

## Local Government

1.1 GENERAL GOVERNMENT – EFFICIENCY				
	<b>2006</b>	<b>2005</b>		
	4.5%	3.1%		
<p><b>Efficiency Measure</b> Operating costs for governance and corporate management as a percentage of total municipal operating costs.</p> <p><b>Objective</b> Efficient municipal government.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 0204 13 Financial Information Return.</p>				

## Fire Services

2.1 FIRE SERVICES – EFFICIENCY				
	<b>2006</b>	<b>2005</b>		
	\$2.00	\$2.25		
<p><b>Efficiency Measure</b> Operating costs for fire services per \$1,000 of assessment.</p> <p><b>Objective</b> Efficient fire services.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1102 13 Financial Information Return.</p>				

## Police Services

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<b>3.1 POLICE SERVICES – EFFICIENCY</b>			
	2006	2005	
	\$329.53	\$303.77	
<p><b>Efficiency Measure</b> Operating costs for police services per person.</p> <p><b>Objective</b> Efficient police services.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b> In 2005, data used to determine police costs were changed from per household to per person costs. 2006 was the second year these costs were determined on a per person basis. Another continuing challenge that exists is with respect to the absence of the received revenue in the calculation of the FIR. The Windsor Police Service has for years strived to gain revenue in a variety of areas including government grants, secondments, casino patrol, collision reporting centre, sale of reports and administration fees for contract duty. These revenues total over \$6,527,000 and would have a significant impact on the final comparator. Some of the listed figures that Police are unable to deduct from total gross expenditures are: 1) Casino contract regarding casino patrol - \$2,246,683; 2) Staff positions funded by other agencies and organizations, i.e., seconded positions for OPC and CPC, (ROPE) Provincial Repeat Offender Parole Enforcement, Provincial Anti-Terrorism Sections (PATS), Provincial Illegal Gaming Unit, Firearms Unit, Bingo &amp; Lottery Licensing, POA Security Police Officers. These positions total \$890,000; 3) Provincial grants for Community Policing Partnership program (CPP) and Reduce Impaired Driving Enforcement (RIDE), SCOOP (1000 Officer Grant) - \$1,089,750; 4) Permits, fees and services - \$333,000; 5) Contract Duty Administration fees - \$270,000; 6) Alarm registration and maintenance revenue - \$259,500; 7) Administration fees for towing vehicles - \$140,400; 8) Accident Reporting Centre revenue - \$97,700; 9) Other general revenue - \$1,200,000. As much as Police strives to find a method that will allow municipalities and police services to find a comparator that will allow appropriate comparisons, extreme caution should be taken in drawing any conclusions to these values.</p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1203 13 Financial Information Return.</p>			

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<b>3.2 VIOLENT CRIME RATE</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	12.68	12.19	12.80	12.52	11.97

**Effectiveness Measure**

Violent crime rate per 1,000 persons.

**Objective**

Safe communities.

**Notes & Key Factors for Understanding Results**

SLC 92 1258 07 Financial Information Return.

<b>3.3 PROPERTY CRIME RATE</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	63.70	60.79	75.33	71.45	65.12

**Effectiveness Measure**

Property crime rate per 1,000 persons.

**Objective**

Safe communities.

**Notes & Key Factors for Understanding Results**

SLC 92 1259 07 Financial Information Return.

<b>3.4 TOTAL CRIME RATE</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	96.91	92.59	110.57	104.80	98.57

**Effectiveness Measure**

Total crime rate per 1,000 persons (Criminal Code offences, excluding traffic).

**Objective**

Safe Communities.

**Notes & Key Factors for Understanding Results**

SLC 92 1263 07 Financial Information Return.

