

RESPONSIBILITY FOR FINANCIAL REPORTING

In addition to the audited consolidated Financial Statements which are required by the Municipal Act, this Corporate Annual Report includes statistical and other relevant information about the Municipal Corporation and the Windsor area. It is intended to be a comprehensive resource for interested users, including: citizens, City Council, corporate management and employees, financial institutions, other municipalities, senior levels of government, and the media.

The financial statements and all other financial information in this Annual Report are presented on a consolidated basis. Full details of the consolidated entities and consolidation criteria can be found in Note 1(a) of the Consolidated Financial Statements.

The Consolidated Financial Statements, which have been approved by the Audit committee as well as City Council, are the responsibility of the management team of the Corporation of the City of Windsor. The preparation of financial statements invariably requires the use of judgement in making estimates and projections. The management of the corporation is confident these judgements have been made with prudence and the financial statements have been prepared, within reasonable limits of materiality, in accordance with guidelines prescribed by the Ministry of Municipal Affairs and Housing.

In order to discharge its responsibilities, management has instituted a system of internal controls which is intended to safeguard assets and to provide accurate, timely and complete financial information for both internal decision-making and external reporting. While all systems of internal controls need to strike a balance between functionality and costs, management believes the City's controls achieve the above-noted goals effectively and efficiently.

As required by the Municipal Act, the Corporation retains a licensed accounting firm, Ernst & Young LLP, to express an independent opinion on management's financial statements. Their reports to the members of City Council, inhabitants and ratepayers of the Corporation of the City of Windsor accompany the various financial statements in the financial section of this report.



THE CITY OF WINDSOR

Corporate Services Department

G.S. Pinsonneault, CA

350 City Hall Square West, P.O. Box 1607, Windsor, ON N9A 6S1

Tel: (519) 255-6221 • Fax: (519) 255-6956

Commissioner of Corporate Services and Treasurer's Message

The 1999 fiscal year continued to present significant financial challenges for the municipal corporation. The challenges related primarily to the issues surrounding the local services realignment process instituted by the provincial government.

For example, as of April 1, 1999, the City of Windsor became the local service provider for the whole County of Essex for Ontario Works, Children's Services and Social Housing. Also as of that date and based on an arbitrator's decision, 60% of these costs are being apportioned based on the weighted assessment ratio and 40% based on the location of the service recipient. The City had hoped for a full weighted assessment ratio apportionment which would have decreased our net expenditures by approximately \$5 million. We also incurred substantial financing expenditures and lost interest income related to late billings on the commercial, industrial and multi-residential assessment categories. These billings were delayed due to the untimely receipt from the province of regulations relating to the capping provisions of Bill 79. The costs (net of the provincial reimbursement) were approximately \$2.5 million. Finally, the Corporation was faced with the challenge of financing increased costs such as wage increases, inflationary costs, etc. in a year when the tax rates were unchanged from the 1998 approved budget. On a more positive note, the Corporation benefited from a 1.7% increase in assessment and \$2.4 million non-tax revenues from the Windsor Raceway slot machines royalties. Additionally, the Casino payment in lieu of taxes was applicable to the entire fiscal year versus about half the year in 1998. This resulted in additional revenues of \$6.0 million.

Overall, the Corporation ended the 1999 fiscal year with a relatively small unfavourable variance of \$2.5 million, or about one-half of one percent of the total budget. This variance was fully financed from the Tax Rate Stabilization Fund, established by City Council to protect against budget uncertainties.

Notwithstanding the challenging fiscal environment facing Ontario municipalities, the Corporation's financial position remains very strong. This financial strength is largely attributable to the discipline instilled by two major Council Policies: the Fiscal Fitness Policy and the Debt Management Policy. The Canadian Bond Rating Service has consistently indicated that these two policies are a major reason for the Corporation's improving credit rating which was upgraded in 1999 to AA, with a stable outlook. The Fiscal Fitness Policy requires the tax rate to be set at least 1% below the previous year's rate of inflation. While it has become increasingly more challenging to meet this requirement, the policy leads to a thorough annual review of the programs and services provided by the municipality. The Debt Management Policy, an evolution of the Debt Reduction Policy, is based on the premise that as the municipality's revenues grow, it enables it to support larger debt loads. Therefore, the new policy is based on maintaining several debt ratios within acceptable ranges. This approach will enable the municipality to better balance the need to control debt levels with the need to finance capital projects in a growing community.

Taking a broader outlook, the local economy continued to be very healthy during the past year. This is evidenced by the \$360 million value of new construction, representing a 28% increase over the \$280 million recorded in 1998. As well, the average unemployment rate during 1999 declined to 6.5%, the lowest rate since the current calculation method was revised by Statistics Canada in 1987.

Looking ahead to 2000, the municipality will continue to face significant challenges. However, the municipality through the Community Strategic Plan, the sound financial policies adopted by City Council, and its dedicated employees, is well positioned to meet these challenges and to continue to provide excellent programs and services to the people of Windsor.

In closing, I would like to thank all those individuals who contributed to the preparation of this annual corporate report.

G. S. Pinsonneault, CA
Commissioner of Corporate Services and Treasurer

June 2, 2000



CONSOLIDATED BALANCE SHEET

December 31, 1999 with comparative figures for 1998

(stated in thousands of dollars)

	1999	1998
Assets		
Unrestricted:	\$	\$
Taxes receivable	34,148	22,249
Accounts receivable	32,768	40,829
Other current assets	4,115	4,228
	71,031	67,306
Restricted:		
Cash	14,405	14,101
Investments (Note 5)	853	283
Investment in own debentures (Note 5)	1,619	3,003
Accounts receivable	842	652
Due from own funds	55,299	43,803
	73,018	61,842
Capital outlay financed by long term liabilities and to be recovered in future years [Note 1(b)]:		
General municipal purposes	57,322	55,429
Tunnel plaza improvements	18,169	18,686
	75,491	74,115
Total assets	219,540	203,263
Liabilities and Fund Balances		
Liabilities:		
Accounts payable and accrued liabilities	39,748	31,353
Due to own funds	55,299	43,803
Notes payable [Note 11(e)]	32,981	15,155
Net long term liabilities (Note 8):		
Repayable from general tax revenues	57,322	55,429
Repayable from Tunnel toll revenues	18,169	18,686
Total liabilities	203,519	164,426
Fund balances at the end of the year (Note 10):		
To be recovered from taxation or user charges	(2,539)	(4,184)
Capital operations not yet permanently financed	(58,283)	(24,210)
Reserves	4,590	5,451
Reserve funds	72,253	61,780
Total fund balances	16,021	38,837
Total liabilities and fund balances	219,540	203,263

The accompanying Notes are an integral part of these consolidated financial statements.

AUDITORS' REPORT



To the Members of Council, Inhabitants and Ratepayers of the Corporation of the City of Windsor

We have audited the consolidated balance sheet of **The Corporation of the City of Windsor** as December 31, 1999 and the consolidated statement of operations for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Canada. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the City as at December 31, 1999 and the results of its operations for the year then ended in accordance with the accounting principles disclosed in note 1 to the consolidated financial statements.

Ernst & Young LLP

Windsor, Ontario
April 28, 2000

Chartered Accountants

CONSOLIDATED STATEMENT OF OPERATIONS

Year Ended December 31, 1999 with comparative figures for 1998

(stated in thousands of dollars)

	1999	1998
	\$	\$
SOURCES OF FINANCING:		
Taxation and user charges:		
Residential and farm taxation	148,292	150,030
Commercial, industrial and business taxation	140,218	134,007
Taxation from other governments	18,826	13,630
User charges (Note 17)	123,499	101,716
Grants:		
Government of Canada	5,214	4,274
Province of Ontario (Note 16)	69,409	59,549
Other:		
Contributions from other entities (Note 18)	10,650	1,650
Contributions from developers	6,574	10,096
Investment income	8,529	9,218
Sale of land and equipment	2,155	3,965
Penalties and interest on taxes	3,244	3,124
Fines	3,677	3,733
Other	243	100
Deduct amounts received or receivable for school boards (Note 2)	(98,962)	(102,871)
Proceeds from the issuance of long term liabilities	17,607	19,907
Municipal fund balances at the beginning of the year (Note 10):		
To be recovered from taxation or user charges	(4,184)	(235)
Capital operations not yet permanently financed	(24,210)	(18,647)
Total financing available during the year	430,781	393,246
APPLIED TO:		
Current operations:		
General government	41,840	37,115
Protection to persons and property	74,920	69,117
Transportation services	53,669	51,183
Environmental services	33,970	32,014
Health services	7,350	9,533
Social and family services (Note 16)	107,276	84,506
Recreation and cultural services	39,690	37,496
Planning and development (Note 16)	18,837	14,599
	377,552	335,563
Capital:		
General government	2,517	640
Protection to persons and property	19,070	7,902
Transportation services:		
General municipal improvements	29,986	32,423
Tunnel improvements	1,598	1,629
Environmental services	16,160	14,866
Social and family services	752	280
Recreation and cultural services	12,546	9,420
Planning and development	21,810	7,052
	104,439	74,212
Net appropriations to reserves and reserve funds	9,612	11,865
Municipal fund balances at the end of the year (Note 10):		
To be recovered from taxation or user charges	(2,539)	(4,184)
Capital operations not yet permanently financed	(58,283)	(24,210)
Total applications during the year	430,781	393,246

The accompanying notes are an integral part of these consolidated financial statements.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 1999

(stated in thousands of dollars)

1. ACCOUNTING POLICIES

The consolidated financial statements of the Corporation are the representation of management prepared in accordance with accounting policies prescribed for Ontario municipalities by the Ministry of Municipal Affairs and Housing. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgements.

(a) (I) Basis of Consolidation

These consolidated statements reflect the assets, liabilities, sources of financing and expenditures of the revenue fund, capital fund, reserve funds and reserves and include the activities of all committees of Council and the following boards and municipal enterprises which are under the control of Council:

Cleary International Centre
Windsor Police Services
Roseland Golf and Curling Club Limited
Transit Windsor
The Corporation of the City of Windsor Public Library Board
Windsor Tunnel Commission
City Centre Business Improvement Area
Ford City Business Improvement Area
Erie Street Business Improvement Area
Ottawa Street Business Improvement Area
Olde Riverside Business Improvement Area
Historic Olde Walkerville Business Improvement Area
Wyandotte Towne Centre Business Improvement Area
Olde Sandwich Towne Business Improvement Area
Pilette Village Business Improvement Area

All interfund assets and liabilities and sources of financing and expenditures have been eliminated with the exception of loans or advances between reserve funds and any other fund of the Corporation and the resulting interest income and expenditures.

(II) Non-Consolidated Entities

The following local boards, joint local boards, municipal enterprises and utilities are not consolidated:

City of Windsor Housing Company Limited
City of Windsor Non-Profit Housing Corporation
Windsor-Essex County Health Unit
Windsor Utilities Commission (Hydro and Water Divisions)
Essex Windsor Solid Waste Authority

The non-consolidation of the entities listed above is in accordance with the accounting principles prescribed by the Ministry of Municipal Affairs and Housing.

(III) Accounting for School Board Transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards, are not reflected in the municipal fund balances of these financial statements. Amounts due to/from school boards are reported on the consolidated balance sheet as accounts payable/accounts receivable.

(IV) Trust Funds

Trust funds and their related operations administered by the Corporation are not consolidated, but are reported separately on the trust funds' statement of continuity and balance sheet.

