

2011 Approved Operating Budget



#### 2011 Approved Operating Budget

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#### 2011 Approved Operating Budget

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# 2011 Approved Operating Budget by Service Area

#### City of Windsor 2011 Approved Operating Budget by Service Area

Service Area	Expenses	(Revenues)	Net
01 Mayor's Office & City Council	1,041,990	0	1,041,990
02 Office of the Chief Administrative Officer	1,515,666	0	1,515,666
03 Office of the Chief Financial Officer	198,362,604	(489,881,229)	(291,518,625)
04 Office of the City Clerk	50,083,731	(9,067,315)	41,016,416
05 Office of the City Solicitor	51,512,173	(9,045,801)	42,466,372
06 Office of the City Engineer	98,933,641	(53,388,130)	45,545,511
07 Community Development & Health Office	237,036,541	(179,580,229)	57,456,312
08 Agencies, Boards & Commissions	127,427,382	(24,951,024)	102,476,358
Total by Service Area	765,913,728	(765,913,728)	0



# 2011 Approved Operating Budget by Department

	Department	Expenses	(Revenues)	Net
01 Mayor's Office	& City Council			
	City Council	530,594	0	530,594
	Mayor's Office	511,396	0	511,396
02 Office of the Ch	nief Administrative Officer			
	CAO's Office	1,515,666	0	1,515,666
03 Office of the Ch	nief Financial Officer			
	Asset Planning	591,966	0	591,966
	Corporate Finance	184,128,231	(486,212,991)	(302,084,760
	Financial Accounting	2,768,363	(312,638)	2,455,725
	Financial Planning	2,645,920	(820,089)	1,825,831
	Information Technology	6,286,323	(1,139,578)	5,146,745
	Taxation & Financial Projects	1,941,801	(1,395,933)	545,868
04 Office of the Cit	The state of the s	, ,	( , , ,	·
	Communications & Customer Service	2,460,449	(237,807)	2,222,642
	Corporate Human Resources	34,039,730	0	34,039,730
	Council Services	2.063.431	(338,259)	1,725,172
	Employee Relations	316,804	0	316,804
	Human Resources	3,770,466	(124,258)	3,646,208
	Policy, Gaming & Licensing	1,896,362	(1,865,717)	30,645
	Provincial Offences	5,536,489	(6,501,274)	(964,785
05 Office of the Cit	ty Solicitor	0,000,100	(0,001,211)	(001,100
	Building	5,941,918	(4,305,959)	1,635,959
	Fire & Rescue Services	34,449,469	(768,320)	33,681,149
	Legal	3,422,028	(1,121,653)	2,300,375
	Planning	3,254,233	(853,074)	2,401,159
	Purchasing & Risk Management	4,444,525	(1,996,795)	2,447,730
06 Office of the Cit		4,444,023	(1,550,755)	2,441,100
	Engineering Development and Geomatics	2,766,547	(1,836,083)	930,464
	Engineering Development and Geomatics  Engineering-Infrastructure & Transporation Planning	7,096,508	(941,428)	6,155,080
	Parks & Facility Operations	25,508,717	(9,308,331)	16,200,386
	PW Environmental	33.423.055	(21,434,108)	11,988,948
	PW Operations	30,138,814	(19,868,180)	10,270,634
07 Community Do	velopment & Health Office	30,136,614	(19,000,100)	10,270,034
07 Community Dev	Community Development & Health Office	493.103	(207.650)	05.452
	Employment & Social Services		(397,650)	95,453
	Housing & Children Services	118,414,549	(99,486,486)	18,928,063
	5	79,302,563	(57,917,051)	21,385,512
	Huron Lodge Recreation & Culture	21,119,693	(12,875,395)	8,244,298
00 4		17,706,633	(8,903,647)	8,802,986
uo Agencies, Boar	ds & Commissions	44.045.004		44.045.004
	Agency Grants	14,915,034	0	14,915,034
	Auditor General Office	586,885	0	586,885
	Committees of Council	61,558	0	61,558
	Police Services	75,382,021	(7,605,578)	67,776,443
	Transit Windsor	28,542,525	(17,345,446)	11,197,079
	Windsor Public Library	7,939,359	0	7,939,359
	Windsor Tunnel Corporation	0	0	0
Total by Departme	nt	765,913,728	(765,913,728)	0



# 2011 Approved Operating Budget by Division

Division	Expenses	(Revenues)	Net
01 Mayor's Office & City Council			
City Council			
City Council Administration	530,594	0	530,594
Mayor's Office			
Mayor's Office	511,396	0	511,396
02 Office of the Chief Administrative Officer			
CAO's Office			
CAO's Office - Division	1,138,589	0	1,138,589
Office of Continuous Improvement	377,077	0	377,077
03 Office of the Chief Financial Officer			
Asset Planning			
Asset Planning Division	591,966	0	591,966
Corporate Finance			
Banking & Interest Charges	1,267,606	(8,000,000)	(6,732,394
Corporate Leases	4,692,376	(1,253,027)	3,439,349
Corporate Revenue Accounts	3,000,000	(24,864,382)	(21,864,382
Debt Charges Accounts	20,150,792	(15,389,451)	4,761,34
Educational Entities Accounts	81,245,603	(81,245,603)	(
Fringe Benefits - Payroll	13,884,593	0	13,884,593
Fringe Benefits - Recovery	0	(35,091,471)	(35,091,471
Fund Transfers	46,373,819	(4,418,881)	41,954,938
General Expense Accounts	13,513,442	0	13,513,442
Local Improvements	0	(300,000)	(300,000
Municipal Taxation	0	(312,550,176)	(312,550,176
Payments In Lieu	0	(3,100,000)	(3,100,000
Financial Accounting			
Financial Accounting Division	2,768,363	(312,638)	2,455,725
Financial Planning			
Financial Planning Division	2,645,920	(820,089)	1,825,831
Information Technology			
End User Management	992,716	(400,513)	592,203
Enterprise System Support	1,234,287	0	1,234,287
Information Technology Services	300,735	0	300,735
Project Management & Applications	1,940,906	(240,760)	1,700,146
Technology Infrastructure	1,817,679	(498,305)	1,319,374
Taxation & Financial Projects			
Taxation & Financial Projects Division	1,941,801	(1,395,933)	545,868
04 Office of the City Clerk			
Communications & Customer Service			
Communications	739,310	0	739,310
Customer Service & Support	1,721,139	(237,807)	1,483,332
Corporate Human Resources			
Fringe Benefits - Human Resource	34,039,730	0	34,039,730
Council Services			
Council Services Administration	1,144,481	0	1,144,481
Records & Elections	918,950	(338,259)	580,691
Employee Relations			
Employee Relations Division	316,804	0	316,804
Human Resources			
Diversity & Accessibility	183,298	0	183,298
Employee Services & WSIB	1,437,940	(70,723)	1,367,217
Health&Safety / Staff Development	1,173,866	(53,535)	1,120,331
Human Resources Administration	975,362	0	975,362