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<b>3.5 YOUTH CRIME RATE</b>			
	<b>2006</b>	<b>2005</b>	
	70.721	79.365	
<p><b>Effectiveness Measure</b> Youth crime rate per 1,000 youths.</p> <p><b>Objective</b> Safe Communities.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>The formula for youth crime was changed in 2005 to include youths who receive pre-charge resolutions such as warnings and cautions.</p> <p>SLC 92 1265 07 Financial Information Return.</p>			

## Roads

<b>4.1 PAVED ROADS – EFFICIENCY</b>			
	<b>2006</b>	<b>2005</b>	
	\$1,147.17	\$903.13	
<p><b>Efficiency Measure</b> Operating costs for paved (hard top) roads per lane kilometre.</p> <p><b>Objective</b> Efficient maintenance of paved roads.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b> Both direct and indirect costs have been included. Employee, operational and facility overheads are included. Program support allocation (corporate overhead) is also included. Direct costs excluded are Traffic Signs &amp; Signals, Pavement Markings, Sidewalks (including integral), Curb &amp; Gutters, Wheelchair ramps, Walkways, Alleys, Recoverable Work, Roadside Maint. (inc. guide posts, guide rails), and Structures (bridges). Indirect costs include operational overheads such as supervision, technical support, building/stock maintenance, utilities, training, and general expenses supporting hard top maintenance as well as corporate overhead. The majority of revenues are internal with the exception of Recoverable Work which has been excluded from both costs and revenues in this calculation. Paved lane km lengths include “In-Service” roadways.</p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.</p> <p>SLC 91 2107 13 Financial Information Return.</p>			

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<b>4.2 UNPAVED ROADS – EFFICIENCY</b>			
	<b>2006</b>	<b>2005</b>	
	\$372.84	\$327.90	
<p><b>Efficiency Measure</b> Operating costs for unpaved (loose top) roads per lane kilometre.</p> <p><b>Objective</b> Efficient maintenance of unpaved roads.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b> Both direct and indirect costs have been included. Employee, operational, and facility overheads are included. Program support allocation (corporate overhead) is also included. Indirect costs include overheads such as supervision, technical support, building/stock maintenance, utilities, training, and general expenses supporting loosetop maintenance activities as well as corporate overhead. There are no revenues from external sources. Unpaved lane km lengths include “In-Service” roadways.</p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2108 13 Financial Information Return.</p>			
<b>4.3 WINTER MAINTENANCE OF ROADS – EFFICIENCY</b>			
	<b>2006</b>	<b>2005</b>	
	\$1,213.25	\$1,815.97	
<p><b>Efficiency Measure</b> Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.</p> <p><b>Objective</b> Efficient winter maintenance of roads.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b> Lane km lengths include the “In-Service” and “In-Maintenance” roadways. Indirect costs include overheads such as supervision, technical support, building/stock maintenance, utilities, training and general expenses supporting winter control activities. Program support allocation (corporate overhead) is included.</p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2204 13 Financial Information Return.</p>			

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<b>4.4 ADEQUACY OF PAVED ROADS</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	43.0%	40.7%	38.6%	39.3%	36.47%
<p><b>Effectiveness Measure</b> Percentage of paved lane kilometres where the condition is rated as good to very good.</p> <p><b>Objective</b> Pavement condition meets municipal objectives.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b> Rating method is RIMS for pavement deficiencies only. "Good to very good" deemed to be roads without pavement deficiencies. Lane km lengths include "In-Service" paved lane km and expressway lane km from year-end road length report.</p>					
SLC 92 2152 07 Financial Information Return.					
<b>4.5 WINTER EVENT RESPONSES</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	100%	100%	100%	100%	100%
<p><b>Effectiveness Measure</b> Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.</p> <p><b>Objective</b> Appropriate response to winter storm events.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
SLC 92 2251 07 Financial Information Return.					