(b) Basis of Accounting

(I) In accordance with practices common to Ontario municipalities, the Corporation follows the fund basis of accounting. The capital fund is used principally to account for assets acquired or obligations incurred which are to be financed from the future revenue of the Corporation and it is the annual cost of this financing that is charged against current (revenue fund) operations. Reserve funds are generally created, pursuant to applicable statutes, by appropriations from current (revenue fund) operations. The uses of these funds are restricted to the purposes for which the reserve funds are created.

(II) Within the framework of the fund basis of accounting, the Corporation maintains its accounts on an accrual basis except where modification of such basis is consistent with practices employed by Ontario Municipalities whose revenue is raised only to meet their current expenditures. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Modifications of the accrual basis employed by the Corporation are as follows (see also Note 10 (a)):

(i) Principal and interest charges on long term liabilities are charged against current operations in the consolidated statement of operations in the periods in which they mature. Principal and interest charges are not accrued for the period from the date of the latest installment payment to the end of the financial year.

(ii) The cost of sick leave is charged against operations on a cash basis except any amount against which a reserve is provided.

(III) Accounts Receivable

Accounts receivable are reported net of any allowance for doubtful accounts.

(IV) Inventories

Inventories are included on the balance sheet as part of other current assets. These are valued at the lower of cost or replacement value.

(V) Fixed Assets

The historical cost and accumulated depreciation of fixed assets are not recorded for municipal purposes. Fixed assets are reported as an expenditure on the consolidated statement of operations in the year of acquisition. The proceeds from debt issues for those fixed assets financed by long term indebtedness are reported on the consolidated statement of operations.

(VI) Capital Outlay to be Recovered in Future Years

Capital outlay financed by long term liabilities and to be recovered in future years, which represents the outstanding principal portion of unmatured long term liabilities for municipal expenditures or capital funds transferred to other organizations, is reported on the consolidated balance sheet.

2. SCHOOL BOARDS

Further to Note 1(a)(III), the taxation and requisitions of the school boards are comprised of the following:

	School Boards	
	1999	1998
	\$	\$
Taxation received or receivable	98,962	102,871
Requisitions	99,502	103,786
Amount due from school boards	(540)	(915)

3. CONTRIBUTION TO UNCONSOLIDATED JOINT BOARD

	1999	1998
	\$	\$
Windsor-Essex County Health Unit	2,382	4,764

The Corporation is contingently liable for its share, which is approximately 56%, of any deficits which may arise. The Windsor-Essex County Health Unit did not incur a deficit in 1998 or 1999.

The reduced contribution in 1999 is the result of the Province funding 50% of the net cost of public health. In 1998, the full costs were borne by the local municipalities.

The Corporation is also contingently liable for its share of the costs pertaining to a lease agreement of the Windsor-Essex County Health Unit which expires on December 31, 2018. In addition to future rental payments totalling \$9,115, the Corporation is also contingently liable for insurance, taxes and utilities related to the leased premises. It is considered unlikely that the Corporation will ever be called upon to take over lease payments.

4. TRUST FUNDS

Trust funds administered by the Corporation amounting to \$3,357 (1998, \$3,377) have not been included in the consolidated balance sheet nor have their operations been included in the consolidated statement of operations.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 1999

(stated in thousands of dollars)

5. INVESTMENTS

The total investments of \$2,472 (1998, \$3,286), consisting primarily of investments in own debentures, reported on the consolidated balance sheet at cost, have a market value which approximates their cost.

6. PENSION AGREEMENTS

The Corporation makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of 2,194 members of its staff. The plan is a defined-benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The multi-employer plan is valued on a current market basis for all plan assets and has no actuarial deficiency for current obligations.

The amount contributed to OMERS for 1999 was \$223 (1998, \$2,653) for current service and is included as an expenditure on the consolidated statement of operations. The current obligations of the pension plan are funded on a current basis with a uniform contribution rate for all employees and employers based on normal retirement age.

The one year contribution holiday which was instituted beginning in August 1998 for all members and employees has now been extended to December 31, 2001. Effective January 1, 2002, the OMERS Pension plan contribution rate for both members and employers will be phased in over a three year period at a rate of 2% for 2002, 4% for 2003 and 6% for 2004.

Under the past service, optional and extended service provisions of the OMERS agreements, the Corporation is obligated at December 31, 1999 for an amount of approximately \$9 (1998, \$17) as established for the plans. No provision has been made for this liability. An amount of \$8 (1998, \$174) in addition to the amount for current service has been expended in the current year and is reported as an expenditure on the consolidated statement of operations.

Transit Windsor maintains its own contributory pension plan covering substantially all of its employees. The plan provides pensions based on length of service and career average earnings. The entity matches contributions by employees to the pension plan. Projected benefits accrued under the entity's plan amount to \$15,546 (1998, \$14,540) based on an extrapolation from the valuation accounting results compiled as at December 31, 1999. The net assets, at market value, available to provide these benefits amount to \$16,733 (1998, \$15,129).

7. LIABILITY FOR VESTED SICK LEAVE BENEFITS

Under the sick leave plan, unused sick leave can accumulate and certain employees may become entitled to a cash payment upon leaving the Corporation's employment.

The liability for these accumulated days, to the extent that they have vested and could be taken in cash by an employee upon termination, amount to \$14,170 (1998, \$14,127) at the end of the year. No provision has been made for this liability. An amount of \$841 (1998, \$511) has been paid out in the current year and is reported on the consolidated statement of operations.

Potential payments over the next five years to employees who are eligible to retire and entitled to a payout amount to \$7,131 (1998, \$6,682). Of this amount, \$6,580 is attributable to potential retirements in 2000 while expected payouts in the following four years range from \$4 to \$503 per year. Based on past experience, it is not anticipated that these potential retirements in 2000 will fully materialize.

8. NET LONG TERM LIABILITIES

(a) The balance of the net long term liabilities reported on the consolidated balance sheet is made up of the following:

	1999	1998
	\$	\$
Total long term liabilities incurred by the Corporation including those incurred on behalf of school boards, other municipalities and municipal enterprises and outstanding at the end of the year amount to	130,152	103,471
Of the long term liabilities shown above, the responsibility for payment of principal and interest charges has been assumed by unconsolidated local boards, municipal enterprises and utilities, and other municipalities. At the end of the year, the outstanding principal amount of this liability including balances in sinking funds of \$1,058 (1998, \$687) is	(54,661)	(29,355)

Of the long term liabilities shown above, the responsibility for payment of principal and interest charges for tile drainage and shoreline property assistance loans has been assumed by individuals. At the end of the year, the outstanding principal amount of this liability is

	0	(1)
Net long term liabilities at the end of the year	75,491	74,115
Less amount repayable from Tunnel reserve funds	(18,169)	(18,686)
Net amount repayable from general taxation	57,322	55,429

Of this amount, \$1,619 (1998, \$3,003) are held by reserve funds as investments.

The Windsor Tunnel Commission has established a reserve fund to help pay for the balloon payment of \$14,882 due June 15, 2005 on the debentures issued on behalf of the Commission. At December 31, 1999, the balance in this reserve fund is \$3,297 (1998, \$2,399) and is disclosed in Note 10 (c).

The Corporation has assumed no debt from other municipalities.

(b) Of the net long term liabilities in (a) of this Note, \$60,669 in principal payments are payable from 2000 to 2004, \$14,822 from 2005 to 2009. These amounts will require funding in those periods and are summarized as follows:

	2000	2005	
	to	to	Total
	2004	2009	
	\$	\$	\$
From general municipal revenues	55,740	-	55,740
From benefitting landowners	1,582	-	1,582
	57,322	-	57,322
From Tunnel toll revenues	3,347	14,822	18,169
Total Funding required	60,669	14,822	75,491

(c) Approval of the Ontario Municipal Board or Treasurer's Certificate has been obtained for the long term liabilities in (a) issued in the name of the Corporation.

(d) The Corporation is contingently liable for long term liabilities with respect to tile drainage and shoreline property assistance loans, and for those for which the responsibility for the payment of principal and interest has been assumed by other municipalities, school boards and unconsolidated local boards, municipal enterprises, and utilities. The total amount outstanding as at December 31, 1999 is \$54,661 (1998, \$29,356) and is not recorded on the consolidated balance sheet.

9. CHARGES FOR NET LONG TERM LIABILITIES

Total charges for the year for net long term liabilities which are reported on the consolidated statement of operations are as follows:

	1999	1998
	\$	\$
General principal payments including contributions to sinking funds	16,306	16,784
Tunnel principal payments	517	475
General interest	3,118	3,021
Tunnel interest	1,605	1,645
	21,546	21,925

The charges for long term liabilities assumed by non-consolidated entities (or by individuals in the case of tile drainage and shoreline property assistance loans) are not reflected in these statements.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 1999

(stated in thousands of dollars)

10. MUNICIPAL FUND BALANCES AT THE END OF THE YEAR

(a) The balance on the consolidated statement of operations reflects a municipal deficit of \$2,539 (1998, \$4,184) and is comprised of the following:

	1999 \$	1998 \$
For general increase of taxation:		
Corporation of the City of Windsor revenue fund	(2,034)	(4,161)
The Corporation of the City of Windsor		
Public Library Board	(219)	(123)
	(2,253)	(4,284)
For benefitting landowners related to special charges and special areas:		
City Centre Business Improvement Area	113	171
Ford City Business Improvement Area	(55)	-
Olde Sandwich Towne Business Improvement Area	-	(24)
Olde Riverside Business Improvement Area	(41)	(47)
Erie Street Business Improvement Area	(250)	-
Wyandotte Towne Centre Business Improvement Area	(53)	-
	(286)	100
	(2,539)	(4,184)

Ontario municipalities raise revenue and receive financing in accordance with statutory requirements. The recognition of certain costs in their accounts and, as a result, the need to raise revenue and receive financing, does not necessarily conform to full accrual accounting. The exceptions to full accrual accounting are described in Note 1(b) to the financial statements. The costs which relate to those exceptions and which will require future funding are estimated to be:

	1999 \$	1998 \$
Accrued interest on long term liabilities	2,365	1,725
Vested sick leave	14,170	14,127
	16,535	15,852

The Corporation's policy allows only temporary employees the option of vacation pay in lieu of time off. Since this amount is not significant, it has not been accrued.