Division	Expenses	(Revenues)	Net
Policy, Gaming & Licensing			
Gaming	264,752	(1,015,717)	(750,965
Licensing	1,631,610	(850,000)	781,610
Provincial Offences			
Provincial Offences Division	5,536,489	(6,501,274)	(964,785
Office of the City Solicitor			
Building			
Building Enforcement	684,428	(92,750)	591,678
Compliance Enforcement Unit	1,347,683	(20,000)	1,327,68
Legislated Building Permits	3,909,807	(4,193,209)	(283,40
Fire & Rescue Services			
Fire Apparatus	990,445	(147,535)	842,91
Fire Communications	1,295,221	(174,000)	1,121,22
Fire Prevention	1,536,431	(273,785)	1,262,646
Fire Rescue Unit	29,311,645	(173,000)	29,138,64
Fire Support Services	780,254	0	780,25
Fire Training	535,473	0	535,47
Legal	111,		,
Legal Services	1,733,640	(290,064)	1,443,570
Property	1,688,388	(831,589)	856,79
Planning	1,000,000	(001,000)	000,700
Development Application & Committee Team	1,097,204	(696,574)	400,630
Planning Administration	1,912,355	(500)	1,911,85
Planning Advisory Committee	244.674	(156,000)	88,67
Purchasing & Risk Management	244,074	(130,000)	00,07-
Purchasing & Risk Management Division	4,444,525	(1,996,795)	2,447,730
Office of the City Engineer	4,444,020	(1,990,795)	2,447,730
Office of the only Engineer			
• •			
Engineering Development and Geomatics	0.700.547	(1.936.093)	020.46
Engineering Development and Geomatics  Development & Geomatics	2,766,547	(1,836,083)	930,46
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning			
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration	932,114	(103,264)	828,85
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning			828,85
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations	932,114 6,164,394	(103,264) (838,164)	828,85 5,326,23
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations	932,114 6,164,394 10,938,055	(103,264) (838,164) (8,452,931)	828,85 5,326,23 2,485,12
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry	932,114 6,164,394 10,938,055 1,882,557	(103,264) (838,164) (8,452,931) (4,800)	828,856 5,326,230 2,485,120 1,877,75
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture	932,114 6,164,394 10,938,055 1,882,557 1,563,830	(103,264) (838,164) (8,452,931) (4,800) (8,400)	828,85 5,326,23 2,485,12 1,877,75 1,555,43
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107)	828,850 5,326,230 2,485,120 1,877,75 1,555,430 313,220 392,890
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Operations  Parks Operations	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169)	930,46 828,850 5,326,230 2,485,120 1,877,75 1,555,430 313,220 392,890 9,575,95
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083	(103,264) (838,164) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S. Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical  Lab-Environmental Quality Division	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829 1,289,016	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829) (1,088,377)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical  Lab-Environmental Quality Division  Little River Pollution Control	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829 1,289,016 3,658,745	(103,264) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829) (1,088,377) (3,658,745)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22 200,63
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Environmental Services  E.S. Waste Management  Electrical  Lab-Environmental Quality Division  Little River Pollution Control  Lou Romano Water Recl Plant	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829 1,289,016 3,658,745 10,511,930	(103,264) (838,164) (838,164) (4,800) (4,800) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829) (1,088,377) (3,658,745) (10,511,930)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22 200,63
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical  Lab-Environmental Quality Division  Little River Pollution Control  Lou Romano Water Recl Plant  Pump Stations	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829 1,289,016 3,658,745 10,511,930	(103,264) (838,164) (838,164) (4,800) (4,800) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829) (1,088,377) (3,658,745) (10,511,930)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical  Lab-Environmental Quality Division  Little River Pollution Control  Lou Romano Water Recl Plant  Pump Stations  PW Operations  Field Services	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829 1,289,016 3,658,745 10,511,930 1,479,664	(103,264) (838,164) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829) (1,088,377) (3,658,745) (10,511,930) (1,479,664)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22 200,63
Engineering Development and Geomatics  Development & Geomatics  Engineering-Infrastructure & Transportation Planning  Engineering Administration  Infrastructure & Transportation Planning  Parks & Facility Operations  Facility Operations  Forestry  Horticulture  Naturalized Environments  Parks Development  Parks Operations  PW Environmental  E.S Common Products  E.S. Environmental Services  E.S. Waste Management  Electrical  Lab-Environmental Quality Division  Little River Pollution Control  Lou Romano Water Recl Plant  Pump Stations  PW Operations	932,114 6,164,394 10,938,055 1,882,557 1,563,830 386,146 616,002 10,122,126 1,510,066 2,147,083 11,994,723 831,829 1,289,016 3,658,745 10,511,930 1,479,664	(103,264) (838,164) (838,164) (8,452,931) (4,800) (8,400) (72,924) (223,107) (546,169) (160,000) (1,304,065) (2,399,498) (831,829) (1,088,377) (3,658,745) (10,511,930) (1,479,664)	828,85 5,326,23 2,485,12 1,877,75 1,555,43 313,22 392,89 9,575,95 1,350,06 843,01 9,595,22 200,63

	Division	Expenses	(Revenues)	Net
Public	: Works General-Liability	235,239	(43,337)	191,
ROW	Maintenance	5,719,184	(1,613,261)	4,105
Sewe	r Maintenance	4,057,561	(4,057,561)	
Signa	ls	1,503,635	(105,565)	1,398
Signs	& Markings	1,720,307	(316,241)	1,404
Traffi	Administration	359,486	(63,084)	296
	r Control	3,498,876	0	3,498
mmunity Develo	pment & Health Office			
Community D	evelopment & Health Office			
	nunity Development & Health Office	493,103	(397,650)	95
Employment	& Social Services			
Immiç	gration	202,532	(202,532)	
ODSF		0	0	
Other	Employment Services	2,837,167	(2,837,167)	
OW 1	00 MUNICIPAL	362,032	(100,000)	262
OW F	inancial Assistance	85,745,208	(75,158,521)	10,586
OW F	rogram Delivery	29,267,610	(21,188,266)	8,079
Housing & Ch	ildren Services			
CC S	abilization Capital	28,300	(28,300)	
CC S	abilization Funding	359,297	(359,297)	
Child	Care Administration	1,064,000	(717,421)	346
Direc	ly Operated OEY	1,323,649	(1,323,649)	
Early	Learning & Child Development	7,465,256	(7,465,256)	
ELCC	Administration	222,800	(141,979)	80
ELCC	Fee Subsidy	1,198,626	(1,066,951)	131
ELCC	Special Needs Resource	400,000	(347,215)	52
ELCC	Wage Subsidy	686,715	(627,188)	59
ELCE	100% Ccare Fee Subsidy	707,409	(707,409)	
ELCE	Capital	0	0	
ELCE	Planning	63,994	(63,994)	
ELCI	Wage Enhancement	1,156,122	(1,156,122)	
Exter	ded Day Fee Subsidy	52,900	(52,900)	
	y Resource Centres	263,331	(224,972)	38
Fee S	subsidy CC	8,921,183	(7,855,394)	1,065
Hous	ng Support Administration	35,452,464	(19,155,519)	16,296
	ipal Child Care Centres	0	0	
	Program	2,177,664	(2,177,664)	
	io Early Years Support	191,428	(191,428)	
	io Works CC	1,498,125	(1,298,404)	199
	vay to Potential	2,062,617	(702,054)	1,360
	Pay Equity Pay Equity	545,932	(545,932)	.,
	ential Support Services	6,481,716	(5,572,058)	909
	al Needs Res	2,757,596	(2,419,239)	338
	Subsidy CC	4,221,439	(3,716,706)	504
Huron Lodge	,	1,221,400	(5,1.5,1.65)	
Dieta	γ	2,866,286	(15,000)	2,85
	onmental	3,561,283	0	3,56
Nursi		12,650,165	(146,544)	12,503
	am Services	989,013	(12,692,351)	(11,703
	ent Services	1,052,946	(21,500)	1,03
Recreation &		1,032,940	(21,500)	1,03
	is and Concessions	2,352,711	(2,010,470)	342
	nunity Programming	6,323,942	(2,447,232)	3,870

Division	Expenses	(Revenues)	Net
Community&Heritage Facilities	1,220,711	(708,305)	512,406
Cultural Services	822,892	(25,400)	797,492
Leisure & Recreation	2,096,186	(122,364)	1,973,822
Leisure Outreach	1,577,849	(945,722)	632,127
WFCU Centre	3,312,342	(2,644,154)	668,188
08 Agencies, Boards & Commissions			
Agency Grants			
Arts-Groups	770,000	0	770,000
Non-Statutory	2,952,482	0	2,952,482
Statutory	11,192,552	0	11,192,552
Auditor General Office			
Auditor General's Office	586,885	0	586,885
Committees of Council			
Council Committees	61,558	0	61,558
Police Services	75,382,021	(7,605,578)	67,776,443
Transit Windsor			
Transit Maintenance	8,280,631	(512,000)	7,768,631
Transit Windsor Administration	3,469,394	(478,000)	2,991,394
Transportation	16,792,500	(16,355,446)	437,054
Windsor Public Library			
Library	7,939,359	0	7,939,359
Windsor Tunnel Corporation			
Windsor Tunnel Corporation	0	0	0
Total by Division	765,913,728	(765,913,728)	0



#### 2011 Approved Operating Budget

by Department I.D.