## Conventional Transit

<b>5.1 CONVENTIONAL TRANSIT – EFFICIENCY</b>					
	2006	2005			
	\$4.45	\$3.36			
<p><b>Efficiency Measure</b> Operating costs for conventional transit per regular service passenger trip.</p> <p><b>Objective</b> Efficient conventional transit services.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2302 13 Financial Information Return.</p>					
<b>5.2 CONVENTIONAL TRANSIT RIDERSHIP</b>					
	2006	2005	2005	2003	2002
	28.39	27.41	26.80	26.22	25.63
<p><b>Effectiveness Measure</b> Number of conventional transit passenger trips per person in the service area in a year.</p> <p><b>Objective</b> Maximum utilization of municipal transit services.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 2351 07 Financial Information Return.</p>					

## Wastewater (Sewage)

6.1 WASTEWATER COLLECTION – EFFICIENCY	
	2006
	\$4,366.61
<p><b>Efficiency Measure</b>  Operating costs for the collection of wastewater per kilometre of wastewater main.</p> <p><b>Objective</b>  Efficient municipal wastewater collection services.</p>	
<p><b>Notes &amp; Key Factors for Understanding Results</b>  Wastewater lengths include “In-Service” sanitary and combined wastewater lengths only. Storm sewer lengths are not included. Connections are not the responsibility of the municipality and therefore not included in lengths.</p>	
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3110 13 Financial Information Return.  In 2006, the definition of kilometres of wastewater main was redefined; connections were eliminated.</p>	



<b>6.2 WASTEWATER TREATMENT AND DISPOSAL – EFFICIENCY</b>			
	<b>2006</b>	<b>2005</b>	
	\$133.87	\$129.07	
<p><b>Efficiency Measure</b> Operating costs for the treatment and disposal of wastewater per megalitre.</p> <p><b>Objective</b> Efficient municipal wastewater treatment and disposal services.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3108 13 Financial Information Return.</p>			
<b>6.3 WASTEWATER INTEGRATED SYSTEM – EFFICIENCY</b>			
	<b>2006</b>	<b>2005</b>	
	\$182.66	\$183.30	
<p><b>Efficiency Measure</b> Operating costs for the collection, treatment and disposal of wastewater per megalitre (Integrated System).</p> <p><b>Objective</b> Efficient wastewater system (Integrated System).</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3109 13 Financial Information Return.</p>			

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<b>6.4 WASTEWATER MAIN BACKUPS</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	0.7168	0.5972	0.6036	1.2167	1.2255
<p><b>Effectiveness Measure</b> Number of wastewater main backups per 100 kilometres of wastewater main in a year.</p> <p><b>Objective</b> Municipal sewage management practices prevent environmental and human health hazards.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b> The number of wastewater main backups is not currently tracked. The estimate of wastewater main backups provided above is an estimate of the number of wastewater main obstructions that required the use of a flusher or rodder in order to remove. Wastewater lengths include "In-Service" sanitary and combined wastewater lengths only. Storm sewer lengths are not included.</p>					
SLC 92 3154 07 Financial Information Return.					

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<b>6.5 WASTEWATER BYPASSES TREATMENT</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	3.420%	3.095%	2.476%	1.394%	1.90%
<p><b>Effectiveness Measure</b> Percentage of wastewater estimated to have by-passed treatment.</p> <p><b>Objective</b> Municipal sewage management practices prevent environmental and human health hazards.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 3155 07 Financial Information Return.</p>					

## Storm Water

<b>7.1 URBAN STORM WATER MANAGEMENT – EFFICIENCY</b>					
	<b>2006</b>				
	\$2,058.21				
<p><b>Efficiency Measure</b> Operating costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.</p> <p><b>Objective</b> Efficient urban storm water management.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b> Total kms of urban drainage system includes in-service storm sewers, in-service municipal drains, road side ditches and catch basins.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of kilometres of drainage system was redefined to eliminate connections; catch basins were retained. Reported by municipalities with a separate storm water system. SLC 91 3207 13 Financial Information Return.</p>					