	1999 \$	1998 \$
(b) Unfinanced capital outlay at the end of the year is detailed as follows:		
Acquisition of fixed assets to be recovered through taxation or user charges	(4,099)	(12,292)
Acquisition of fixed assets to be financed from the proceeds of long term liabilities	(46,308)	(20,743)
Acquisition of fixed assets to be recovered through reserves and reserve funds	(17,378)	(12,538)
Funds available for the acquisition of fixed assets	9,502	21,363
	(58,283)	(24,210)

(c) Reserves and Reserve Funds

The total balances of reserves and reserve funds of \$4,590 (1998, \$5,451) and \$72,253 (1998, \$61,780) respectively, are made up of the following:

	1999 \$	1998 \$
Reserves set aside for specific purpose by Council:		
Working funds	1,011	973
Encumbrances	1,857	1,399
Future planning	412	166
Post retirement death benefit	87	107
Recreation services	609	515
Police services	383	383
Fire services	63	63
Long term disability insurance	-	1,811
Transit services	168	34
Total reserves	4,590	5,451

	1999 \$	1998 \$
Reserve funds set aside for specific purpose by Council:		
Replacement of equipment	12,642	14,136
Capital expenditures	22,199	21,777
Tunnel improvements	16,412	12,560
Insurance (Note 14)	415	451
Health benefits rate stabilization	29	397
Future planning	151	202
Sanitary sewers expenditures	3,152	3,612
Tunnel debt repayment [Note 8(a)]	3,297	2,399
Airport capital expenditures	685	659
Budget stabilization	2,208	-
Children's fund	240	-
Long-term disability	2,659	-
	64,089	56,193
Reserve funds set aside for specific purpose by legislation, regulation or agreement:		
Parking facilities	1,487	1,533
Park purposes	826	753
Development charges	5,851	3,301
	8,164	5,587
Total reserve funds	72,253	61,780

11. COMMITMENTS

As at December 31, 1999, the Corporation is committed to making the following payments:

- Contracts for various capital construction projects, at a cost approximating \$6,727 (1998, \$7,235) in the aggregate, to be financed generally by unapplied capital receipts, senior government subsidies and the issuance of debentures.
- Payments for various operating leases over the following year approximating \$5,542 (1998, \$4,762). These arrangements have been approved by the Ontario Municipal Board or Treasurer's Certificate.
- Funding for its share of the perpetual care costs of the now closed Landfill #3. This commitment is expected to require a payment to the Essex-Windsor Solid Waste Authority of \$400 per year for the foreseeable future.
- Grants to the University of Windsor amounting to \$610 in each of the next two years and \$200 in 2002.
- The Notes payable of \$32,981 (1998, \$15,155) is comprised of \$22,981 (1998, \$15,155) owing to the Ontario Financing Authority (OFA), and \$10,000 (1998, \$NIL) owing to the Bank of Montreal. The amount owing to the OFA relates to advances made for the construction costs of the new Joint Justice Facility, as well as interest charged at the Province's 90-day treasury bill rate. In 2000, the Corporation will issue a debenture to the OFA for an estimated amount of \$25,700 to permanently finance the project. The amount owing to the Bank of Montreal is a loan related to short term financing requirements and will be repaid from the revenue fund.
- Contributions of \$2.0 million in each of the next six years to the Windsor-Essex County Hospitals Foundation's "Together in Caring" Campaign. Funding for this contribution will be obtained annually through a special tax levy. In 1999, \$2.0 million was levied and paid to the hospitals.
- On April 22, 1999, City Council approved a public/private partnership with One Riverside Drive Inc., a subsidiary of the Canderel Stoneridge Group Inc., (Canderel) to redevelop the Richmond Landing Block. The redevelopment will include a commercial tower, more than half of which will be leased to DaimlerChrysler Canada as their new headquarters, as well as a parkade.

Under the agreement, the City of Windsor is responsible for the expropriation of the properties, demolition of existing structures and construction of the parkade. The City's capital costs are expected to approximate \$26,728 and relate primarily to the cost of building the parkade as well as its proportionate share of the land and demolition costs. The City's expenditures will be financed by 25-year debentures to be repaid largely from the new taxes generated by the development and contributions from the Off-Street Parking Reserve Fund. Canderel's 25% share of the land cost, plus capitalized interest from the date of signing the agreement, amounts to \$4,537 and will be financed from a sinking fund debenture with a balloon payment due in 2031. Funding for the sinking fund will be from a zero coupon Ontario Hydro bond which Canderel purchased in 1999 and deposited in the City's account with RBC Dominion Securities. This bond will mature on April 11, 2031 at a value of \$4,537 and had a market value at December 31, 1999 of \$564. It is anticipated that the City's sinking fund debenture will be issued in 2000. At that time, the zero coupon bond will be shown as an asset of the sinking fund.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 1999

(stated in thousands of dollars)

12. CONTINGENT LIABILITIES

During the normal course of operations, the Corporation is subject to various legal actions. The settlement of these actions is not expected to have a material effect on the financial statements of the Corporation.

The Corporation of the City of Windsor has, by agreement, established a Joint Board of Management with the Corporation of the County of Essex known as the Essex-Windsor Solid Waste Authority. The Essex-Windsor Solid Waste Authority is responsible for administering the waste management programs of the City and the County in conformity with a Solid Waste Management Master Plan dated October 1993. If either party should give notice of termination of the agreement, the assets and liabilities are to be distributed between the parties on a pro-rata basis in accordance with a method of distribution to be developed at the time of withdrawal on the basis of circumstances then existing. The Corporation is therefore contingently liable for its share of the debt relating to the planning, design, land acquisition and construction of the Regional Landfill. At December 31, 1999, it is estimated that this pro-rata share would be \$14,000. It is considered unlikely that the agreement will be terminated and that the Corporation of the City of Windsor will be required to fund its pro-rata share.

13. BUDGET FIGURES (NOT PROVIDED)

Budgets established for capital funds, reserves and reserve funds are prepared based on a project-oriented basis, the costs of which may be incurred over one or more years. As such, they are not directly comparable with current year actual amounts and budgets have, therefore, not been reflected on the consolidated statement of operations.

14. PUBLIC LIABILITY INSURANCE

The Corporation is self-insured for public liability claims up to \$10 for any individual claim. Outside coverage is in place for claims in excess of this limit.

The Corporation has established a reserve fund for self insurance which as at December 31, 1999 amounted to \$415 (1998, \$451) and is reported on the consolidated balance sheet under reserve funds (Note 10). The Corporation budgets each year for premiums and claims. Any budget excess is credited to the reserve fund. The budget excess for 1999 is \$NIL (1998, \$NIL). The total number of claims paid in the year was 285 (1998, 390) for a total cost of \$334 (1998, \$511). These payments are shown as an expenditure on the consolidated statement of operations.

15. AIRPORT ACQUISITION

On December 31, 1998, the Corporation acquired title to the Windsor Airport from Transport Canada for nominal consideration and agreed to operate the Airport for a period of at least fifty-eight years. This transaction is governed by a master agreement and is subject to a number of restrictions and conditions. The Corporation has subsequently contracted with SERCO Aviation Services Inc. to operate the Airport on its behalf for a ten year period. It is anticipated that the Airport operation will be self-sustaining. In its first year of operation, 1999, the Windsor Airport has generated a profit of approximately \$100,000, of which 90% will be returned to the City in 2000.

16. PROVINCIAL DEVOLVEMENT

On April 1, 1999, the City of Windsor was selected as the local service provider for all of Essex County for Ontario Works, Child Care and Social Housing Services. A significant portion of the increases in user charges, Province of Ontario grants and expenditures relating to Social and Family Services and Planning and Development can be attributed to these extended financial responsibilities and related recoveries from the County of Essex and the Province of Ontario.

17. USER CHARGES

Further to Note 16, the City of Windsor has recorded total user charges revenue from the County related to the provision of services for Ontario Works, Child Care and Social Housing of approximately \$12,135 (1998, \$NIL).

Additionally, the Sanitary Sewer Surcharge rate was increased from 100% to 125% of water billings as of January 1, 1999 and accounts for the majority of the rest of the increase under this caption.

18. CONTRIBUTIONS FROM OTHER ENTITIES

The amount of \$10,650 (1998, \$1,650) reported on the Statement of Operations as Contributions from other entities reflects payments of \$8,004 from the Ontario Casino Corporation related to Casino Windsor and an amount of \$2,646 from the Ontario Lottery Corporation related to slot machines at Windsor Raceway.

19. HYDRO UTILITY RESTRUCTURING

On October 30, 1998, the Energy Competition Act (Bill 35) ("Energy Act") received royal assent which requires that all electricity utilities in Ontario, by November 7, 2000, restructure into Corporations under the Ontario Business Corporations Act ("OBCA"). As a result of the Energy Act, municipalities must incorporate one or more OBCA corporation(s) and transfer the assets, employees and liabilities to the Corporation(s).

Effective January 1, 2000, the City of Windsor has incorporated four corporations under the OBCA as successor entities to carry on activities currently carried on by the Windsor Utilities Commission ("WUC"). These corporations include:

1. ENWIN Powerlines Ltd. – will own, operate and maintain electric distribution systems.
2. ENWIN Utilities Ltd. – will provide administrative and support services.
3. ENWIN Energy Ltd. – will be formed to retail energy services and other related products to retail end-users.
4. Windsor Canada Utilities – will own the shares of the above three corporations

20. UNCERTAINTY DUE TO THE YEAR 2000 ISSUE

The year 2000 issue arises because many computerized systems use two digits rather than four to identify a year. Date-sensitive systems may recognize the year 2000 as 1900 or some other date, resulting in errors when information using year 2000 dates is processed. In addition, similar problems may arise in some systems which use certain dates in 1999 to represent something other than a date. Although the change in date to the year 2000 has occurred, it is not possible to be certain that all aspects of the year 2000 issue that may affect the Corporation, including those related to the efforts of suppliers or other third parties, will be fully resolved.

21. COMPARATIVE FIGURES

Certain comparative figures have been restated to conform with the current year's presentation.

AUDITORS' REPORT



To the Members of Council, Inhabitants and Ratepayers of the Corporation of the City of Windsor

We have audited the balance sheet of the trust funds of the The Corporation of the City of Windsor as at December 31, 1999 and the statement of continuity of trust funds for the year then ended. These financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Except as explained in the following paragraph, we conducted our audit in accordance with auditing standards generally accepted in Canada. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

The trust funds for the residents of Huron Lodge derive receipts from the residents, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these receipts was limited to the amounts recorded in the records of the trust funds and we were unable to determine whether any adjustments for unrecorded receipts might be necessary to the residents' maintenance accounts and fund balances.

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves with respect to the completeness of receipts for the Huron Lodge residents' maintenance accounts described in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the trust funds of the City as at December 31, 1999 and the continuity of trust funds for the year then ended in accordance with the accounting principles disclosed in note 1 to the financial statements.

Windsor, Ontario
April 28, 2000

Ernst & Young LLP

Chartered Accountants



TRUST FUNDS BALANCE SHEET

December 31, 1999 (stated in thousands of dollars)

	Huron Lodge Residents' Maintenance	Huron Lodge Residents' Comfort	Willistead Restoration	(Note 3) O.H.R.P. Regular	(Note 3) O.H.R.P. Rental	Municipal Candidates Trust	Chimczuk Fund	Library Board	Total
Assets:	\$	\$	\$	\$	\$	\$	\$	\$	
Cash	387	429	17	218	2	1	815	6	1,875
Receivables:									
Repayable	-	-	-	159	-	-	-	-	159
Other	369	3	-	9	-	-	5	-	386
Due from Huron Lodge Residents' Comfort Trust Fund	29	-	-	-	-	-	-	-	29
Due from Current Fund City of Windsor	-	-	-	3	-	-	-	-	3
Total Current Assets	785	432	17	389	2	1	820	6	2,452
Investments (Note 2):									
City of Windsor Municipal Debentures	-	-	-	-	-	-	132	-	132
Term Deposits	-	-	-	-	-	-	1,000	-	1,000
Total Long Term Assets	-	-	-	-	-	-	1,132	-	1,132
Total Assets	785	432	17	389	2	1	1,952	6	3,584
Liabilities:									
Due to Huron Lodge Residents' Maintenance Trust Fund	-	29	-	-	-	-	-	-	29
Due to Current Fund City of Windsor	17	3	-	-	-	-	-	-	20
Accounts Payable	1	6	-	170	1	-	-	-	178
Total Liabilities	18	38	-	170	1	-	-	-	227
Fund Balance	767	394	17	219	1	1	1,952	6	3,357
Total Liabilities and Fund Balance	785	432	17	389	2	1	1,952	6	3,584

TRUST FUNDS STATEMENT OF CONTINUITY • TRUST FUNDS STATEMENT OF CONTINUITY • TRUST FUNDS STATEMENT OF CONTINUITY • TRUST FUNDS STATEMENT OF CONTINUITY •

Year Ended December 31, 1999 (stated in thousands of dollars)

Balance at the beginning of the year	792	462	14	258	-	1	1,844	6	3,377
Revenues:									
Residents' comfort	-	371	-	-	-	-	-	-	371
Residents' capital	3,559	-	-	-	-	-	-	-	3,559
Interest earned	37	18	1	30	1	-	108	-	195
Contributions	-	-	3	-	-	-	-	-	3
Total Revenues	3,596	389	4	30	1	-	108	-	4,128
Expenditures:									
Payments to residents or estates	420	457	-	-	-	-	-	-	877
Purchases of furnishings and capital improvements	-	-	1	-	-	-	-	-	1
Forgiveness of loans	-	-	-	3	-	-	-	-	3
Administrative charges	-	-	-	3	-	-	-	-	3
Refunds to the Province of Ontario	-	-	-	63	-	-	-	-	63
Transfer of Maintenance to Operations	3,201	-	-	-	-	-	-	-	3,201
Total Expenditures	3,621	457	1	69	-	-	-	-	4,148
Balance at the end of the year	767	394	17	219	1	1	1,952	6	3,357

The accompanying notes are an integral part of these financial statements.