	Cauma!!	Department I.D.	Expenses	(Revenues)	Net
ayor's Office & City	y Council				
City Council					
City Co	ouncil Administr		450,400		450
	0111310	City Council	452,499	0	452,
	0131620	Councillor & City Council Support	78,095	0	78,
Mayor's Office					
Mayor	's Office		40.000		
	0111411	Community Relations	42,200	0	42
	0111410	Mayor's Office	469,196	0	469
	0111413	Red Bull Races	0	0	
	0111416	Revenue from Events-Economic Development	0	0	
	0111412	Strategic Initiatives	0	0	
	0111414	Together We Triumph	0	0	
fice of the Chief A	dministrative Of	fficer			
CAO's Office					
CAO's	Office - Division				
	0121140	CAO Administration	765,819	0	76
	0131420	Consulting	194,240	0	194
	0121147	Corporate United Way Support	5,000	0	
	0131687	Economic Development Initiative	101,500	0	10
	0121142	Employee Recognition Program	7,500	0	
	0111210	Municipal Associations	63,030	0	6
	0121143	Simply Brillant Program	1,500	0	,
Office	of Continuous I	mprovement			
	0121148	Office of Continuous Improvement	377,077	0	37
fice of the Chief Fi					
fice of the Chief Fi Asset Planning					
Asset Planning		on			
Asset Planning	1	on Corporate Energy	20,000	0	20
Asset Planning	Planning Division		20,000 551,966	0	2 55
Asset Planning	Planning Division 0122980	Corporate Energy	· ·	-	55
Asset Planning	Planning Division 0122980 0122950	Corporate Energy Corporate Facility Planning	551,966	0	
Asset Planning	Planning Division 0122980 0122950 0122985 0122990	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance	551,966 20,000	0	55
Asset Planning Asset I	Planning Division 0122980 0122950 0122985 0122990	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support	551,966 20,000	0	55
Asset Planning Asset I	Planning Division 0122980 0122985 0122990 unce	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support	551,966 20,000	0	55 2
Asset Planning Asset I	Planning Division 0122980 0122950 0122985 0122990 unce ng & Interest Char	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support	551,966 20,000 0	0	55 2 16
Asset Planning Asset I	Planning Division 0122980 0122950 0122985 0122990 unce ng & Interest Char	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges Bank Charges	551,966 20,000 0 167,606	0 0 0	55 2 16
Asset Planning Asset I	Planning Division 0122980 0122950 0122985 0122990 unce ng & Interest Char 0143114 0229620	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges Bank Charges Capital Interest Income	551,966 20,000 0 167,606	0 0 0 0 (500,000)	16 (500
Asset Planning Asset I	Planning Division 0122980 0122950 0122985 0122990 01000 01000 0143114 0229620 0143113	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange	551,966 20,000 0 167,606 0 500,000	0 0 0 0 (500,000) (500,000)	16 (500
Asset Planning Asset I	Planning Division   0122980   0122950   0122985   0122990   01000   0143114   0229620   0143113   0229615	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables	551,966 20,000 0 167,606 0 500,000	0 0 0 (500,000) (500,000) (100,000)	16 (500 (100 (6,300
Asset Planning Asset I	Planning Division 0122980 0122950 0122990 0122990 0143114 0229620 0143113 0229615 0229610	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax	551,966 20,000 0 167,606 0 500,000 0	0 0 0 (500,000) (500,000) (100,000) (6,300,000)	16 (500 (100 (6,300 (600
Asset Planning  Asset I  Corporate Fina  Bankin	Planning Division 0122980 0122950 0122995 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143112	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments	551,966 20,000 0 167,606 0 500,000 0	0 0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000)	16 (500 (100 (6,300 (600
Asset Planning  Asset I  Corporate Fina  Bankin	Planning Division 0122980 0122950 0122985 0122990 unce 0143114 0229620 0143113 0229615 0229610 0143112 0143116	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments	551,966 20,000 0 167,606 0 500,000 0	0 0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000)	16 (500 (100 (6,300 (600
Asset Planning  Asset I  Corporate Fina  Bankin	Planning Division   0122980   0122950   0122985   0122990    Ince   10	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves	551,966 20,000 0 167,606 0 500,000 0 0 600,000	0 0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000)	160 (500 (100 (6,300 (600 (180
Asset Planning  Asset I  Corporate Fina  Bankin	Planning Division   0122980   0122950   0122985   0122990   Inice   0143114   0229620   0143113   0229615   0229610   0143112   0143116   rate Leases   0131740	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38	551,966 20,000 0 167,606 0 500,000 0 0 600,000	0 0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000)	55
Asset Planning  Asset I  Corporate Fina  Bankin	Planning Division   0122980   0122950   0122985   0122990   0122990   0143114   0229620   0143113   0229615   0229610   0143112   0143116   rate Leases   0131740   0131742   0131744	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46	551,966 20,000 0 167,606 0 500,000 0 0 600,000 618,976 0	0 0 0 (500,000) (500,000) (6,300,000) (6,300,000) (600,000) 0 (805,084) (239,591)	555 2 16 (500 (6300 (600 600 (186 (238 (208
Asset Planning  Asset I  Corporate Fina  Bankin	Planning Division 0122980 0122950 0122985 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143112 0143116 0143116 0143116 0143114 0131744 0131744 0131744 0131744	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46 Purchase Agreement-Radio Radio Infrastructure Lease 134-45	551,966 20,000 0 167,606 0 500,000 0 0 600,000 618,976 0 0	0 0 0 (500,000) (500,000) (100,000) (6300,000) (600,000) 0 (805,084) (239,591) (208,352)	16 (50) (10) (6,30) (60) (62) (18) (23) (20) 1,09
Asset Planning  Asset I  Corporate Fina  Bankin  Corpor	Planning Division 0122980 0122950 0122985 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143116 0131740 0131744 0131744 0131741 0131745	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46 Purchase Agreement-Radio Radio Infrastructure Lease 134-45 Transfer to PAYG Lease Reserve	551,966 20,000 0 167,606 0 500,000 0 0 600,000 618,976 0	0 0 0 (500,000) (500,000) (100,000) (6300,000) (600,000) 0 (805,084) (239,591) (208,352)	16 (500 (100 (6,300 (600 (180 (230 (200 1,09
Asset Planning  Asset I  Corporate Fina  Bankin  Corpor	Planning Division 0122980 0122950 0122985 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143116 0131740 0131742 0131744 0131744 0131745 0131745 0129810 0131745 0131745 0131745 0131745 0129810 0129	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46 Purchase Agreement-Radio Radio Infrastructure Lease 134-45 Transfer to PAYG Lease Reserve	551,966 20,000 0 167,606 0 500,000 0 0 600,000 618,976 0 0 1,090,121 2,983,279	0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000) 0 (805,084) (239,591) (208,352) 0	16 (500 (100 (6,300 (600 (186 (230 (200 1,09 2,98
Asset Planning  Asset I  Corporate Fina  Bankin  Corpor	Planning Division 0122980 0122980 0122985 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143116 0131740 0131744 0131744 0131744 0131745 01229500 01229500	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46 Purchase Agreement-Radio Radio Infrastructure Lease 134-45 Transfer to PAYG Lease Reserve  ccounts  400 City Hall Square Contribution	551,966 20,000 0 167,606 0 500,000 0 600,000 618,976 0 1,090,121 2,983,279	0 0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000) 0 (805,084) (239,591) (208,352) 0 0	16 (500 (100 (6,300 (600 (186 (230 (200 1,09 2,98
Asset Planning  Asset I  Corporate Fina  Bankin  Corpor	Planning Division 0122980 0122980 0122985 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143112 0143116 0131740 0131742 0131744 0131741 0131745 01229500 0131670	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46 Purchase Agreement-Radio Radio Infrastructure Lease 134-45 Transfer to PAYG Lease Reserve  coounts  400 City Hall Square Contribution Casino Hosting Fee	551,966 20,000 0 167,606 0 500,000 0 600,000 618,976 0 1,090,121 2,983,279 0 3,000,000	0 0 (500,000) (500,000) (6,300,000) (6,300,000) (600,000) (805,084) (239,591) (208,352) 0 0 (973,984) (3,000,000)	160 (500 (100 (6,300 (600 (230 (200 1,09 2,98
Asset Planning  Asset I  Corporate Fina  Bankin  Corpor	Planning Division 0122980 0122980 0122985 0122990 0122990 0143114 0229620 0143113 0229615 0229610 0143116 0131740 0131744 0131744 0131744 0131745 01229500 01229500	Corporate Energy Corporate Facility Planning Corporate Roof Repairs & Maintenance Technical Support  arges  Bank Charges Capital Interest Income Foreign Exchange Interest & Penalties on Receivables Interest and Penalties on Tax Interest On Investments Interest Paid to Reserves  Corporate Radio Lease 134-38 Motorola Lease 134-46 Purchase Agreement-Radio Radio Infrastructure Lease 134-45 Transfer to PAYG Lease Reserve  ccounts  400 City Hall Square Contribution	551,966 20,000 0 167,606 0 500,000 0 600,000 618,976 0 1,090,121 2,983,279	0 0 0 (500,000) (500,000) (100,000) (6,300,000) (600,000) 0 (805,084) (239,591) (208,352) 0 0	16 (500 (100 (6,300 (600 (186 (230 (200 1,09 2,98

