective Efficient municipal wastewater treatment and disposal services.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3108 13 Financial Information Return.</p>					

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6.3 WASTEWATER INTEGRATED SYSTEM – EFFICIENCY					
	2008	2007	2006	2005	
	\$291.22	\$244.65	\$182.66	\$183.30	

Efficiency Measure

Operating costs for the collection, treatment and disposal of wastewater per megalitre (Integrated System).

Objective

Efficient wastewater system (Integrated System).

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3109 13 Financial Information Return.

6.4 WASTEWATER MAIN BACKUPS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	0.6936	0.7126	0.7168	0.5972	0.6036

Effectiveness Measure

Number of wastewater main backups per 100 kilometres of wastewater main in a year.

Objective

Municipal sewage management practices prevent environmental and human health hazards.

Notes & Key Factors for Understanding Results

The number of wastewater main backups is not currently tracked. The estimate of wastewater main backups provided above is an estimate of the number of wastewater main obstructions that required the use of a flusher or rodder in order to remove. Wastewater lengths include “In-Service” sanitary and combined wastewater lengths only. Storm sewer lengths are not included.

SLC 92 3154 07 Financial Information Return.

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6.5 WASTEWATER BYPASSES TREATMENT - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	1.542%	2.470%	3.420%	3.095%	2.476%
Effectiveness Measure Percentage of wastewater estimated to have by-passed treatment.					
Objective Municipal sewage management practices prevent environmental and human health hazards.					
Notes & Key Factors for Understanding Results					
SLC 92 3155 07 Financial Information Return.					

Storm Water

7.1 URBAN STORM WATER MANAGEMENT – EFFICIENCY				
	2008	2007	2006	
	\$2,276.19	\$2,509.32	\$2,058.21	
<p>Efficiency Measure Operating costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.</p> <p>Objective Efficient urban storm water management.</p>				
<p>Notes & Key Factors for Understanding Results Total kms of urban drainage system includes in-service storm sewers, in-service municipal drains, road side ditches and catch basins.</p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of kilometres of drainage system was redefined to eliminate connections; catch basins were retained. Reported by municipalities with a separate storm water system. SLC 91 3207 13 Financial Information Return.</p>				
7.2 RURAL STORM WATER MANAGEMENT – EFFICIENCY				
	2008	2007	2006	
	N/A	N/A	N/A	
<p>Efficiency Measure Operating costs for rural storm water management (collection, treatment, disposal) per kilometre of drainage system.</p> <p>Objective Efficient rural storm water management.</p>				
<p>Notes & Key Factors for Understanding Results</p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of kilometres of drainage system was redefined to eliminate connections; catch basins were retained Reported by municipalities with a separate storm water system. SLC 91 3208 13 Financial Information Return.</p>				

Drinking Water

8.1 DRINKING WATER TREATMENT – EFFICIENCY					
	2008	2007	2006	2005	
	\$91.04	\$84.47	\$73.58	\$84.18	
<p>Efficiency Measure Operating costs for the treatment of drinking water per megalitre.</p> <p>Objective Efficient municipal water treatment services.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3307 13 Financial Information Return.</p>					
8.2 DRINKING WATER DISTRIBUTION – EFFICIENCY					
	2008	2007	2006		
	\$4,011.46	\$4,161.70	\$3,571.88		
<p>Efficiency Measure Operating costs for the distribution of drinking water per kilometre of water distribution pipe.</p> <p>Objective Efficient municipal water distribution services.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of distribution pipe was redefined; connections and hydrants were eliminated. SLC 91 3310 13 Financial Information Return.</p>					

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8.3 DRINKING WATER INTEGRATED SYSTEM – EFFICIENCY

	2008	2007	2006	2005	
	\$169.41	\$159.78	\$130.29	\$145.84	

Efficiency Measure

Operating costs for the treatment and distribution of drinking water per megalitre.
(Integrated System)

Objective

Efficient municipal water system (Integrated System).

Key Factors for Understanding Performance

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3309 13 Financial Information Return.