NOTES TO TRUST FUNDS STATEMENTS • NOTES TO TRUST FUNDS STATEMENTS • NOTES TO TRUST FUNDS STATEMENTS • NOTES TO TRUST FUNDS STATEMENTS •

December 31, 1999 (stated in thousands of dollars)

1. ACCOUNTING POLICIES

Basis of Accounting

Revenue and expenditures are reported on the accrual basis of accounting except for interest revenue on investments which is reported on the cash basis.

2. INVESTMENTS

The total investments of \$1,132, reported on the balance sheet at cost, approximates market value at the end of the year.

3. ONTARIO HOME RENEWAL PROGRAM (O.H.R.P.)

In 1995, the Province of Ontario discontinued this program for all but special circumstances. The municipalities will continue to act as agents on behalf of the Province with respect to the collection of outstanding receivables.



SINKING FUND BY-LAW 10742

SINKING FUND STATEMENT OF CONTINUITY AND FUND BALANCE

December 31, 1999

(stated in thousands of dollars)

	\$
Actual balance at the beginning of the year	687
Annual levy	331
Investment income	40
Actual balance at the end of the year (see below)	1,058
Balance required at the end of the year	1,110
Shortfall	(52)
Actual balance (including accrued interest) consists of:	
City of Windsor debenture, \$333, at 4.5% due November 1, 2000	336
City of Windsor debenture, \$15, at 5.5% due November 1, 2003	15
Term Deposit, \$684, at 5.9% due November 1, 2002	690
Cash in bank	17
Total	1,058

NOTES TO SINKING FUNDS FINANCIAL STATEMENT • NOTES TO SINKING FUND

December 31, 1999 (stated in thousands of dollars)

1. ACCOUNTING POLICY

Investment income is reported on the accrual basis.

2. DETAILS OF SINKING FUNDS

Sinking fund By-law 10742 was approved in 1997 with a maturity value of \$9,000 due in 2011. The sinking fund was established to fund the Windsor Utilities Commission's expansion of its water treatment plant.

AUDITORS' REPORT



The Mayor and Members of Council of the Corporation of the City of Windsor

We have examined the financial statement of the Sinking Fund By-Law 10742 as at December 31, 1999 as required by the Municipal Act. This financial statement is the responsibility of the City's management. Our responsibility is to express an opinion on this financial statement based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Canada. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statement is free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statement. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, this financial statement presents fairly, the balance of the Sinking Fund By-Law 10742 as at December 31, 1999 in accordance with the provisions of the Municipal Act.

Windsor, Ontario
April 28, 2000

Ernst & Young LLP

Chartered Accountants

INTRODUCTION TO SUPPLEMENTARY FINANCIAL STATEMENTS



THE CITY OF WINDSOR

Corporate Services Department

G.S. Pinsonneault, CA

350 City Hall Square West, P.O. Box 1607, Windsor, ON N9A 6S1

Tel: (519) 255-6221 • Fax: (519) 255-6956

The Ministry of Municipal Affairs and Housing has indicated that, beginning with the 2000 fiscal year, municipalities will be required to prepare their financial statements based on the recommendations of the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The period covered by this annual report, namely the 1999 fiscal year, is not covered by this directive. Therefore, the official financial statements of the Corporation of the City of Windsor have been prepared according to the existing Ministry guidelines and requirements as outlined in the Municipal Financial Reporting Handbook. These audited financial statements were included in the previous section of this annual report.

However, in view of the upcoming changes in municipal financial reporting requirements, we have prepared the following un-audited supplementary financial statements based on the PSAB guidelines. It is hoped that they will help the reader to better understand the upcoming changes to Ontario municipal financial reporting. As well, the peer review comments that we receive will be very valuable in helping to achieve a smooth transition for the 2000 fiscal year.

It should be noted that we have not included a budget column in the statement of financial activities. At this time, it is felt that the value of this column was questionable, given the timing differences between the capital budget and the actual capital expenditures that can span several years.

Yours truly,

G. S. Pinsonneault, CA
Commissioner of Corporate Services & Treasurer

June 9, 2000



STATEMENT OF FINANCIAL POSITION

UN-AUDITED

December 31, 1999 with comparative figures for 1998

See page 35
(stated in thousands of dollars)

	1999 \$	1998 \$
Financial Assets (Note 1(b))		
Cash and temporary investments	14,405	14,101
Taxes and grants-in-lieu	34,148	22,249
Trade and other receivables	33,610	41,481
Prepaid expenses	1,090	1,081
Investments (Note 5)	853	283
	84,106	79,195
Total Assets	84,106	79,195
Liabilities		
Temporary borrowings (Note 11(e))	32,981	15,155
Accounts payable	39,748	31,353
Deferred revenue (Note 10(d))	8,164	5,587
Interest on debt	2,365	1,725
Long term debt (Note 8)	73,872	71,112
Employee benefits payable (Note 7)	14,179	14,144
	171,309	139,076
Municipal Position		
Operating fund (Note 10(a))	(2,539)	(4,184)
Capital fund (Note 10(b))	(58,283)	(24,210)
Reserves and reserve funds (Note 10(c))	68,679	61,644
Fund balances	7,857	33,250
Amounts to be recovered (Note 10(e))	(95,060)	(93,131)
Municipal position	(87,203)	(59,881)
Total Liabilities and Municipal Position	84,106	79,195

The accompanying notes are an integral part of these financial statements.

STATEMENT OF FINANCIAL ACTIVITIES

UN-AUDITED

Year Ended December 31, 1999 with comparative figures for 1998

See page 35
(stated in thousands of dollars)

	1999 \$	1998 \$
Revenues (Note 1(b)(II))		
Net taxation and user charges	331,873	296,512
Transfer payments	74,623	63,823
Other	35,072	31,876
Total revenues	441,568	392,211
Expenditures (Note 1(b)(II))		
Operating		
General government	42,393	38,134
Protection to persons and property	74,745	69,100
Transportation services	46,039	43,738
Environmental services	30,265	24,758
Health services	7,350	9,533
Social and family services (Note 16)	107,276	84,506
Recreation and culture	38,177	35,987
Planning and development (Note 16)	18,206	13,911
Total operating	364,451	319,667
Capital		
General government	2,517	640
Protection to persons and property	19,070	7,902
Transportation services	31,584	34,052
Environmental services	16,160	14,866
Social and family services	752	280
Recreation and culture	12,546	9,420
Planning and development	21,810	7,052
Total capital	104,439	74,212
Total Expenditures	468,890	393,879
Net Expenditures	(27,322)	(1,668)
Add: New debt issued	17,607	19,907
Less: Debt principal repayments	(16,231)	(17,274)
Inventory change	(122)	2,219
Employee benefits and accrued interest change	675	(1,031)
Increase in amounts to be recovered	1,929	3,821
Change in Fund Balances	(25,393)	2,153

The accompanying notes are an integral part of these financial statements.



STATEMENT OF CHANGES IN FINANCIAL POSITION

UN-AUDITED

Year Ended December 31, 1999 with comparative figures for 1998

See page 35
(stated in thousands of dollars)

	1999 \$	1998 \$
Operations		
Net expenditures	(27,322)	(1,668)
Uses:		
Decrease in long term debt interest accrual	-	(462)
Decreases in employee benefits payable	-	(569)
Increase in taxes receivable	(11,899)	(2,837)
Increase in trade and other receivables	(9)	(14,870)
	(11,908)	(18,738)
Sources:		
Decrease in prepaids	7,871	1,447
Increase in employee benefits and interest accrual	675	-
Increase in accounts payable	8,395	10,409
Increase in deferred revenue	2,577	200
	19,518	12,056
Net decrease in cash from operations	(19,712)	(8,350)
Financing		
Long-term debt issued	17,607	19,907
Long-term debt repaid	(16,231)	(17,274)
Decrease in investments in own debentures	1,384	1,222
Increase in temporary borrowings	17,826	6,666
Net increase in cash from financing	20,586	10,521
Net change in cash and cash equivalents	874	2,171
Opening cash and cash equivalents	14,384	12,213
Closing cash and cash equivalents	15,258	14,384

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS

UN-AUDITED

December 31, 1999 with comparative figures for 1998

See page 35
(stated in thousands of dollars)

1. ACCOUNTING POLICIES

These consolidated financial statements of the Corporation are the representation of management prepared in accordance with its interpretation of the recommendations of the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants that are applicable to municipalities. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgements.

(a) (I) Basis of Consolidation

These consolidated statements reflect the assets, liabilities, revenues and expenditures of the revenue fund, capital fund, reserve funds and reserves and include the activities of all committees of Council and the following boards and municipal enterprises which are under the control of Council:

- Cleary International Centre
- Windsor Police Services
- Roseland Golf and Curling Club Limited
- Transit Windsor
- The Corporation of the City of Windsor Public Library Board
- Windsor Tunnel Commission
- City Centre Business Improvement Area
- Ford City Business Improvement Area
- Erie Street Business Improvement Area
- Ottawa Street Business Improvement Area
- Olde Riverside Business Improvement Area
- Historic Olde Walkerville Business Improvement Area
- Wyandotte Towne Centre Business Improvement Area
- Olde Sandwich Towne Business Improvement Area
- Pillette Village Business Improvement Area

All interfund assets and liabilities and revenues and expenditures have been eliminated.

(II) Non-Consolidated Entities

The following local boards, joint local boards, municipal enterprises and utilities are not consolidated:

- City of Windsor Housing Company Limited
- City of Windsor Non-Profit Housing Corporation
- Windsor-Essex County Health Unit
- Windsor Utilities Commission (Hydro and Water Divisions)
- Essex Windsor Solid Waste Authority

The non-consolidation of the entities listed above is in accordance with the accounting principles prescribed by the Ministry of Municipal Affairs and Housing and is related to the level of control exercised by City Council.

(III) Accounting for School Board Transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards, are not reflected in the municipal fund balances of these financial statements. Amounts due to/from school boards are reported on the statement of financial position as accounts payable/accounts receivable.

(IV) Trust Funds

Trust funds and their related operations administered by the Corporation are not consolidated, but are reported separately on the trust funds' statement of continuity and balance sheet.

(b) Basis of Accounting

(I) In accordance with practices common to Ontario municipalities, the Corporation follows the fund basis of accounting. The capital fund is used principally to account for assets acquired or obligations incurred which are to be financed from the future revenue of the Corporation and it is the annual interest cost of this financing that is charged against current (revenue fund) operations. Reserve funds are generally created, pursuant to applicable statutes, by appropriations from current (revenue fund) operations. The uses of these funds are restricted to the purposes for which the reserve funds are created.