	Department I.D.	Expenses	(Revenues)	Net
0121184	OW-Program Support Recovery	0	(3,786,439)	(3,786,439
0131912	Raceway Slots	0	(1,400,000)	(1,400,000
0229640	Roseland Profit Sharing	0	(100,000)	(100,000
0131671	Sewer Surcharge Revenue	0	0	
0229611	Unclassified Revenue	0	0	(
Debt Charges Account	S			
0141110	General Government	2,680,969	(300,000)	2,380,969
0141365	LRPCP Debt	2,301,318	(2,301,318)	(
0141375	LRPCP Debt 36-2010 A	263,761	(263,761)	
0141210	Police	2,380,372	0	2,380,37
0141316	Transit Debt 53-2010	124,972	(124,972)	
0141390	WUC Debt & Recovery	12,399,400	(12,399,400)	
Educational Entities A	ccounts			
0225515	Commercial Occupied	0	(30,462,460)	(30,462,460
0225525	Commercial Vacant Land/Parking Lot	0	(629,356)	(629,356
0225520	Commercial Vacant Units	0	(301,849)	(301,849
0225580	Farmlands	0	(14,580)	(14,580
0225550	Industrial Occupied	0	(4,836,993)	(4,836,993
0225560	Industrial Vacant Land	0	(457,912)	(457,912
0225555	Industrial Vacant Units	0	(111,723)	(111,723
0225565	Large Industrial Occupied	0	(6,206,164)	(6,206,164
0225570	Large Industrial Vacant Units	0	(69,840)	(69,840
0225585	Managed Forests	0	0	(00,010
0225510	Multi-Residential	0	(1,550,620)	(1,550,620
0225530	Office Building Occupied	0	(2,120,450)	(2,120,450
0225535	Office Building Vacant Unit	0	(437)	(437
0225526	Parking Lots	0	(278,422)	(278,422
0225575	Pipeline	0	(867,928)	(867,928
 0211110	Public Schools	48,644,980	007,920)	48,644,98
0211110	Railway & Hydro Taxes	40,044,900	0	40,044,30
0225505	Residential School Levy	0	(24,984,416)	(24,984,416
	School Boards P.I.L.	0	· · · · · ·	(24,904,410
0226191	******	•	0	20.000.00
0213110	Separate Schools	32,600,623		32,600,62
0225540	Shopping Centre Occupied	0	(8,319,863)	(8,319,863
0225545	Shopping Centre Vacant Units	0	(32,590)	(32,590
0225590	Theatre	0	0	
Fringe Benefits - Payro				
0131515	Canada Pension Plan	6,125,539	0	6,125,53
0131516	Employer Health Tax	3,823,522	0	3,823,52
0131513	Employment Insurance	2,835,532	0	2,835,53
0131519	Sick Leave Gratuity	1,100,000	0	1,100,00
Fringe Benefits - Reco				
0131550	Fringe Benefits Recovery	0	(35,091,471)	(35,091,471
0131551	Fringe Recovery Other Funds	0	0	
Fund Transfers				
0131755	Budget Stabilization Contingency	3,000,000	0	3,000,00
0131775	Building Reserve Recovery	0	0	
0111430	Childrens Allocation Fund	140,000	0	140,00
0184810	Cleary Theatre Administration	418,894	0	418,89
0142910	Contribution To Capital	42,814,925	0	42,814,92
0227130	Sewer Surcharge Recovery	0	(3,252,488)	(3,252,488
 0229770	Transfer from Reserve-PAYG Dividend	0	(1,166,393)	(1,166,393

	T-	Department I.D.	Expenses	(Revenues)	Net
	General Expense Accou				
	0143117	Allowance For Doubtful Accounts	320,000	0	320,0
	0131680	Contingency	0	0	
	0121181	MPAC	2,434,597	0	2,434,5
	0131950	Neighbourhood Improvement Fund	0	0	
	0224140	Net Tax Additions/Reductions	7,050,000	0	7,050,0
	0145003	Salary & Wage Adjustment Provision	3,633,845	0	3,633,8
	0131672	Sewer Surcharge-Transfer Capital	0	0	
	0131695	Windsor Airport Management	75,000	0	75,0
	Local Improvements				
	0222110	LI Residential	0	(300,000)	(300,0
	0222120	LICommercial	0	0	
	Municipal Taxation				
	0221180	Bridge/Tunnel	0	(39,921)	(39,9
	0221120	Commercial Occupied	0	(54,206,227)	(54,206,2
	0221131	Commercial Excess Land	0	(542,599)	(542,5
	0221132	Commercial Vacant Land	0	(914,943)	(914,9
	0221156	Farmlands	0	(99,978)	(99,9
	0226100	Government Of Canada	0	(269,512)	(269,5
-	0226110	Government Of Canada Enterprise	0	(51.355)	(51,3
	0221146	Industrial Excess Land	0	(197,935)	(197,9
	0221144	Industrial Occupied	0	(9,258,167)	(9,258,1
	0221148	Industrial Vacant Land	0	(837,013)	(837,0
-	0221140	Large Industrial Excess Land	0	(178,174)	(178,1
			0	, ,	
	0221150 0226180	Large Industrial Occupied  Liquor Control Board	0	(15,832,845)	(15,832,8
	1 1 1 1	•	•	(26,064)	(26,0
	0221158	Managed Forest	0	0	
	0228110	Minimum Levy	0	0	/00 000 0
	0221115	Multi-Residential	0	(26,660,220)	(26,660,2
	0226160	Municipal Utilities	0	(2,222,989)	(2,222,9
	0221136	Office Building Excess Land	0	(822)	(8
	0221134	Office Building Occupied	0	(3,672,915)	(3,672,9
	0226190	OHC General Levy	0	(31,687)	(31,6
	0226200	Ontario Casino Corporation	0	(6,477,915)	(6,477,9
	0226170	Ontario Hydro	0	(200,424)	(200,4
	0221133	Parking Lots	0	· · · · · /	(269,3
	0221154	Pipeline	0	(1,619,380)	(1,619,3
	0226120	Province Of Ontario	0	(817,387)	(817,3
	0221162	Railway & Hydro	0	(49,529)	(49,5
	0221110	Residential	0	(171,294,908)	(171,294,9
	0221142	Shopping Centre Excess Land	0	(64,925)	(64,9
	0221138	Shopping Centre Occupied	0	(16,646,655)	(16,646,6
	0226115	Windsor Port Authority	0	(66,330)	(66,3
	Payments In Lieu				
	0226140	Hospitals	0	(100,000)	(100,0
	0226150	Jails & Other Lieu Grants	0	0	
	0226195	PIL-Municipal Share of Education	0	(1,600,000)	(1,600,
+	0226130	University & College	0	(1,400,000)	(1,400,
Fin	nancial Accounting			(1,100,000)	(.,.50,
	Financial Accounting Di	vision			
	0123610	Accounting Services	636,065	(5,000)	631
-	0123010	External Auditing	225,055	(124,215)	100
	0123340	Financial Accounting	930,840	(124,215)	747