<b>7.2 RURAL STORM WATER MANAGEMENT – EFFICIENCY</b>	
	<b>2006</b>
	N/A
<p><b>Efficiency Measure</b> Operating costs for rural storm water management (collection, treatment, disposal) per kilometre of drainage system.</p> <p><b>Objective</b> Efficient rural storm water management.</p>	
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>	
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of kilometres of drainage system was redefined to eliminate connections; catch basins were retained Reported by municipalities with a separate storm water system. SLC 91 3208 13 Financial Information Return.</p>	

## Drinking Water

<b>8.1 DRINKING WATER TREATMENT – EFFICIENCY</b>		
	<b>2006</b>	<b>2005</b>
	\$73.58	\$84.18
<p><b>Efficiency Measure</b> Operating costs for the treatment of drinking water per megalitre.</p> <p><b>Objective</b> Efficient municipal water treatment services.</p>		
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>		
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. 1 megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3307 13 Financial Information Return.</p>		

8.2 DRINKING WATER DISTRIBUTION – EFFICIENCY					
	2006				
	\$3,571.88				

**Efficiency Measure**

Operating costs for the distribution of drinking water per kilometre of water distribution pipe.

**Objective**

Efficient municipal water distribution services.

**Notes & Key Factors for Understanding Results**

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.  
In 2006, the definition of distribution pipe was redefined; connections and hydrants were eliminated.  
SLC 91 3310 13 Financial Information Return.

8.3 DRINKING WATER INTEGRATED SYSTEM – EFFICIENCY					
	2006	2005			
	\$130.29	\$145.84			

**Efficiency Measure**

Operating costs for the treatment and distribution of drinking water per megalitre.  
(Integrated System)

**Objective**

Efficient municipal water system (Integrated System).

**Key Factors for Understanding Performance**

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.  
1 megalitre equals 1,000,000 litres or 1,000 cubic metres.  
SLC 91 3309 13 Financial Information Return.

8.4 BOIL WATER ADVISORIES					
	2006	2005	2004	2003	2002
	0.0185	0.0056	0.1239	3.0000	N/A

**Effectiveness Measure**

Weighted number of days when a boil water advisory issued by the Medical Officer of Health, applicable to a municipal water supply, was in effect.

**Objective**

Water is safe and meets local needs.

**Notes & Key Factors for Understanding Results**

SLC 92 3355 07 Financial Information Return.

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<b>8.5 BREAKS IN WATER MAINS</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	20.7021	26.1538	11.2297	31.1765	36.9756
<p><b>Effectiveness Measure</b> Number of water main breaks per 100 kilometres of water distribution pipe in a year.</p> <p><b>Objective</b> Improve system reliability.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 3356 07 Financial Information Return.</p>					

## Solid Waste Management (Garbage)

<b>9.1 GARBAGE COLLECTION – EFFICIENCY</b>					
	<b>2006</b>	<b>2005</b>			
	\$82.00	\$58.76			
<p><b>Efficiency Measure</b> Operating costs for garbage collection per tonne.</p> <p><b>Objective</b> Efficient municipal garbage collection services.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3403 13 Financial Information Return.</p>					

9.2 GARBAGE DISPOSAL – EFFICIENCY			
	2006	2005	
	\$76.96	\$62.03	
<p><b>Efficiency Measure</b> Operating costs for garbage disposal per tonne.</p> <p><b>Objective</b> Efficient municipal garbage disposal services.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3503 13 Financial Information Return.</p>			
9.3 SOLID WASTE DIVERSION (RECYCLING) – EFFICIENCY			
	2006	2005	
	\$81.27	\$195.24	
<p><b>Efficiency Measure</b> Operating costs for solid waste diversion (recycling) per tonne.</p> <p><b>Objective</b> Efficient municipal solid waste diversion (recycling) services.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b> In 2006, the City of Windsor has put in place a new method of allocating program support, as well, changes were made regarding the allocation of costs amongst Collection, Disposal and Diversion in the Solid Waste reporting system, which resulted in a significantly lower reported cost of Diversion.</p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3604 13 Financial Information Return.</p>			
9.4 SOLID WASTE MANAGEMENT (INTEGRATED SYSTEM) – EFFICIENCY			
	2006	2005	
	\$130.70	\$147.41	
<p><b>Efficiency Measure</b> Average operating costs for solid waste management (collection, disposal and diversion) per tonne.</p> <p><b>Objective</b> Efficient municipal solid waste management (Integrated System).</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3605 13 Financial Information Return.</p>			