NOTES TO FINANCIAL STATEMENTS

UN-AUDITED

See page 35

December 31, 1999 with comparative figures for 1998

(stated in thousands of dollars)

(II) Within the framework of the fund basis of accounting, these financial statements have been prepared on an accrual basis. Under this basis, revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues. Expenditures are accounted for in the period the goods and services are acquired and a liability is incurred, or transfers are due.

(III) Accounts Receivable

Accounts receivable are reported net of any allowance for doubtful accounts.

(IV) Inventories

Inventories held by the Corporation are not viewed as financial assets and therefore are not reported on the statement of financial position and have therefore been included as expenditures on the statement of financial activities.

(V) Fixed Assets

The historical cost and accumulated depreciation of fixed assets are not recorded for municipal purposes. Fixed assets are reported as an expenditure on the consolidated statement of financial activities in the year of acquisition. The amount of these expenditures which was financed from long term debt which remains outstanding is included in the Amounts to be recovered on the Statement of Financial Position.

2. SCHOOL BOARDS

Further to Note 1(a)(III), the taxation and requisitions of the school boards are comprised of the following:

	1999	1998
	\$	\$
Taxation received or receivable	98,962	102,871
Requisitions	99,502	103,786
Amount due from school boards	(540)	(915)

3. CONTRIBUTION TO UNCONSOLIDATED JOINT BOARD

Further to Note 1(a)(II), the following contribution was made by the Corporation to this board: **1999** **1998**
\$ \$

Windsor-Essex County Health Unit	2,382	4,764
----------------------------------	-------	-------

The Corporation is contingently liable for its share, which is approximately 56%, of any deficits which may arise. The Windsor-Essex County Health Unit did not incur a deficit in 1998 or 1999.

The reduced contribution in 1999 is the result of the Province funding 50% of the net cost of public health. In 1998, the full costs were borne by the local municipalities.

The Corporation is also contingently liable for its share of the costs pertaining to a lease agreement of the Windsor-Essex County Health Unit which expires on December 31, 2018. In addition to future rental payments totalling \$9,115, the Corporation is also contingently liable for insurance, taxes and utilities related to the leased premises. It is considered unlikely that the Corporation will ever be called upon to take over lease payments.

4. TRUST FUNDS

Trust funds administered by the Corporation amounting to \$3,357 (1998, \$3,377) have not been included in the statement of financial position nor have their operations been included in the statement of financial activities.

5. INVESTMENTS

The total investments of \$853 (1998, \$283), reported on the statement of financial position at cost, have a market value which approximates their cost. Investments in own debentures of \$1,619 (1998, \$3,003) have been excluded from both the assets as well as from the long term debt liability on the statement of financial position.

6. PENSION AGREEMENTS

The Corporation makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of 2,194 members of its staff. The plan is a defined-benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The multi-employer plan is valued on a current market basis for all plan assets and has no actuarial deficiency for current obligations.

The amount contributed to OMERS for 1999 was \$223 (1998, \$2,653) for current service and is included as an expenditure on the statement of financial activities. The current obligations of the pension plan are funded on a current basis with a uniform contribution rate for all employees and employers based on normal retirement age. No expenditure accrual has been made beyond the amount of \$223 paid during the year.

The one year contribution holiday which was instituted beginning in August 1998 for all members and employees has now been extended to December 31, 2001. Effective January 1, 2002, the OMERS Pension plan contribution rate for both members and employers will be phased in over a three year period at a rate of 2% for 2002, 4% for 2003 and 6% for 2004.

No significant unfunded liability exists for the Corporation related to this plan.

Transit Windsor maintains its own contributory pension plan covering substantially all of its employees. The plan provides pensions based on length of service and career average earnings. The entity matches contributions by employees to the pension plan. Projected benefits accrued under the entity's plan amount to \$15,546 (1998, \$14,540) based on an extrapolation from the valuation accounting results compiled as at December 31, 1999. The net assets, at market value, available to provide these benefits amount to \$16,733 (1998, \$15,129).

7. LIABILITY FOR VESTED SICK LEAVE BENEFITS

Under the sick leave plan, unused sick leave can accumulate and certain employees may become entitled to a cash payment upon leaving the Corporation's employment.

The liability for these accumulated days, to the extent that they have vested and could be taken in cash by an employee upon termination, amount to \$14,179(1998, \$14,144) at the end of the year and is included in the amounts to be recovered on the statement of financial position. An amount of \$841 (1998, \$511) has been paid out in the current year and is reported as an expenditure on the statement of financial activities in addition to the net increase of the liability.

Potential payments over the next five years to employees who are eligible to retire and entitled to a payout amount to \$7,131 (1998, \$6,682). Of this amount, \$6,580 is attributable to potential retirements in 2000 while expected payouts in the following four years range from \$4 to \$503 per year. Based on past experience, it is not anticipated that these potential retirements in 2000 will fully materialize.

8. NET LONG TERM LIABILITIES

(a) The balance of the net long term liabilities reported on the consolidated balance sheet is made up of the following:

	1999	1998
	\$	\$
Total long term liabilities incurred by the Corporation including those incurred on behalf of school boards, other municipalities and municipal enterprises and outstanding at the end of the year amount to	130,152	103,471
Of the long term liabilities shown above, the responsibility for payment of principal and interest charges has been assumed by unconsolidated local boards, municipal enterprises and utilities, and other municipalities. At the end of the year, the outstanding principal amount of this liability including balances in sinking funds of \$1,058 (1998, \$687) is	(54,661)	(29,355)
Of the long term liabilities shown above, the responsibility for payment of principal and interest charges for tile drainage and shoreline property assistance loans has been assumed by individuals. At the end of the year, the outstanding principal amount of this liability is	0	(1)
Of the long term liabilities shown above, the Corporation of the City of Windsor has purchased the following amounts as reserve funds investments	(1,619)	(3,003)
Net long term liabilities at the end of the year	73,872	71,112
Less amount repayable from Tunnel reserve funds	(18,169)	(18,686)
Net amount repayable from general taxation	55,703	52,426



NOTES TO FINANCIAL STATEMENTS

UN-AUDITED

December 31, 1999 with comparative figures for 1998

See page 35
(stated in thousands of dollars)

The Windsor Tunnel Commission has established a reserve fund to help pay for the balloon payment of \$14,882 due June 15, 2005 on the debentures issued on behalf of the Commission. At December 31, 1999, the balance in this reserve fund is \$3,297 (1998, \$2,399) and is disclosed in note 10 (c).

The Corporation has assumed no debt from other municipalities.

(b) Of the net long term liabilities in (a) of this Note, \$59,050 in principal payments are payable from 2000 to 2004, \$14,822 from 2005 to 2009. These amounts will require funding in those periods and are summarized as follows:

	2000 to 2004 \$	2005 to 2009 \$	Total \$
From general municipal revenues	54,121	-	54,121
From benefitting landowners	1,582	-	1,582
	55,703	-	55,703
From Tunnel toll revenues	3,347	14,822	18,169
Total funding required	59,050	14,822	73,872

(c) Approval of the Ontario Municipal Board or Treasurer's Certificate has been obtained for the long term liabilities in (a) issued in the name of the Corporation.

(d) The Corporation is contingently liable for long term liabilities with respect to tile drainage and shoreline property assistance loans, and for those for which the responsibility for the payment of principal and interest has been assumed by other municipalities, school boards and unconsolidated local boards, municipal enterprises, and utilities. The total amount outstanding as at December 31, 1999 is \$54,661 (1998, \$29,356) and is not recorded on the statement of financial positions.

9. CHARGES FOR NET LONG TERM LIABILITIES

Total interest expenditures for the year for net long term liabilities which are reported on the statement of financial activities are as follows:

	1999 \$	1998 \$
General interest	3,118	3,021
Tunnel interest	1,605	1,645
	4,723	4,666

The charges for long term liabilities assumed by non-consolidated entities (or by individuals in the case of tile drainage and shoreline property assistance loans) are not reflected in these statements.

10. MUNICIPAL POSITION AT THE END OF THE YEAR

(a) The statement of financial position reflects an operating fund deficit of \$2,539 (1998, \$4,184) and is comprised of the following:

	1999 \$	1998 \$
For general increase of taxation:		
Corporation of the City of Windsor revenue fund	(2,034)	(4,161)
The Corporation of the City of Windsor		
Public Library Board	(219)	(123)
	(2,253)	(4,284)
For benefitting landowners related to special charges and special areas:		
City Centre Business Improvement Area	113	171
Ford City Business Improvement Area	(55)	-
Olde Sandwich Towne Business Improvement Area	-	(24)
Olde Riverside Business Improvement Area	(41)	(47)
Erie Street Business Improvement Area	(250)	-
Wyandotte Towne Centre Business Improvement Area	(53)	-
	(286)	100
	(2,539)	(4,184)

(b) The statement of financial position reflects a balance of capital operations not permanently financed of \$58,283 (1998, \$24,210) and is detailed as follows:

	1999 \$	1998 \$
(b) Unfinanced capital outlay at the end of the year is detailed as follows:		
Acquisition of fixed assets to be recovered through taxation or user charges	(4,099)	(12,292)
Acquisition of fixed assets to be financed from the proceeds of long term liabilities	(46,308)	(20,743)
Acquisition of fixed assets to be recovered through reserves and reserve funds	(17,378)	(12,538)
Funds available for the acquisition of fixed assets	9,502	21,363
	(58,283)	(24,210)

(c) Reserves and Reserve Funds

The statement of financial position reflects a balance of reserves and reserve funds of \$68,769 (1998, \$61,644) and is detailed as follows:

Reserves set aside for specific purpose by Council:	1999 \$	1998 \$
Working funds	1,011	973
Encumbrances	1,857	1,399
Future planning	412	166
Post retirement death benefit	87	107
Recreation services	609	515
Police services	383	383
Fire services	63	63
Long term disability insurance	-	1,811
Transit services	168	34
Total reserves	4,590	5,451

Reserve funds set aside for specific purpose by Council:

Replacement of equipment	12,642	14,136
Capital expenditures	22,199	21,777
Tunnel improvements	16,412	12,560
Insurance (Note 14)	415	451
Health benefits rate stabilization	29	397
Future planning	151	202
Sanitary sewers expenditures	3,152	3,612
Tunnel debt repayment [Note 8(a)]	3,297	2,399
Airport capital expenditures	685	659
Budget stabilization	2,208	-
Children's fund	240	-
Long-term disability	2,659	-
Total Reserve Funds	64,089	56,193
Total Reserves and Reserve Funds	68,679	61,644

(d) Externally Restricted Inflows

The following reserve funds totalling \$8,164 (1998, \$5,587) relate to inflows which have statutory restrictions and as such are reclassified as deferred revenue on the statement of financial position:

	1999 \$	1998 \$
Parking facilities	1,487	1,533
Park purposes	826	753
Development charges	5,851	3,301
	8,164	5,587



NOTES TO FINANCIAL STATEMENTS

UN-AUDITED

December 31, 1999 with comparative figures for 1998

See page 35
(stated in thousands of dollars)

(e) The statement of financial position reflects a balance of \$95,060 (1998, \$93,131) for amounts to be recovered. This amount is primarily the result of long term debt payable and accrued liabilities which will be budgeted and fully funded in future periods as these liabilities are retired. Additionally, certain assets such as inventories and some deferred expenses are not considered to be financial assets and as such, also included in the amounts to be recovered. This balance is comprised of the following items:

	1999	1998
	\$	\$
Long term debt outstanding	75,491	74,115
Accumulated sick leave credits	14,179	14,144
Accrued interest on long term debt	2,365	1,725
Inventories	2,408	2,452
Deferred expenses	617	695
	95,060	93,131

11. COMMITMENTS

As at December 31, 1999, the Corporation is committed to making the following payments:

- (a) Contracts for various capital construction projects, at a cost approximating \$6,727 (1998, \$7,235) in the aggregate, to be financed generally by unapplied capital receipts, senior government subsidies and the issuance of debentures.
- (b) Payments for various operating leases over the following year approximating \$5,542 (1998, \$4,762). These arrangements have been approved by the Ontario Municipal Board or Treasurer's Certificate.
- (c) Funding for its share of the perpetual care costs of the now closed Landfill #3. This commitment is expected to require a payment to the Essex-Windsor Solid Waste Authority of \$400 per year for the foreseeable future.
- (d) Grants to the University of Windsor amounting to \$610 in each of the next two years and \$200 in 2002.
- (e) The temporary borrowings of \$32,981 (1998, \$15,155) is comprised of \$22,981 (1998, \$15,155) owing to the Ontario Financing Authority (OFA), and \$10,000 (1998, \$NIL) owing to the Bank of Montreal.