		Department I.D.	Expenses	(Revenues)	Net
	0123339	Financial Services	348,513	0	348,51
	0123540	Payroll	627,890	(520)	627,37
	l Planning				
	Financial Planning Div				
	0123554	Budget Control & Financial Administration	520,878	0	520,8
	0123552	Budget Development & Financial Administration	407,685	0	407,6
	0229630	Capital Projects Close-outs	0	0	
	0123550	Financial Planning Administration & Capital	389,802	(161,924)	227,8
	0123345	Intergovernmental Subsidies	540,792	(521,342)	19,4
	0123555	ISF Project Financial Administration	136,823	(136,823)	
	0123553	Performance Measurement & Financial Administration	649,940	0	649,9
Informat	ion Technology				
	End User Management	t			
	0125413	End User Management	992,716	(400,513)	592,2
	0125414	End User Support	0	0	
	0131979	PAYG Operating	0	0	
	Enterprise System Sup	pport			
	0131772	Enterprise Systems Support	1,234,287	0	1,234,2
	Information Technolog	y Services			
	0131806	Corporate Bell	0	0	
	0131805	Corporate Rogers	0	0	
	0131804	Corporate Telus	0	0	
	0125410	InformationTechnology Administration	300,735	0	300,7
	Project Management &	Applications			
	0125411	Project Management & Applications	1,940,906	(240,760)	1,700,1
	Technology Infrastruct	ture			
	0131766	Communications Data	105,270	(70,000)	35,2
	0131759	Internet-Intranet	176,911	(7,000)	169,9
	0125412	Technology Infrastructure	1,295,121	(360,205)	934,9
	0131980	Telephone System	240,377	(61,100)	179,2
Taxation	& Financial Projects			, ,	
	Taxation & Financial P	rojects Division			
	0123609	Collections, Investment, Banking	785,598	(621,933)	163,6
	0123510	Local Taxation	606,712	(521,000)	85,7
	0224150	MTE Property Tax Services	180,000	0	180,0
	0123512	Property Assessment	308,491	(253,000)	55,4
	0123515	University Automotive R&D Grant	61,000	0	61,0
ffice of the C			5 1,550		
	nications & Customer S	 Service			
	Communications				
	0153111	Communications Unit	739,310	0	739,3
	Customer Service & Su		700,010	<u> </u>	
	0131733	211 Call Centre	119,708	(237,807)	(118,09
	0131786	211 Chatham Kent	0	0	(110,00
	0131789	211 Elgin	0	0	
	0131784	211 Expansion Planning	0	0	
+	0131734	211 Implementation	0	0	
+	0131734	211 Implementation 211 Lambton	0	0	
	0131788	211 Lambton 211 Middlesex	0	0	
	0131785	211 Oxford	1 574 202	0	4 = 7 / 1
	0131729	311 Call Centre	1,574,293	0	1,574,2

·		Department I.D.	Expenses	(Revenues)	Net
1 -	uman Resources				
Frin	ge Benefits - Huma	n Resource			
	0131520	Greenshield	16,117,105	0	16,1
	0131514	Group Life Insurance	1,416,779	0	1,4
	0131525	Long-term Disability	945,000	0	9
	0131526	LTD Payments	0	0	
	0131510	OMERS	15,560,846	0	15,5
Council Ser					
Cou	ıncil Services Admi				
	0111312	Accountability & Transparency	50,500	0	
	0131675	Civic Corner Advertising	100,000	0	1
	0125175	Council Secretariat	146,518	0	1
	0125170	Council Services	843,233	0	8
	0111620	Health Unit Board	4,230	0	
	0135510	Olongapo Tech L Exchange	0	0	
Rec	ords & Elections				
	0131737	City Hall Reception	102,369	0	1
	0131731	Freedom of Information	1,000	(1,000)	
	0131727	Mail Room	96,386	(9,600)	
	0111510	Municipal Election	0	0	
	0131725	Printing	324,503	(11,632)	3
	0131728	Records	227,808	0	2
	0125114	Vital Statistics	166,884	(316,027)	(14
Employee R			,	(* :,* )	`
	ployee Relations Di	 vision			
<u> </u>	0124130	Contract Negotiations	316,804	0	3
	0145013	Corporate Labour Relations	0	0	
Human Reso		Corporato Labour Molationo		•	
	ersity & Accessibili	tv			
	0131981	Diversity & Accessibility	183,298	0	1
Fmi	ployee Services & V		100,200	<u> </u>	
	0124111	Benefit Administration	236.877	0	2
	0131970	Corporate Id Badges	85,087	(5,000)	
	0131770	Employee Assistance Program	100,000	(3,000)	1
	0131720			0	
	0131964	Employee Wellness Initiative Pay Equity	144,289		1
	0143005	Recruitment		(65,723)	4
			467,982	V 1 /	
	0145004	Workers Compensation-Corporate	25,000	0	
	0131450	WSIB Administration	378,705	0	3
<u> </u>	0145020	WSIB Occupational Diseases	0	0	
Hea	Ith&Safety / Staff D		201.100	(0.400)	
	0131960	Corporate Training	331,133	(8,100)	3
	0131961	Educational Assistance	72,607	0	
	0131600	Health & Safety	671,580	(45,435)	6
	0131730	Pay Equity	98,546	0	
Hun	nan Resources Adn				
	0111211	Emergency Services Committee	7,560	0	
	0124110	Human Resources Administration Management	967,802	0	g
Policy, Gam	ing & Licensing				
Gan	ning				
	0125315	Gaming	264,752	0	2
1 1	0125310	Lottery Licences	0	(1,015,717)	(1,0