8.4 BOIL WATER ADVISORIES - EFFECTIVENESS

	2008	2007	2006	2005	2004
	0.0139	0.0154	0.0185	0.0056	0.1239

Effectiveness Measure

Weighted number of days when a boil water advisory issued by the Medical Officer of Health, applicable to a municipal water supply, was in effect.

Objective

Water is safe and meets local needs.

Notes & Key Factors for Understanding Results

SLC 92 3355 07 Financial Information Return.

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8.5 BREAKS IN WATER MAINS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	18.9019	27.0927	20.7021	26.1538	11.2297
<p>Effectiveness Measure Number of water main breaks per 100 kilometres of water distribution pipe in a year.</p> <p>Objective Improve system reliability.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>SLC 92 3356 07 Financial Information Return.</p>					

Solid Waste Management (Garbage)

9.1 GARBAGE COLLECTION – EFFICIENCY					
	2008	2007	2006	2005	
	\$98.08	\$97.88	\$82.00	\$58.76	
<p>Efficiency Measure Operating costs for garbage collection per tonne.</p> <p>Objective Efficient municipal garbage collection services.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3403 13 Financial Information Return.</p>					

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9.2 GARBAGE DISPOSAL – EFFICIENCY					
	2008	2007	2006	2005	
	\$67.58	\$82.53	\$76.96	\$62.03	

Efficiency Measure

Operating costs for garbage disposal per tonne.

Objective

Efficient municipal garbage disposal services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 3503 13 Financial Information Return.

9.3 SOLID WASTE DIVERSION (RECYCLING) – EFFICIENCY					
	2008	2007	2006	2005	
	\$84.11	\$74.11	\$81.27	\$195.24	

Efficiency Measure

Operating costs for solid waste diversion (recycling) per tonne.

Objective

Efficient municipal solid waste diversion (recycling) services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 3604 13 Financial Information Return.

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9.4 SOLID WASTE MANAGEMENT (INTEGRATED SYSTEM) – EFFICIENCY

	2008	2007	2006	2005	
	\$136.42	\$142.07	\$130.70	\$147.41	

Efficiency Measure

Average operating costs for solid waste management (collection, disposal and diversion) per tonne.

Objective

Efficient municipal solid waste management (Integrated System).

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 3605 13 Financial Information Return.

9.5 COMPLAINTS — COLLECTION OF GARBAGE AND RECYCLED MATERIALS EFFECTIVENESS

	2008	2007	2006	2005	2004
	36.099	33.249	28.908	66.743	56.5839

Effectiveness Measure

Number of complaints received in a year concerning the collection of garbage and recycled materials per 1,000 households.

Objective

Improved garbage collection of garbage and recycled materials.

Notes & Key Factors for Understanding Results

SLC 92 3452 07 Financial Information Return.

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**9.6 NUMBER OF MUNICIPAL SOLID WASTE MANAGEMENT FACILITIES
EFFECTIVENESS**

	2008	2007	2006	2005	2004
	0	0	0	2	2

Effectiveness Measure

Total number of solid waste management facilities owned by the municipality with a Ministry of Environment Certificate of Approval.

Objective

Context for solid waste management facility compliance measure.

Notes & Key Factors for Understanding Results

SLC 92 3552 07 Financial Information Return.

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9.7 FACILITY COMPLIANCE - EFFECTIVENESS

Effectiveness Measure

Number of days per year when a Ministry of Environment compliance order for remediation concerning an air or groundwater standard was in effect for a municipally owned solid waste management facility, by facility.

Objective

Municipal solid waste services do not have an adverse impact on environment.

Facility Name	Days 2008	Days 2007	Days 2006	Days 2005	Days 2004
	N/A	N/A	N/A	N/A	N/A

Notes & Key Factors for Understanding Performance

Facility Name: SLC 92 3553 03 to SLC 92 3560 03
 Days: SLC 92 3553 07 to SLC 92 3560 07
 List facilities in the order they appear in the 2008 FIR.

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**9.8 DIVERSION OF RESIDENTIAL SOLID WASTE
EFFECTIVENESS**

	2008	2007	2006	2005	2004
	35.9%	36.1%	36.4%	35.8%	35.2%

Effectiveness Measure

Percentage of residential solid waste diverted for recycling.