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<b>9.5 COMPLAINTS — COLLECTION OF GARBAGE AND RECYCLED MATERIALS</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	28.908	66.743	56.5839	58.4125	58.4125

**Effectiveness Measure**

Number of complaints received in a year concerning the collection of garbage and recycled materials per 1,000 households.

**Objective**

Improved garbage collection of garbage and recycled materials.

**Notes & Key Factors for Understanding Results**

SLC 92 3452 07 Financial Information Return.

<b>9.6 NUMBER OF MUNICIPAL SOLID WASTE MANAGEMENT FACILITIES</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	0	2	2	2	2

**Effectiveness Measure**

Total number of solid waste management facilities owned by municipality with a Ministry of Environment Certificate of Approval.

**Objective**

Context for solid waste management facility compliance measure.

**Notes & Key Factors for Understanding Results**

For FIR purposes, this number has been revised from 2 to 0 because all Waste Management facilities are included in a Regional Waste Management System. The City of Windsor does not solely OWN a landfill. We have a transfer station at Central and E. C. Row where our trucks dump and we pay a haulage contractor to haul our garbage to the Regional Landfill.

SLC 92 3552 07 Financial Information Return.



**9.7 FACILITY COMPLIANCE**

**Effectiveness Measure**

Number of days per year when a Ministry of Environment compliance order for remediation concerning an air or groundwater standard was in effect for a municipally owned solid waste management facility, by facility.

**Objective**

Municipal solid waste services do not have an adverse impact on environment.

Facility Name	Days 2006	Days 2005	Days 2004	Days 2003	Days 2002
	N/A	N/A	N/A	N/A	N/A

Facility Name: SLC 92 3553 03 to SLC 92 3560 03  
 Days: SLC 92 3553 07 to SLC 92 3560 07  
 List facilities in the order they appear in the 2006 FIR.

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<b>9.8 DIVERSION OF RESIDENTIAL SOLID WASTE</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	36.4%	35.8%	35.2%	34.4%	31.11%
<p><b>Effectiveness Measure</b> Percentage of residential solid waste diverted for recycling.</p> <p><b>Objective</b> Municipal solid waste reduction programs divert waste from landfills and/or incinerators.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 3655 07 Financial Information Return.</p>					
<b>9.9 DIVERSION OF RESIDENTIAL SOLID WASTE (Based on Combined Residential and Industrial, Commercial, Institutional Tonnage)</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	N/A	N/A	N/A	N/A	N/A
<p><b>Effectiveness Measure</b> Percentage of residential solid waste diverted for recycling (based on combined residential and Industrial/Commercial/Institutional tonnage.)</p> <p><b>Objective</b> Municipal solid waste reduction programs divert waste from landfills and/or incinerators.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 3656 07 Financial Information Return.</p>					

## Parks and Recreation

10.1 PARKS – EFFICIENCY				
	<b>2006</b>	<b>2005</b>		
	\$47.43	\$47.32		
<p><b>Efficiency Measure</b> Operating costs for parks per person.</p> <p><b>Objective</b> Efficient operation of parks.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7102 13 Financial Information Return.</p>				
10.2 RECREATION PROGRAMS – EFFICIENCY				
	<b>2006</b>	<b>2005</b>		
	\$13.91	\$12.43		
<p><b>Efficiency Measure</b> Operating costs for recreation programs per person.</p> <p><b>Objective</b> Efficient operation of recreation programs.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. This measure is based on total population, not the population participating in recreation programs. SLC 91 7202 13 Financial Information Return.</p>				