The amount owing to the OFA relates to advances made for the construction costs of the new Joint Justice Facility, as well as interest charged at the Province's 90-day treasury bill rate. In 2000, the Corporation will issue a debenture to the OFA for an estimated amount of \$25,700 to permanently finance the project. The amount owing to the Bank of Montreal is a loan related to short term financing requirements and will be repaid from the revenue fund.

- (f) Contributions of \$2.0 million in each of the next six years to the Windsor-Essex County Hospitals Foundation's "Together in Caring" Campaign. Funding for this contribution will be obtained annually through a special tax levy. In 1999, \$2.0 million was levied and paid to the hospitals.
- (g) On April 22, 1999, City Council approved a public/private partnership with One Riverside Drive Inc., a subsidiary of the Canderel Stoneridge Group Inc., (Canderel) to redevelop the Richmond Landing Block. The redevelopment will include a commercial tower, more than half of which will be leased to DaimlerChrysler Canada as their new headquarters, as well as a parkade.

Under the agreement, the City of Windsor is responsible for the expropriation of the properties, demolition of existing structures and construction of the parkade. The City's capital costs are expected to approximate \$26,728 and relate primarily to the cost of building the parkade as well as its proportionate share of the land and demolition costs. The City's expenditures will be financed by 25-year debentures to be repaid largely from the new taxes generated by the development and contributions from the Off-Street Parking Reserve Fund. Canderel's 25% share of the land cost, plus capitalized interest from the date of signing the agreement, amounts to \$4,537 and will be financed from a sinking fund debenture with a balloon payment due in 2031. Funding for the sinking fund will be from a zero coupon Ontario Hydro bond which Canderel purchased in 1999 and deposited in the City's account with RBC Dominion Securities. This bond will mature on April 11, 2031 at a value of \$4,537 and had a market value at December 31, 1999 of \$564. It is anticipated that the City's sinking fund debenture will be issued in 2000. At that time, the zero coupon bond will be shown as an asset of the sinking fund.

12. CONTINGENT LIABILITIES

During the normal course of operations, the Corporation is subject to various legal actions. The settlement of these actions is not expected to have a material effect on the financial statements of the Corporation.

The Corporation of the City of Windsor has, by agreement, established a Joint Board of Management with the Corporation of the County of Essex known as the Essex-Windsor Solid Waste Authority. The Essex-Windsor Solid Waste Authority is responsible for administering the waste management programs of the City and the County in conformity with a Solid Waste Management Master Plan dated October 1993. If either party should give notice of termination of the agreement, the assets and liabilities are to be distributed between the parties on a pro-rata basis in accordance with a method of distribution to be developed at the time of withdrawal on the basis of circumstances then existing. The Corporation is therefore contingently liable for its share of the debt relating to the planning, design, land acquisition and construction of the Regional Landfill. At December 31, 1999, it is estimated that this pro-rata share would be \$14,000. It is considered unlikely that the agreement will be terminated and that the Corporation of the City of Windsor will be required to fund its pro-rata share.

13. BUDGET FIGURES (NOT PROVIDED)

Budgets established for capital funds, reserves and reserve funds are prepared based on a project-oriented basis, the costs of which may be incurred over one or more years. As such, they are not directly comparable with current year actual amounts and budgets have, therefore, not been reflected on the statement of financial activities.

14. PUBLIC LIABILITY INSURANCE

The Corporation is self-insured for public liability claims up to \$10 for any individual claim. Outside coverage is in place for claims in excess of this limit.

The Corporation has established a reserve fund for self insurance which as at December 31, 1999 amounted to \$415 (1998, \$451) and is reported on the consolidated balance sheet under reserve funds (Note 10). The Corporation budgets each year for premiums and claims. Any budget excess is credited to the reserve fund. The budget excess for 1999 is \$NIL (1998, \$NIL). The total number of claims paid in the year was 285 (1998, 390) for a total cost of \$334 (1998, \$511). These payments are shown as an expenditure on the statement of financial activities.

15. AIRPORT ACQUISITION

On December 31, 1998, the Corporation acquired title to the Windsor Airport from Transport Canada for nominal consideration and agreed to operate the Airport for a period of at least fifty-eight years. This transaction is governed by a master agreement and is subject to a number of restrictions and conditions. The Corporation has subsequently contracted with SERCO Aviation Services Inc. to operate the Airport on its behalf for a ten year period. It is anticipated that the Airport operation will be self-sustaining. In its first year of operation, 1999, the Windsor Airport has generated a profit of approximately \$100,000, of which 90% will be returned to the City in 2000.

16. PROVINCIAL DEVOLVEMENT

On April 1, 1999, the City of Windsor was selected as the local service provider for all of Essex County for Ontario Works, Child Care and Social Housing Services. A significant portion of the increases in user charges, Province of Ontario grants and expenditures relating to Social and Family Services and Planning and Development can be attributed to these extended financial responsibilities and related recoveries from the County of Essex and the Province of Ontario.

17. USER CHARGES

Further to Note 16, the City of Windsor has recorded total user charges revenue from the County related to the provision of services for Ontario Works, Child Care and Social Housing of approximately \$12,135 (1998, \$NIL).

Additionally, the Sanitary Sewer Surcharge rate was increased from 100% to 125% of water billings as of January 1, 1999 and accounts for the majority of the rest of the increase under the net taxation and user charges caption.

18. HYDRO UTILITY RESTRUCTURING

On October 30, 1998, the Energy Competition Act (Bill 35) ("Energy Act") received royal assent which requires that all electricity utilities in Ontario, by November 7, 2000, restructure into Corporations under the Ontario Business Corporations Act ("OBCA"). As a result of the Energy Act, municipalities must incorporate one or more OBCA corporation(s) and transfer the assets, employees and liabilities to the Corporation(s).



NOTES TO FINANCIAL STATEMENTS

UN-AUDITED

See page 35

December 31, 1999 with comparative figures for 1998

(stated in thousands of dollars)

Effective January 1, 2000, the City of Windsor has incorporated four corporations under the OBCA as successor entities to carry on activities currently carried on by the Windsor Utilities Commission ("WUC"). These corporations include:

1. ENWIN Powerlines Ltd. – will own, operate and maintain electric distribution systems.
2. ENWIN Utilities Ltd. – will provide administrative and support services.
3. ENWIN Energy Ltd. – will be formed to retail energy services and other related products to retail end-users.
4. Windsor Canada Utilities – will own the shares of the above three corporations

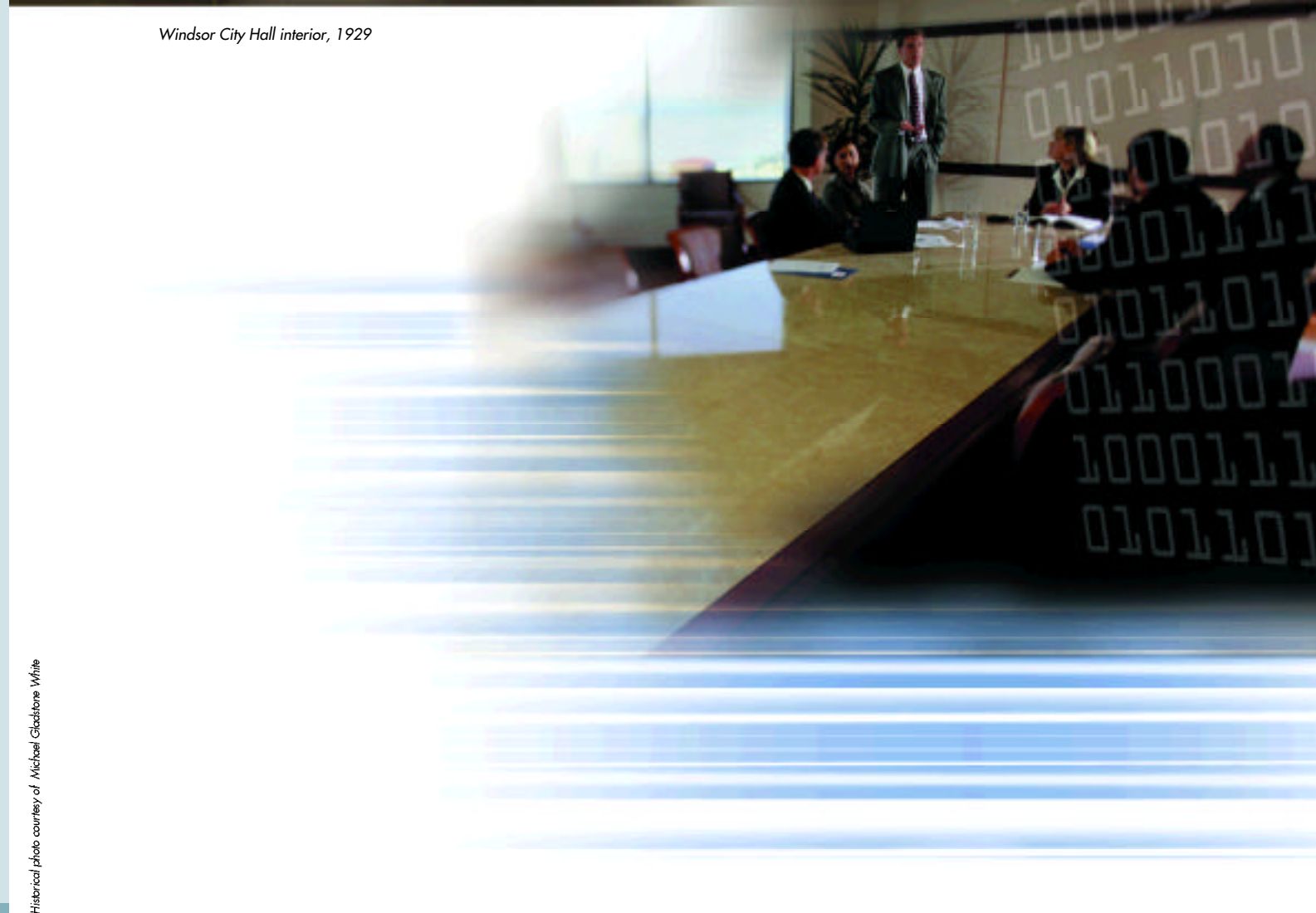
19. UNCERTAINTY DUE TO THE YEAR 2000 ISSUE

The year 2000 issue arises because many computerized systems use two digits rather than four to identify a year. Date-sensitive systems may recognize the year 2000 as 1900 or some other date, resulting in errors when information using year 2000 dates is processed. In addition, similar problems may arise in some systems which use certain dates in 1999 to represent something other than a date. Although the change in date to the year 2000 has occurred, it is not possible to be certain that all aspects of the year 2000 issue that may affect the Corporation, including those related to the efforts of suppliers or other third parties, will be fully resolved.