Objective

Municipal solid waste reduction programs divert waste from landfills and/or incinerators.

Notes & Key Factors for Understanding Results

SLC 92 3655 07 Financial Information Return.

**9.9 DIVERSION OF RESIDENTIAL SOLID WASTE
(Based on Combined Residential and Industrial/Commercial/Institutional Tonnage)
EFFECTIVENESS**

	2008	2007	2006	2005	2004
	N/A	N/A	N/A	N/A	N/A

Effectiveness Measure

Percentage of residential solid waste diverted for recycling
(based on combined residential and Industrial/Commercial/Institutional tonnage).

Objective

Municipal solid waste reduction programs divert waste from landfills and/or incinerators.

Notes & Key Factors for Understanding Results

SLC 92 3656 07 Financial Information Return.

Parks and Recreation

10.1 PARKS – EFFICIENCY					
	2008	2007	2006	2005	
	\$54.24	\$53.98	\$47.43	\$47.32	
<p>Efficiency Measure Operating costs for parks per person.</p> <p>Objective Efficient operation of parks.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7102 13 Financial Information Return.</p>					
10.2 RECREATION PROGRAMS – EFFICIENCY					
	2008	2007	2006	2005	
	\$14.73	\$19.96	\$13.91	\$12.43	
<p>Efficiency Measure Operating costs for recreation programs per person.</p> <p>Objective Efficient operation of recreation programs.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. This measure is based on total population, not the population participating in recreation programs. SLC 91 7202 13 Financial Information Return.</p>					

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10.3 RECREATION FACILITIES – EFFICIENCY				
	2008	2007	2006	2005
	\$79.45	\$75.36	\$64.99	\$87.47

Efficiency Measure

Operating costs for recreation facilities per person.

Objective

Efficient operation of recreation facilities.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 7303 13 Financial Information Return.

10.4 RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) EFFICIENCY				
	2008	2007		
	\$94.18	\$95.32		

Efficiency Measure

Operating costs for recreation programs and recreation facilities per person (Subtotal).

Objective

Efficient operation of recreation programs and recreation facilities.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
This measure represents a subtotal and is automatically completed when a municipality reports one or more efficiency measures for parks and recreation.
SLC 91 7305 13 Financial Information Return.

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10.5 TRAILS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	93	93	92	72	88

Effectiveness Measure
Total kilometres of trails.

SLC 92 7152 05 Financial Information Return.

	2008	2007	2006	2005	2004
	0.453	0.453	0.425	0.331	0.409

Effectiveness Measure
Total kilometres of trails per 1,000 persons.

Objective
Trails provide recreation opportunities.

SLC 92 7152 07 Financial Information Return.

Notes & Key Factors for Understanding Results

10.6 OPEN SPACE - EFFECTIVENESS					
	2008	2007	2006		
	1,238	1,238	567		

Effectiveness Measure
Hectares of open space (municipally owned).

SLC 92 7155 05 Financial Information Return.

	2008	2007	2006		
	6.029	6.029	2.619		

Effectiveness Measure
Hectares of open space per 1,000 persons (municipally owned).

Objective
Open space is adequate for population.

SLC 92 7155 07 Financial Information Return.

Notes & Key Factors for Understanding Results

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**10.7 PARTICIPANT HOURS FOR RECREATION PROGRAMS
EFFECTIVENESS**

	2008	2007	2006	2005	
	37,065.705	28,908.397	19,710.994	14,811.465	

Effectiveness Measure

Total participant hours for recreation programs per 1,000 persons.

Objective

Recreation programs serve needs of residents.

Notes & Key Factors for Understanding Results

This measure was redefined in 2005 to exclude special events.

The denominator of this measure is total population divided by 1,000 and does not represent the number of participants in recreation programs.

SLC 92 7255 07 Financial Information Return.

10.8 INDOOR RECREATION FACILITIES - EFFECTIVENESS

	2008	2007	2006		
	72,765	43,445	43,445		

Effectiveness Measure

Square metres of indoor recreation facilities (municipally owned).

SLC 92 7356 05 Financial Information Return.