		Department I.D.	Expenses	(Revenues)	Net
	Licensing				
	0125161	Animal Control	785,600	0	785,6
	0125119	Business Licence	4,800	(674,800)	(670,0
	0131685	Corporate Promotional Material	5,000	0	5,0
	0125190	Council/Community Services	331,910	0	331,9
	0125118	Dog Licence	38,500	(172,200)	(133,7
	0125160	Licencing	460,326	(3,000)	457,
	0111670	Licencing Commission	5,474	0	5,
Provinc	ial Offences				
	Provincial Offences Divi	sion			
	0126620	Court Administrator	250,000	0	250
	0126600	Provincial Offences Administration	5,286,489	(6,501,274)	(1,214,
ffice of the (	City Solicitor				•
Building					
	Building Enforcement				
	0153700	Inspections-Property Standards	684,428	(92,750)	591
	Compliance Enforcement			(3,7,23)	
	0162774	Bylaw Enforcement	1,347,683	(20,000)	1,327
	Legislated Building Pern		1,011,000	(==,===)	-,,
	0152750	Building Management	329.588	0	329
	0152720	Building Permit Fee Reserve	542,313	(1,658,209)	(1,115,
	0152760	Building-Administrative Services	23,000	0	23
	0152610	Inspection Services	1,692,709	0	1,692
	0152710	Site Development Zoning	1,322,197	(2,535,000)	(1,212,
Fire & R	Rescue Services	One Development Zonling	1,022,137	(2,000,000)	(1,212,
	Fire Apparatus				
	0191410	FIRE-Apparatus	990,445	(147,535)	842
	Fire Communications	FIRE-Apparatus	990,443	(147,555)	042
	0191710	FIRE-Communications	4 205 204	(474,000)	4 404
	1 1 1	FIRE-Communications	1,295,221	(174,000)	1,121
	Fire Prevention	FIDE I	4 205 274	(007.075)	4.057
	0191310	FIRE-Inspection	1,325,071	(267,275)	1,057
	0191380	FIRE-Investigation	8,773	(6,510)	2
	0191150	FIRE-Public Education	202,587	0	202
	0191151	Public Ed Events	0	0	
	Fire Rescue Unit				
	0191830	FIRE-Base PAD	0	0	
	0191273	FIRE-Bunker Gear	75,000	0	75
	0191510	FIRE-CBRN/Hazmat	160,960	(120,000)	40
	0191170	FIRE-Defib.Tiered Response	34,529	(17,000)	17
	0191110	Firefighting	28,333,156	(36,000)	28,297
	0191850	G8 Summit	0	0	
	0191840	Transfer to Bill 221 Reserve	708,000	0	708
	Fire Support Services				
	0191820	FIRE-Administration	753,824	0	753
	0131590	FIRE-Emergency Preparedness	26,430	0	26
	0191512	FIRE-JEPP Grant	0	0	
	Fire Training				
	0191611	FIRE-Recruitment Training	25,000	0	25
	0191610	FIRE-Training	510,473	0	510
Legal					
	Legal Services				
	0125230	Administration-Legal	1,554,348	(228,064)	1,326
	0131422	Border Traffic Issues	0	0	,,,

		Department I.D.	Expenses	(Revenues)	Net
	0131325	Bylaw Prosecution	121,792	(62,000)	59
	0131952	Corporate Restructuring	0	0	
	0125235	Document Registration	0	0	
	0131423	DRIC Alternatives	0	0	
	0131421	Interim Control By-Law/Rail Issues	0	0	
	0131440	Labour Arbitration	57,500	0	5
	0131320	Litigation	0	0	
Pr	operty				
	0122850	Armouries-Facility Planning	23,148	(9,946)	1
	0143146	Canderel Lease	1,151,437	(821,643)	32
	0122970	Corporate Property Leases	0	0	
	0125240	Legal Property Operating	296,932	0	29
	0122960	Transitional Buildings	216,871	0	21
Planning		<u> </u>	,		
_	evelopment Applicat	ion & Committee Team			
+ + +	0153110	Committee Of Adjustment	151,882	(220,000)	(68
+ +	0153510	Development Applications	626.581	(476,574)	15
+	0153750	Development Management	318,741	0	31
DI:	anning Administration		310,741	0	
+ ' ' '	0153505	Administration Planning	268,389	(500)	26
+	0153620	Planning Policy	648,104	0	64
	0133620	Transfer To Heritage Fund	55,200	0	5
	0151661	Urban Design/Community Development	940,662	0	940
- DI		<u> </u>	940,002	U	94
Pi	anning Advisory Cor		10.004		4
+	0111630	Planning Board	16,864	0	1
<del> </del>	0125180	Street & Alley Closings	227,810	(156,000)	7
	g & Risk Managemer				
Pu	urchasing & Risk Ma				
	0123210	Purchasing	664,168	(42,100)	62
	0123211	Risk Management-Subrogation	0	0	
	0131690	Risk Management & Loss Prevention	3,780,357	(1,954,695)	1,82
ice of the City					
	ng Development and				
De	evelopment & Geom	atics			
	0122625	Development	280,150	(391,749)	(111
	0161035	Geomatics	1,131,584	(583,204)	54
	0161039	Mapping	0	0	
T	0122624	Projects	940,932	(447,249)	49
	0161033	Sewer Replacement & Repairs	413,881	(413,881)	
Engineerin	g-Infrastructure & T	ransportation Planning			
En	ngineering Administr	ration			
	0163150	Office of City Engineer	365,729	(83,004)	28
1	0163120	Public Works Administrative Support	566,385	(20,260)	54
+ +	0163110	Public Works Administration	0	0	
+	frastructure & Trans	poration Planning			
Inf	0171401	Infrastructure & Engineering	969,374	(834,664)	13
Int		School Crossing Guards	556,831	0	55
Int	[0111760	- 5.100. 5.000mg Suuruo			
Int	0111760	Sewer Photography	l Ni	()1	
Int	0171403	Sewer Photography Street Light-Energy	2 557 707	0	2 55
Int		Sewer Photography Street Light-Energy Street Light-Maintenance	0 2,557,707 1,530,621	0	2,55 1,53

		Department I.D.	Expenses	(Revenues)	Net
Parks & Facil	ity Operations				
Facil	ity Operations				
	0122810	Buildings Maintenance	1,153,430	(635,153)	518,
	0122840	Caretaking Services	1,060,802	(1,745,593)	(684,7
	0122813	Childcare Facilities	182,000	(182,000)	
	0122870	City Hall Square Campus	3,244,608	(2,300,242)	944,
	0122623	City Owned Vacant Land	60,000	0	60,
	0122951	DND/Police Training Facility	415,134	(415,793)	((
	0122952	Facility Operations Administration	353,605	(126,045)	227
	0122880	Facility Projects	337,817	(150,000)	187
	0122811	Fire Department Facilities	178,710	0	178
	0122800	Joint Justice Faciltiy Maintenance	2,884,386	(2,299,521)	584
	0122820	Justice Facility Parking Garage	0	0	
	0122875	Lawncare	22,200	(50,000)	(27
	0122818	Miscellaneous/Administrative Facilities	279,041	(70,200)	208
	0122814	Parks Facilities	26,600	(4,200)	22
	0122830	Parks Recoveries	0	(1,200)	
	0122812	Police Department Facilities	112,020	(112,020)	
	0122816	Public Works Facilities	134,403	0	134
	0122815	Recreation Facilities	103,408	(30,800)	72
	0122819	Transit Windsor Facilities	342,591	(284,064)	58
	0122851	Utilities Facilities Operations	0	(204,004)	
		Vacant Transitional Facilities	47,300	(47,300)	
Гото	0122817	Vacant Transitional Facilities	47,300	(47,300)	
Fores		0.1.17: 0.1			
	0280311	Contract Trim - Parks	0	0	100
	0280314	Contract Trims & Removals	403,240	0	403
	0280301	Forestry General Expense	196,546	(100)	190
	0300009	Internal Equipment Control - Forestry	0	0	
	0280317	Mall Operations - Parks	1,000	0	
	0280316	Mall Operations - ROW	4,900	0	
	0280323	Miscellaneous Tree Maintenance	6,000	0	
	0280319	Nursery Operations	35,359	0	3
	0280307	Storm Clean Up - Parks	37,509	0	3
	0280306	Storm Clean Up - ROW	75,591	0	7
	0280313	Stump Removal - Parks	8,007	0	
	0280312	Stump Removal - ROW	17,808	0	1
	0280351	Supervision - Parks	121,487	0	12
	0280352	Supervision - ROW	296,772	0	29
	0280315	Tree Dedications	2,330	(2,500)	
	0280321	Tree Health	80,138	0	8
	0280309	Tree Planting - Parks	53,833	(2,000)	5
	0280308	Tree Planting - ROW	127,394	0	12
	0280303	Tree Removal - Parks	42,469	(200)	4:
	0280302	Tree Removal - ROW	151,880	0	15
	0280305	Tree Trim - Parks	43,055	0	4:
	0280304	Tree Trim - ROW	177,239	0	17
Horti	culture		,200	-	
1.514	0280402	Gardens	766,392	(8,400)	75
	0280404	Greenhouse	243,559	(0,400)	24
	0280404	Horticulture General Expense	244,224	0	24
		·			
	0280403	Indoor Plantings	38,193	0	3
	0300008	Internal Equipment Control - Horticulture	0	0	