Statistical Review



Windsor City Hall interior, 1929



Historical photo courtesy of Michael Gladstone White

FINANCIAL AND STATISTICAL REVIEW

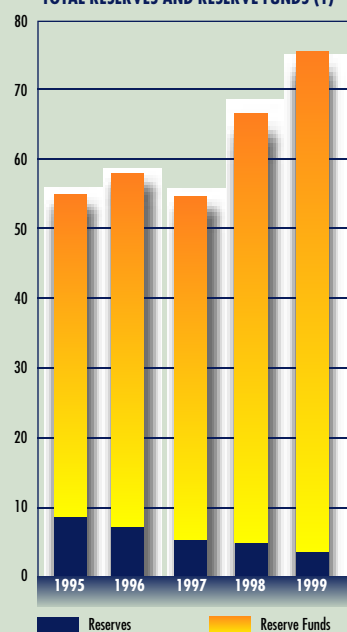
As at December 31 (Unaudited)

(stated in thousands of dollars)

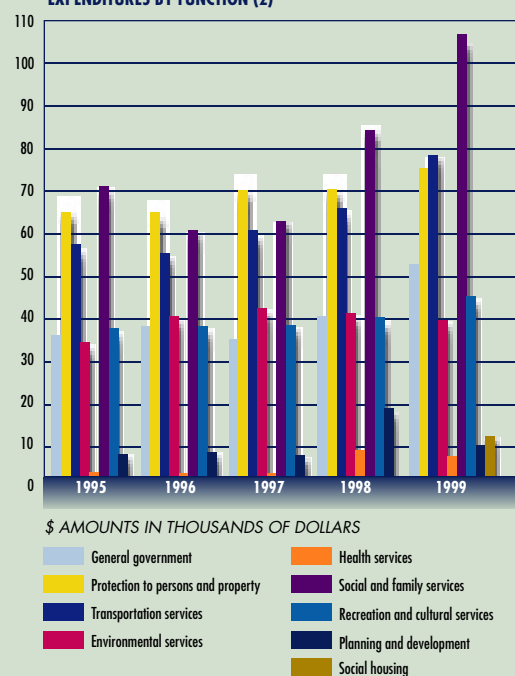
	1999	1998	1997	1996	1995
1. SUMMARY OF RESERVES AND FUND BALANCES					
Consolidated Current Fund Surplus/(Deficit)	(2,539)	(4,184)	(235)	1,148	843
Unfinanced Capital Outlay	(58,283)	(24,210)	(18,647)	(20,458)	(20,585)
Reserves	4,590	5,451	6,298	7,251	8,904
Reserve Funds	72,253	61,780	49,068	50,850	46,588
Total Reserves and Reserve Funds (1)	76,843	67,231	55,366	58,101	55,492
2. CURRENT FUND ANALYSIS OF EXPENDITURES *					
Expenditures by Function: (2)					
General government	53,256	40,320	35,589	38,306	36,195
Protection to persons and property	75,849	70,866	70,498	65,936	65,706
Transportation services	78,935	66,010	60,680	55,509	58,453
Environmental services	40,141	41,203	42,541	40,566	34,559
Health services	7,350	9,533	1,022	1,028	1,114
Social and family services	107,900	84,923	62,821	61,476	71,101
Recreation and cultural services	45,282	40,735	39,204	38,572	38,165
Planning and development	10,077	19,364	8,244	8,638	8,370
Social housing	12,682	-	-	-	-
Total	431,472	372,954	320,599	310,031	313,663
Expenditure by Object(3)					
Salaries, wages and employee benefits	165,850	156,823	150,559	144,592	144,325
General operating	94,379	79,821	77,071	77,591	70,086
Transfers to other entities and the public	99,083	77,151	40,274	38,589	49,500
Net long term debt charges	19,424	19,804	18,189	17,441	15,516
Transfers to capital, reserves and reserve funds	52,736	39,355	34,506	31,818	34,236
Total	431,472	372,954	320,599	310,031	313,663

*Includes transfers to other city funds. (These transfers have been eliminated for reporting on the consolidated financial statements, therefore the numbers are not comparable.)

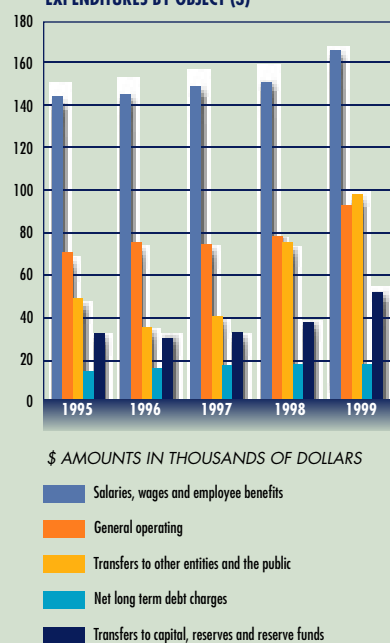
TOTAL RESERVES AND RESERVE FUNDS (1)



EXPENDITURES BY FUNCTION (2)



EXPENDITURES BY OBJECT (3)



\$ AMOUNTS IN THOUSANDS OF DOLLARS

FINANCIAL AND STATISTICAL REVIEW

As at December 31 (Unaudited)

(stated in thousands of dollars)

	1999	1998	1997	1996	1995
3. CURRENT FUND REVENUES BY SOURCE*					
Taxation	288,510	284,043	278,913	267,750	261,900
Payments in lieu of taxes:					
- From other governments and government enterprises	17,797	11,955	6,889	6,725	6,556
- From municipal enterprises	1,029	1,675	1,354	1,308	1,310
User Charges	117,214	98,402	95,484	86,521	78,759
Grants:					
- Province of Ontario	66,041	50,964	57,014	64,177	75,947
- Government of Canada	3,270	1,034	473	99	306
Investment Income	4,620	5,402	4,746	4,893	7,263
Contribution from capital fund	13,075	5,291	9,242	5,244	5,955
Contribution from reserves and reserve funds	8,156	6,101	3,323	4,956	4,913
Other	12,367	7,009	4,893	5,430	5,800
Total Revenues	532,079	471,876	462,331	447,103	448,709
Less amounts raised on behalf of school boards	98,962	102,871	142,772	136,767	134,028
Net municipal current fund revenues	433,117	369,005	319,559	310,336	314,681

4. ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES (Starting in 1998 reflects current value assessment)

	1999	1998	1997	1996	1995
Residential, Multi-Residential and Farmland	7,923,876	7,747,186	744,539	715,760	710,090
Commercial and Industrial	2,312,740	2,253,428	335,091	312,650	296,925
Business	-	-	148,832	139,361	130,349
TOTAL	10,236,616	10,000,614	1,228,462	1,167,771	1,137,364

5. TAX RATES FOR GENERAL MUNICIPAL PURPOSES (revised in 1998)**

	1999	1998	1997	1996	1995
Residential and Farm	0.047724	0.047724	100.84	100.33	99.04
Commercial and Industrial	0.381082	0.363703	118.04	118.04	116.52
Business	-	-	118.04	118.04	116.52

6. ANALYSIS OF REVENUE FROM MUNICIPAL TAXATION ***

	1999	1998	1997	1996	1995
Residential and Farm	111,214	109,470	74,314	71,812	71,271
Commercial and Industrial	69,906	66,772	41,073	36,905	37,017
Business	-	-	18,464	16,450	16,861
Total Municipal Taxation	181,120	176,242	133,851	125,167	125,149

7. OTHER SOURCES OF TAXATION REVENUES

	1999	1998	1997	1996	1995
Telephone & Telegraph	-	-	1,875	1,945	2,051
Local Improvements	1,417	1,415	1,534	1,686	1,570
Business Improvement Areas	926	799	773	752	734
Total Other Revenue	2,343	2,214	4,182	4,383	4,355

* The amounts reported on this schedule reflect only those of the City of Windsor Current fund and therefore our captions do not tie directly into the consolidated financial statements.

** There are several other classes that have not been included in this statement.

*** As a result of current value assessment there is no longer a business tax levy as of 1998.



FINANCIAL AND STATISTICAL REVIEW

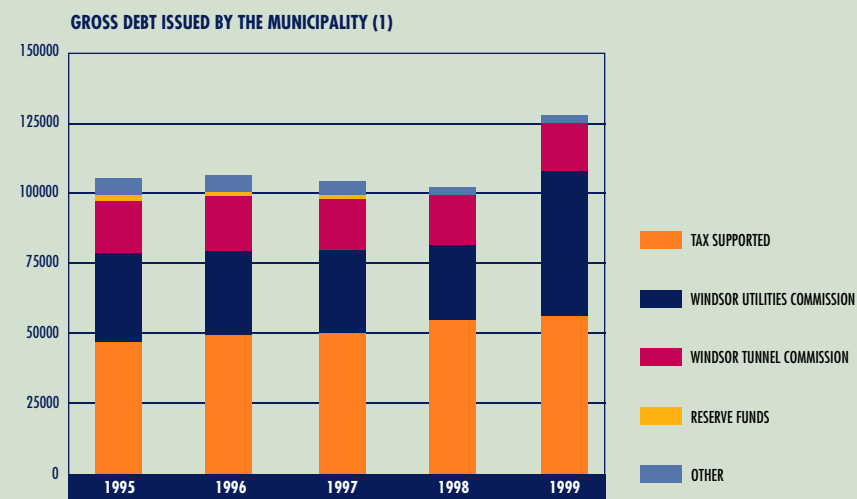
As at December 31 (Unaudited)

(stated in thousands of dollars)

	1999	1998	1997	1996	1995
8. COLLECTION STATISTICS					
Total Taxes Billed (\$000's)	297,862	283,837	278,912	267,739	261,900
Total Collections (\$000's)	275,053	282,831	278,119	266,674	258,072
Total Collections as a % of current levy	92	100	100	99	99
Taxes Receivable at end of year (\$000's)*	22,517	22,147	20,038	22,112	22,947
Total Receivable as a % of current levy	8	8	7	9	9
9. ANALYSIS OF LONG TERM DEBT (1)					
Gross debt issued by the municipality	130,152	103,471	105,225	106,720	106,414
Less: debt assumed by the Windsor Utilities Commission	51,733	26,860	27,844	28,751	29,943
Less: debt assumed by school boards	1,549	1,867	2,140	2,413	2,671
Less: debt assumed by other municipalities	321	604	999	1,422	1,824
Less: debt assumed by individuals	-	1	1	2	4
Less: sinking fund balances	1,058	687	2,694	2,417	2,055
Net outstanding long term debt	75,491	73,452	71,546	71,715	69,917
Less: debt recoverable from Tunnel Toll Revenue	18,169	18,686	19,161	19,598	20,000
Less: amounts recoverable from user rates - Library Board	-	-	-	-	20
Less: debt amount recoverable from reserve funds	-	-	2,075	2,183	2,282
Net debt to be repaid from property taxes	57,322	54,766	50,310	49,934	47,615
Debt Issued by W.R.C.S.S.B.**	42,400	43,000	6,401	7,045	4,659
Per Capita Debt:					
Population	200,062	200,062	200,062	195,637	195,637
Gross debt per capita	650	517	525	545	544
Net debt per capita	282	274	357	367	357
Legal Debt Limit (based on 5 yr term)	97,547	97,643	133,438	130,440	148,482
General Long Term Debt Charges as a % of Total Expenditures	4.5	5.3	5.7	5.6	4.9

* Net of allowances

** As the City of Windsor is not part of a tiered or regional municipal structure, the only overlapping debt is that issued directly by Windsor Roman Catholic Separate School Board (W.R.C.S.S.B.)