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<b>10.3 RECREATION FACILITIES – EFFICIENCY</b>			
	2006	2005	
	\$64.99	\$87.47	
<p><b>Efficiency Measure</b> Operating costs for recreation facilities per person.</p> <p><b>Objective</b> Efficient operation of recreation facilities.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7303 13 Financial Information Return.</p>			
<b>10.4 PARKS, RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) EFFICIENCY</b>			
	2006	2005	
	\$126.33	\$147.22	
<p><b>Efficiency Measure</b> Operating costs for parks, recreation programs and recreation facilities per person (Subtotal).</p> <p><b>Objective</b> Efficient operation of parks, recreation programs and recreation facilities.</p>			
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>			
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. This measure represents a subtotal and is automatically completed when a municipality reports one or more efficiency measures for parks and recreation. SLC 91 7304 13 Financial Information Return.</p>			

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10.5 PARTICIPANT HOURS FOR RECREATION PROGRAMS				
	2006	2005		
	19,710.994	14,811.465		
<p><b>Effectiveness Measure</b> Total participant hours for recreation programs per 1,000 persons.</p> <p><b>Objective</b> Recreation programs serve needs of residents.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>This measure was redefined in 2005 to exclude special events.</p> <p>The denominator of this measure is total population divided by 1,000 and does not represent the number of participants in recreation programs.</p> <p>SLC 92 7255 07 Financial Information Return.</p>				
10.6 TRAILS				
	2006	2005	2004	
	92	72	88	
<p><b>Effectiveness Measure</b> Total kilometres of trails.</p> <p><b>Objective</b> Trails provide recreation opportunities.</p>				
<p>SLC 92 7152 05 Financial Information Return.</p>				
	2006	2005	2004	
	0.425	0.331	0.409	
<p><b>Effectiveness Measure</b> Total kilometres of trails per 1,000 persons.</p>				
<p>SLC 92 7152 07 Financial Information Return.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				

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10.7 OPEN SPACE				
	<b>2006</b>			
	567			
<p><b>Effectiveness Measure</b> Hectares of open space (municipally owned).</p> <p><b>Objective</b> Open space is adequate for population.</p>				
SLC 92 7155 05 Financial Information Return.				
	<b>2006</b>			
	2.619			
<p><b>Effectiveness Measure</b> Hectares of open space per 1,000 persons (municipally owned).</p>				
SLC 92 7155 07 Financial Information Return.				
<b>Notes &amp; Key Factors for Understanding Results</b>				
10.8 INDOOR RECREATION FACILITIES				
	<b>2006</b>			
	43,445			
<p><b>Effectiveness Measure</b> Square metres of indoor recreation facilities (municipally owned).</p> <p><b>Objective</b> Recreation facility space is adequate for population.</p>				
<p>The measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.</p> <p>SLC 92 7356 05 Financial Information Return.</p>				
	<b>2006</b>			
	200.695			

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<p><b>Effectiveness Measure</b> Square metres of indoor recreation facility space per 1,000 persons (municipally owned).</p>
<p>The measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities. SLC 92 7356 07 Financial Information Return.</p>
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>

10.9 OUTDOOR RECREATION FACILITY SPACE					
	<b>2006</b>				
	110,749				
<p><b>Effectiveness Measure</b> Square metres of outdoor recreation facility space (municipally owned).</p>					
<p><b>Objective</b> Recreation facility space is adequate for population.</p>					
<p>The measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities. SLC 92 7359 05 Financial Information Return.</p>					
	<b>2006</b>				
	511.607				
<p><b>Effectiveness Measure</b> Square metres of outdoor recreation facility space per 1,000 persons (municipally owned).</p>					
<p>The measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities. SLC 92 7359 07 Financial Information Return.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					