		Department I.D.	Expenses	(Revenues)	Net
	0280452	Supervision - ROW	0	0	
	0280405	Tree Trim - Parks	0	0	
	Naturalized Environments				
	0281063	Heritage Parks	54,085	0	54,08
	0281061	Ojibway Nature Centre	277,380	(72,924)	204,4
	0281062	Ojibway Park	54,681	0	54,68
	Parks Development				
	0280260	Landscape Architect Operation	616,002	(223,107)	392,8
	Parks Operations				
	0280212	Beautification Maintenance	413,940	0	413,9
	0280203	Blvd Turf Maintenance	84,410	0	84,4
	0280205	Building Maintenance Parks Division	539,583	0	539,5
	0300144	Casino-Parking/Furnishing	0	0	
	0280354	City Property Grass	371,555	(161,056)	210,4
	0280353	EC Row Grass	109,752	0	109,7
	0280208	Equipment Maintenance	966,983	(62,000)	904,9
	0280061	Facility Maintenance	296,377	0	296,3
	0280210	Fountains	195,843	0	195,8
	0280204	Grounds Maintenance	947,187	0	947,1
	0HH5000	Hourly Payroll Default	0	0	
	0280206	Infrastructures Fence Etc	565,535	(9,000)	556,5
	0300007	Internal Equipment Control - Parks	0	0	
	0280082	L 82 Staff Transition	0	0	
	0280299	Lost Time Control	0	0	
	0280201	Park General Expense	1,894,136	(4,000)	1,890,1
	0280012	Parks Administration	208,246	0	208,2
	0280289	Recoverable Work	495,580	(310,113)	185,4
	0280211	Recreational Facility Support	983,518	0	983,5
	0280207	Service Attendant	165,758	0	165,7
	0280251	Supervision - Parks	904,420	0	904,4
	0280252	Supervision - ROW	0	0	
	0280202	Turf Maint - Parks	789,000	0	789,0
	0300177	West End Parks Yard	18,117	0	18,1
	0280209	Winter Control	172,186	0	172,1
PW E	nvironmental				
	E.S Common Products				
	0175750	Environmental Expense	1,510,066	(160,000)	1,350,0
	0163215	Fleet Control - Environmental	0	0	
	0175760	Waste Collection Review	0	0	
	E.S. Environmental Service	es			
	0175701	Building & Security	253,434	0	253,4
	0175201	Pest Control	81,858	0	81,8
	0162121	Street Sanitation	1,811,791	(1,304,065)	507,7
	E.S. Waste Management				
	0173102	Waste Collection	3,271,401	(312,000)	2,959,4
	0173302	Waste Disposal Charges	6,753,075	(817,413)	5,935,6
	0173801	Waste Diversion	1,970,247	(1,270,085)	700,
	Electrical			. ,	
	0174502	Electrical Lost Time	128,284	(128,284)	
	0174503	Electrical Recoverable Work	0	0	
	0174501	Operations Electrical	703,545	(703,545)	
	Lab-Environmenal Quality	•	. 50,010	(. 55,5.5)	
	0175101	Environmental Master Plan	220,639	(20,000)	200,

		Department I.D.	Expenses	(Revenues)	Net
	0174402	Industrial Waste Control	750,377	(750,377)	
	0174410	Laboratory Lost Time	138,000	(138,000)	
	0175301	Landfill Sites	180,000	(180,000)	
Little Riv	er Pollution C	ontrol			
	0174320	LRPCP Lost Time	188,381	(188,381)	
	0174301	LRPCP Operations	3,470,364	(3,470,364)	
Lou Ron	nano Water Re	cl Plant			
	0174220	LRWRP Lost Time	237,596	(237,596)	
	0174201	LRWRP Operations	10,274,334	(10,274,334)	
Pump St	ations				
	0174124	Pump Station-Operations	1,367,755	(1,367,755)	
	0174130	Pump Stations Lost Time	111,909	(111,909)	
PW Operations				, ,	
Field Se	rvices				
	0161051	Field Services General Administration	399,050	(164,502)	234,5
	0161054	FS Capital Projects	1,298,713	(1,381,274)	(82,56
	0161056	FS General Expense	67,078	(1,301,274)	67,0
	0161055	FS Grounds & Building Maintenance	55,069	0	55,0
	0161058	FS Lost Time	347,200	0	347,2
	nagement	r3 Lost Time	347,200	0	347,2
	0125539	Fleet Administration	470,349	(106,029)	364,3
	0125538	Fleet Recoveries	0	(6,171,072)	(6,171,07
			•	· /	•
	0125534	Fuel	1,054,221	0	1,054,2
	0125535	Fuel Overhead	13,388	0	13,3
	0125536	Licensing, Insurance & Depreciation	1,900,095	0	1,900,0
	0125537	Outside Vehicle Services	66,066	0	66,0
	0125532	Stockroom Overhead	168,491	0	168,4
	0125531	Vehicle Maintenance	2,025,975	0	2,025,9
	0125533	Vehicle Parts	573,379	0	573,3
	treet Parking				
	0165640	Off Street Lots Revenue	0	(775,000)	(775,00
	0165630	On Street Walks Revenue	0	(1,380,000)	(1,380,00
	0165130	On-Off Street Parking	1,147,728	0	1,147,7
	0165310	Parking Administration	201,842	0	201,8
	0165110	Parking Garage 1 (Goyeau)	529,431	(535,254)	(5,82
	0165120	Parking Garage 2 (Pellissier)	471,048	(376,000)	95,0
	0165125	Parking Garage 3 (1 Riverside)	334,326	(350,000)	(15,67
	0165750	Parking Service Lost Time	19,600	0	19,6
	0165642	Transfer To Reserve Fund	712,279	0	712,2
Parking	Enforcement				
	0165210	Parking Enforcement	1,189,198	(2,430,000)	(1,240,80
Public W	orks General-	Liability			
	0HH4000	Hourly Payroll Default	0	0	
	0161020	PW General Liability	235,239	(43,337)	191,9
	intenance	,		, , ,	·
	0172920	Building & Yard Maintenance	458,114	(244,664)	213,4
	0162190	Railway Maintenance	229,569	0	229,
	0162601	Recoverable Road Maintenance	154,712	(145,672)	9,0
	0162132	Row Maint Admininstration	1,704,250	(670,448)	1,033,
	0162031	ROW Maint Operations	2,011,941	(119,692)	1,892,
	0172960	ROW/Sewer Maintenance Division Lost Time	1,160,598	(432,785)	727,
	aintenance	NOW/Sewer Maintenance DIVISION LOSt TIME	1,100,090	(432,700)	121,
Seweriv	0172802	Sewer/Drainage Administration	560,916	(560,916)	