	2008	2007	2006		
	354.358	211.573	200.695		

Effectiveness Measure

Square metres of indoor recreation facility space per 1,000 persons (municipally owned).

Objective

Recreation facility space is adequate for population.

In 2006, the measure for recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.

SLC 92 7356 07 Financial Information Return.

Notes & Key Factors for Understanding Results

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10.9 OUTDOOR RECREATION FACILITY SPACE - EFFECTIVENESS				
	2008	2007	2006	
	158,069	110,749	110,749	
<p>Effectiveness Measure Square metres of outdoor recreation facility space (municipally owned).</p>				
SLC 92 7359 05 Financial Information Return.				
	2008	2007	2006	
	769.780	539.337	511.607	
<p>Effectiveness Measure Square metres of outdoor recreation facility space per 1,000 persons (municipally owned).</p>				
<p>Objective Recreation facility space is adequate for population.</p>				
<p>In 2006, the measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.</p>				
SLC 92 7359 07 Financial Information Return.				
<p>Notes & Key Factors for Understanding Results</p>				

Libraries

11.1 LIBRARY COSTS PER PERSON – EFFICIENCY

	2008	2007	2006	2005	
	\$42.13	\$42.55	\$38.53	\$37.84	

Efficiency Measure

Operating costs for library services per person.

Objective

Efficient library services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 7403 13 Financial Information Return.

11.2 LIBRARY COSTS PER USE – EFFICIENCY

	2008	2007	2006	2005	
	\$2.18	\$2.25	\$2.16	\$2.12	

Efficiency Measure

Operating costs for library services per use.

Objective

Efficient library services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.
SLC 91 7404 13 Financial Information Return.

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11.3 LIBRARY USES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	19.349	18.907	17.810	17.810	18.288

Effectiveness Measure

Library uses per person.

Objective

Increased use of library services.

Notes & Key Factors for Understanding Results

SLC 92 7460 07 Financial Information Return.

11.4 ELECTRONIC LIBRARY USES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	22%	16%	13%	22%	22%

Effectiveness Measure

Electronic library uses as a percentage of total library uses.

Objective

Better information on library usage.

Notes & Key Factors for Understanding Results

SLC 92 7461 07 Financial Information Return.

11.5 NON-ELECTRONIC LIBRARY USES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	78%	84%	87%	78%	78%

Effectiveness Measure

Non-electronic library uses as a percentage of total library uses.

Objective

Better information on library usage.

Notes & Key Factors for Understanding Results

SLC 92 7462 07 Financial Information Return.

Land Use Planning

12.1 LOCATION OF NEW DEVELOPMENT - EFFECTIVENESS

	2008	2007		
	100%	100%		

Effectiveness Measure

Percentage of new residential units located within settlement areas.

Objective

New residential development is occurring within settlement areas.

Notes & Key Factors for Understanding Results

SLC 92 8170 07 Financial Information Return.

In 2007, the measure for the location of new development was redefined for greater accuracy.

12.2 PRESERVATION OF AGRICULTURAL LAND DURING REPORTING YEAR EFFECTIVENESS

	2008	2007	2006	2005	2004
	N/A	N/A	N/A	N/A	N/A

Effectiveness Measure

Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8163 07 Financial Information Return.

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**12.3 PRESERVATION OF AGRICULTURAL LAND RELATIVE TO 2000
EFFECTIVENESS**

	2008	2007	2006	2005	2004
	N/A	N/A	N/A	N/A	N/A

Effectiveness Measure

Percentage of land designated for agricultural purposes which was not re-designated for other uses relative to the base year of 2000.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8164 07 Financial Information Return.

**12.4 CHANGE IN NUMBER OF AGRICULTURAL HECTARES DURING REPORTING YEAR
EFFECTIVENESS**

	2008	2007	2006	2005	2004
	0	0	0	0	0

Effectiveness Measure

Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8165 07 Financial Information Return.

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**12.5 CHANGE IN NUMBER OF AGRICULTURAL HECTARES SINCE 2000
EFFECTIVENESS**

	2008	2007	2006	2005	2004
	0	0	0	0	0

Effectiveness Measure

Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8166 07 Financial Information Return.