## Libraries

11.1 LIBRARY COSTS PER PERSON – EFFICIENCY				
	<b>2006</b>	<b>2005</b>		
	\$38.53	\$37.84		
<p><b>Efficiency Measure</b> Operating costs for libraries per person.</p> <p><b>Objective</b> Efficient library services.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7403 13 Financial Information Return.</p>				
11.2 LIBRARY COSTS PER USE – EFFICIENCY				
	<b>2006</b>	<b>2005</b>		
	\$2.16	\$2.12		
<p><b>Efficiency Measure</b> Operating costs for libraries per use.</p> <p><b>Objective</b> Efficient library services</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7404 13 Financial Information Return.</p>				



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11.3 LIBRARY USES				
	2006	2005	2004	
	17.810	17.810	18.288	
<p><b>Effectiveness Measure</b> Library uses per person.</p> <p><b>Objective</b> Increased use of library services.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>SLC 92 7460 07 Financial Information Return.</p>				
11.4 ELECTRONIC LIBRARY USES				
	2006	2005	2004	
	13%	22%	22%	
<p><b>Effectiveness Measure</b> Electronic library uses as a percentage of total library uses.</p> <p><b>Objective</b> Increased use of library services.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>SLC 92 7461 07 Financial Information Return.</p>				
11.5 NON-ELECTRONIC LIBRARY USES				
	2006	2005	2004	
	87%	78%	78%	
<p><b>Effectiveness Measure</b> Non-electronic library uses as a percentage of total library uses.</p> <p><b>Objective</b> Better information on library usage.</p>				
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>				
<p>SLC 92 7462 07 Financial Information Return.</p>				

## Land Use Planning

<b>12.1 LOCATION OF NEW DEVELOPMENT</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	100%	100%	100%	100%	100%
<p><b>Effectiveness Measure</b> Percentage of new lots, blocks and/or units with final approval which are located within settlement areas.</p> <p><b>Objective</b> New lot creation is occurring in settlement areas.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 8154 07 Financial Information Return.</p>					
<b>12.2 PRESERVATION OF AGRICULTURAL LAND DURING 2006</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	N/A	N/A	N/A	N/A	N/A
<p><b>Effectiveness Measure</b> Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.</p> <p><b>Objective</b> Preservation of agricultural land.</p>					
<p><b>Notes &amp; Key Factors for Understanding Results</b></p>					
<p>SLC 92 8163 07 Financial Information Return.</p>					

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<b>12.3 PRESERVATION OF AGRICULTURAL LAND RELATIVE TO 2000</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	N/A	N/A	N/A	N/A	N/A
<p><b>Effectiveness Measure</b> Percentage of land designated for agricultural purposes which was not re-designated for other uses relative to the base year of 2000.</p> <p><b>Objective</b> Preservation of agricultural land.</p>					
<b>Notes &amp; Key Factors for Understanding Results</b>					
SLC 92 8164 07 Financial Information Return.					
<b>12.4 CHANGE IN NUMBER OF AGRICULTURAL HECTARES DURING 2006</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	0	0	0	0	0
<p><b>Effectiveness Measure</b> Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.</p> <p><b>Objective</b> Preservation of agricultural land.</p>					
<b>Notes &amp; Key Factors for Understanding Results</b>					
SLC 92 8165 07 Financial Information Return.					
<b>12.5 CHANGE IN NUMBER OF AGRICULTURAL HECTARES SINCE 2000</b>					
	<b>2006</b>	<b>2005</b>	<b>2004</b>	<b>2003</b>	<b>2002</b>
	0	0	0	0	0
<p><b>Effectiveness Measure</b> Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.</p> <p><b>Objective</b> Preservation of agricultural land.</p>					
<b>Notes &amp; Key Factors for Understanding Results</b>					
SLC 92 8166 07 Financial Information Return.					