FINANCIAL AND STATISTICAL REVIEW

As at December 31 (Unaudited)

(stated in thousands of dollars)

	1999	1998	1997	1996	1995
10. ANALYSIS OF CAPITAL OPERATIONS					
Sources of Revenue:					
Contribution from current fund	26,273	16,763	23,810	20,645	19,029
Contribution from reserves and reserve funds	24,248	15,646	32,045	13,464	13,871
Proceeds from issue of long term liability	17,607	19,907	16,000	17,604	38,000
Ontario grants	2,997	7,896	9,027	5,448	15,271
Canada grants	1,944	2,581	318	3,766	7,309
Proceeds from sale of land	-	-	110	154	56,397
Investment income	1,503	1,553	1,550	1,509	1,657
Other	9,213	10,412	11,347	2,405	6,320
Total sources of revenue	83,785	74,758	94,207	64,995	157,854
Capital expenditures: *					
General government	4,464	3,059	2,677	6,344	7,513
Protection to persons and property	19,046	7,991	10,249	1,801	1,065
Transportation services	37,926	36,207	21,847	26,051	34,508
Environmental services	17,424	15,249	29,124	18,427	19,468
Health services	-	-	61	-	-
Social and family services	818	294	163	399	307
Recreation and cultural services	13,806	9,595	6,352	6,934	11,336
Planning and development	24,374	7,926	10,809	4,912	20,985
Total capital expenditures	117,858	80,321	81,282	64,868	95,182
11. GENERAL COMPARATIVE STATISTICS					
ROADS:					
Paved (kms)	993	950	913	873	861
Unpaved (kms)	13	5	16	16	16
Streetlights (#)	21,306	20,860	20,454	19,824	19,779
Bridge structures (#)	57	58	58	58	60
Railway crossings (#)	119	106	110	115	115
Traffic signals (#)	254	247	229	225	220
Watermains (kms)	994	979	963	946	926
Sewers (kms)	1,410	1,421	1,406	1,368	1,368
NUMBER OF SCHOOLS:					
Elementary	62	62	68	68	68
Secondary	18	16	14	14	14
Adult learning centres	1	1	4	4	4
Agency & alternate	10	9	10	10	10
Total number of schools	85	88	96	96	96
School registration	37,557	37,400	35,326	36,096	35,790
MUNICIPAL EMPLOYEES:					
General municipal	1,473	1,417	1,411	1,436	1,445
Police department	561	553	539	539	539
Fire department	282	280	279	273	270
Total	2,316	2,250	2,229	2,248	2,254
LICENSES ISSUED:					
Business licenses	5,091	7,833	5,500	4,600	6,716
Dog licenses	11,124	12,179	10,000	9,000	9,672
Lottery licenses	36,271	38,240	40,000	40,560	54,385
Marriage licenses	1,805	1,700	1,700	1,784	1,764
Births	4,002	4,200	4,100	4,066	4,120
Deaths	2,225	2,200	2,250	2,246	2,180
Stillbirths	28	26	23	37	26

* Includes transfers to other City Funds. (These transfers have been eliminated for reporting purposes on the consolidated financial statements, therefore the numbers are not comparable.)



FINANCIAL AND STATISTICAL REVIEW

As at December 31 (Unaudited)

(stated in thousands of dollars)

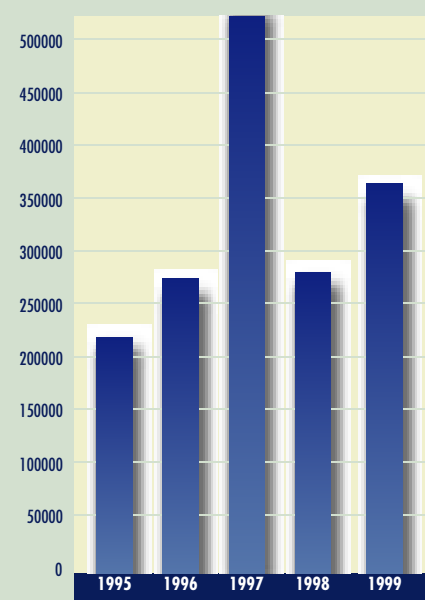
	1999	1998	1997	1996	1995
12. NEW CONSTRUCTION					
BUILDING PERMITS ISSUES:					
Residential	2,654	2,990	2,347	2,145	1,877
Commercial	312	312	125	291	313
Industrial	126	160	298	116	137
Government and Institutional	80	89	102	62	66
Totals	3,172	3,551	2,872	2,614	2,393
VALUE OF CONSTRUCTION (\$000's) (1)					
Residential	188,186	151,211	166,432	163,489	101,792
Commercial	74,121	56,576	213,362	66,919	45,651
Industrial	39,674	38,332	95,929	32,757	61,146
Government and Institutional	58,355	33,580	55,040	10,400	11,926
Totals	360,336	279,699	530,763	273,565	220,515
NUMBER OF NEW DWELLING UNITS CONSTRUCTED (2)					
Single family	846	755	964	845	695
Semi-detached	218	160	158	115	92
Duplex	-	4	12	9	7
Double Duplex	4	8	-	20	2
Multiple Dwellings:					
Group housing	192	130	24	64	22
Apartment buildings	146	195	209	267	14
Totals	1,406	1,252	1,367	1,320	832
13. REAL ESTATE STATISTICAL INFORMATION					
RESIDENTIAL:					
Total Gross	649,884	618,165	602,743	548,163	550,439
Residential sales (\$000's)					
Total residential units sold	4,811	9,116	4,793	4,663	4,670
Average cost per residential unit (\$000's)	135	133	126	118	118

FINANCIAL AND STATISTICAL REVIEW

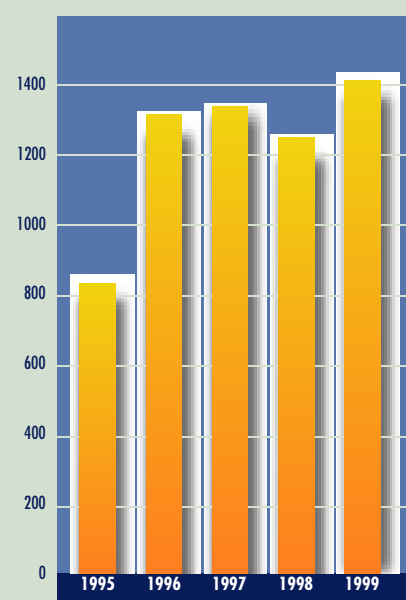
14. PRINCIPAL CORPORATE TAXPAYERS

	Assessment for 1999 Taxation \$000's	Percentage of Total Assessment %
Ford Motor Co. Ltd. of Canada	147,802	1.41
Regional Shopping Centres	126,281	1.20
DaimlerChrysler	123,832	1.12
General Motors of Canada	56,586	0.54
Boardwalk Equities	53,925	0.51
Winhome	53,051	0.51
Union Gas Ltd.	37,276	0.36
IPCF Properties Inc.	34,159	0.33
Cambridge Shopping Centres	30,768	0.29
Hiram Walker & Sons	26,890	0.26
Riocan Holdings Inc.	23,385	0.22
DNN Galvanizing Corporation	15,779	0.15
Lear Corporation Canada Inc.	14,536	0.14
Valiant Machine & Tool Inc.	14,509	0.14
ADM Agri- Industries Ltd.	10,903	0.10

VALUE OF CONSTRUCTION: (\$000'S) (1)



NEW DWELLING UNITS CONSTRUCTED: (\$000'S) (2)



City Of Windsor Major Employers	Approx. # of Employees
DaimlerChrysler Canada	9,610
Ford Motor Company	6,513
Windsor Casino Limited	5,200
Greater Essex District School Board	2,954
City Of Windsor (incl. Police)	2,883
University Of Windsor	2,850
Windsor Essex Catholic School Board	2,195
Windsor Regional Hospital	2,100
General Motors Of Canada	2,033
Hotel Dieu-Grace Hospital	1,700



PUBLIC SECTOR SALARY DISCLOSURE

The Corporation of the City of Windsor Public Sector Salary Disclosure 1999 Calendar Year

The Public Sector Salary Disclosure Act, 1996, requires our organization to disclose/make available to the public, the names, positions, salaries and benefits of our employees who were paid a salary of \$100,000 or more during this calendar year. The following represents the required information under the Act for all employees of The Corporation of the City of Windsor who were paid salaries of \$100,000 or more during the 1999 calendar year.

Employee	Position	Salary(\$)	Taxable Benefits(\$)
Howe, Dana	Commissioner of Social Services	138,373.94*	644.85
Wills, Chuck	Chief Administrative Officer	133,538.33	2,270.53
Kousik, John	Chief of Police (former)	126,476.71	0.00
Stannard, Glenn	Chief of Police	120,936.96	670.39
Harding, Gordon	Commissioner of Works	118,482.00	644.85
Pinsonneault, Gerard	Commissioner of Corporate Services & Treasurer	116,992.25	644.85
Halliwill, Barry	Commissioner of Legal & Human Resources	116,919.25	644.85
Fields, David	Commissioner of Fire Services/Fire Chief	104,052.23	537.87
Stephens, William	Staff Inspector	103,521.47	1,487.86

* Includes retroactive pay equity payment

RETROACTIVE PAY EQUITY

1990 - 1999 Plus Salary for 1999

Employee	Position	Salary(\$)	Taxable Benefits(\$)
Harris, Catherine	Manager of Dietary Services	210,635.47	319.25
Davis, Peggy	Director of Special Services	193,725.23	447.90
Nagle, Linda	Director of Children's Services	193,618.17	447.90
Musson, Nancy	Director of Resident Services	187,695.38	371.86
Langmaid, Faye	Coordinator of Design & Development	139,838.54	375.37
Antinori, Janis	Senior Manager of Human Resources	134,611.32	389.21
Nemeth, Alice	Manager - Willistead Manor	133,828.97	316.61
Pugsley, Susan	Director Income Maintenance/Asst. Comm.	130,894.06	462.10
Wilson, Janice	Recreation Coordinator/Seas. Facilities/Spec.	126,483.22	344.45
Kieffer, Dianne	Administrative Assistant Human Resources	121,834.00	227.98
Collins, Elizabeth	Director of Care	119,950.93	111.24
Touma, Mary	Supv. of Parking Enforcement	119,460.37	318.97
Thachuk, Caroll	Supv. of Parking Enforcement	119,240.50	318.97
Ouimet, Heather	Community Centre Manager	119,032.42	318.87
McDonald, Pauline	Community Centre Manager	118,237.79	318.87
Dragich, Robin	Community Centre Manager	117,694.58	318.87
Pilutti, Susan	Clerical Supervisor	115,598.76	275.31
Smith, Carolanne	Community Centre Manager	115,300.69	318.87
Jee, Sharon	Community Centre Manager	114,882.87	348.07
Sigmund, Olga	Benefits Coordinator	114,080.99	0.00
McArthur, Claudia	Centre Child Care Coordinator	108,268.83	323.07
Stewart, Robbin	Centre Child Care Coordinator	107,804.08	323.07
Phelps, Sandra	Centre Child Care Coordinator	107,075.96	315.90
McDonald, Tracey	Director of Human Resources	106,957.39	466.63
Lewis, Patricia	Marketing/Comm Liaison Officer	106,132.03	320.97
Little, Kenneth	Recreation Coordinator/Aquatics	103,251.14	344.45
Scully-Mosna, Merry Ellen	Manager/Mackenzie Hall	100,727.54	312.47

Prosperity in Progress