	T	Department I.D.	Expenses	(Revenues)	Ne
	0172303	Sewer/Drainage Operations	3,496,645	(3,496,645)	
Signal					
	0162210	Accident Repairs	17,420	(16,872)	
	0162772	Administration Traffic Signals	121,402	0	
	0161220	New Signal Installation	13,630	(11,487)	
	0162110	Signal Maintenance	1,300,017	(27,000)	1
	0161320	Signal Upgrading	51,166	(50,206)	
Signs	& Markings				
	0162773	Admin Traffic Operations	152,211	0	
	0162410	Pavement Marking	672,908	(55,000)	
	0162310	Sign Maintenance	727,062	(51,000)	
	0162510	Sign Preparation	168,126	(210,241)	
Traffic	Administration				
	0162770	Administration-Traffic	316,886	(63,084)	
	0162750	Traffic Lost Time	42,600	0	
Winte	r Control				
	0164502	Winter Control Administration	122,093	0	
	0164401	Winter Control Operations	3,376,783	0	3
nmunity Develor	ment & Health O	ffice			
Community De	evelopment & Hea	alth Office			
Comm	nunity Developme	ent & Health Office			
	0131957	Social & Health Services Administration	493,103	(397,650)	
Employment 8	Social Services				
Immig	ration				
	0206850	Immigration	202,532	(202,532)	
ODSP				, ,	
	0206151	ODSP City	0	0	
	0206706	ODSP County	0	0	
Other	Employment Ser				
	0205428	Employment Resources Development Center (ERDC)	1,974,135	(1,974,135)	
	0206318	Enhanced Employment Services ( EES)	0	0	
	0205429	ERDC - Transition	0	0	
	0131471	Job Creation Program(JCP)	0	0	
+ + -	0206313	MTCU Partnership	1,365	(1,365)	
	0131473	New Work Transition Incentive	0	0	
	0206830	ODSP Participation Savings	0	0	
+ +	0205305	Positive Parenting & Employment PPES	0	0	
	0131474	Transition Incentive Older Workers(TIOW)	861,667	(861,667)	
OW 10	00 MUNICIPAL		11,71	(33,733,7	
	0206104	Other Assist-City 100	262,032	0	
	0206704	Other Assist-County 100	100,000	(100,000)	
OW Fi	nancial Assistan	-	100,000	(100,000)	
	0206103	Indian Welfare City	29,005	(29,005)	
	0206703	Indian Welfare-County	0	0	
	0206102	Non-Residents-City	6,000,066	(5,189,517)	
	0206702	Non-Residents-County	865,544	(814,999)	
	0206702	Ontario Residents-City	40,262,470	(34,795,550)	5
	0206701	Ontario Residents-City  Ontario Residents-County	6,226,065	(5,882,396)	0
		•		V 1 1 7	2
	0206114	Sole Support County	27,764,412	(24,116,344)	3
	0206705	Sole Support-County	4,597,646	(4,330,710)	
011/ 5		1			
OW P	0206801	Central Administration	2,226,728	(1,752,661)	

		Department I.D.	Expenses	(Revenues)	Net
	0205307	Leap City	47,370	(40,883)	6,4
	0205403	Leap Program County	25,741	(24,152)	1,5
	0206710	O W Leamington Office	1,339,781	(1,119,831)	219,9
	0206110	O W Windsor Office	11,964,615	(7,636,911)	4,327,
	0206105	OW Administration	254,352	(167,731)	86,6
	0206307	OW Employment City	7,970,026	(6,919,002)	1,051,0
	0206817	OW Employment County	765,552	(718,296)	47,2
	0206805	OW-Corporate Overhead	4,572,245	(2,744,453)	1,827,
	0206809	Social Services Clearing	0	0	
	0206116	Time Limited Projects	101,200	(64,346)	36,
Housing & Ch	nildren Services				
CC S	tabilization Capital				
	0205332	CC Stabilization Capital	28,300	(28,300)	
cc s	tabilization Funding				
	0205331	CC Stabilization Funding	359,297	(359,297)	
Child	I Care Administration				
	0205101	Child Care Administration City	867,068	(552,540)	314
	0205104	Child Care Administration County	196,932	(164,881)	32
Direc	tly Operated OEY	,		, ,	
	0205411	Directly Operated OEY	1,323,649	(1,323,649)	
Early	Learning & Child Dev		, ,		
<del>                                     </del>	0205320	ELCD Administration	685,646	(685,646)	
	0205322	ELCD Community Professional Development	90,000	(90,000)	
	0205323	ELCD Fee Subsidy	4,620,578	(4,620,578)	
	0205325	ELCD Special Needs Resource	900,000	(900,000)	
	0205324	ELCD Wage Subsidy	1,169,032	(1,169,032)	
FLCC	C Administration	LLOD Wago Cabbiay	1,100,002	(1,100,002)	
	0205205	Early Learn/CC Administration	222,800	(141,979)	80
	0205310	ELCC Administration - County	0	0	
FLCC	C Fee Subsidy	ELOO Administration - Sounty	0		
	0205311	ELCC Fee Subsidy - City	835,142	(724,979)	110
	0205311	ELCC Fee Subsidy - County	363,484	(341,972)	21
FLCC	C Special Needs Reso	, ,	303,404	(341,372)	21
LLOC	0205317	ELCC Special Needs Resource - City	334,317	(285,808)	48
	0205317	ELCC Special Needs Resource - County	65,683	(61,407)	40
ELCO	C Wage Subsidy	ELCC Special Needs Resource - County	05,003	(01,407)	4
ELOC	0205313	ELCC Wage Subsidy - City	185,269	(158,386)	26
	0205313	ELCC Wage Subsidy - County	501,446	(468,802)	32
ELCE	0203314 D 100% Ccare Fee Sub		501,440	(400,002)	32
ELGI	0205329	ELCD 100% Ccare Fee Subs	707,409	(707,409)	
ELCE	O Capital	ELCD 100% Ccare Fee Subs	707,409	(707,409)	
ELGI	0205328	ELCD Major Capital	0	0	
	0205326		0	0	
El CE		ELCD Minor Capital	U	U	
ELGI	) Planning	FLOD Planeis	02.004	(62.004)	
F1.05	0205321	ELCD Planning	63,994	(63,994)	
ELCI	O Wage Enhancement	1	1 150 100	(4.450.400)	
-	0205326	ELCD Wage Enhancement	1,156,122	(1,156,122)	
Exter	nded Day Fee Subsidy	·		,	
	0205330	Extended Day Fee Subsidy	52,900	(52,900)	
Fami	ly Res Centres				
	0205303	Family Resource Centres City	263,331	(224,972)	38
Fee S	Subsidy CC				
	0205304	Fee Subsidies CC Contract	365,939	(312,841)	5

		Department I.D.	Expenses	(Revenues)	Net
	0205201	Fee Subsidy CC City	6,529,296	(5,635,976)	893,32
	0205206	Fee Subsidy CC County	2,025,948	(1,906,577)	119,37
	Housing Support Adn				
	0121194	COAHP - 2009 Extention	0	0	
	0123160	MMAH Capital Repairs	0	0	
	0123140	SHRRP Renovation & Retrofit	0	0	
	0121188	Social Housing NP Provincial Payments	18,526,985	(10,186,324)	8,340,66
	0123180	Social Housing Administration	982,023	(384,470)	597,55
	0121193	Social Housing COAHP	0	0	
	0123170	Social Housing DOOR	0	0	
	0121191	Social Housing LHC	15,943,456	(8,584,725)	7,358,73
	0123150	Strong Community Rent Supplement	0	0	
	Municipal Child Care	Centres			
	0205171	Amherstburg Centre	0	0	
	0205131	College Centre	0	0	
	0205141	Glengarry Centre	0	0	
	0205161	Jefferson Centre	0	0	
	0205111	Lauzon Centre	0	0	
	0205179	Minor Capital	0	0	
	0205103	Minor Capital County	0	0	
	0205151	Municipal Child Care System Administration	0	0	
	0205181	Tecumseh Centre	0	0	
	0205121	Wyandotte Centre	0	0	
	OEY Program	,			
	0205426	CHS Family Centre	73,327	(73,327)	
	0205427	OEY Resource Centres	1,893,903	(1,893,903)	
	0205410	OEYC Administration	210,434	(210,434)	
	Ontario Early Years S		1,1	( 3, 3 )	
	0205413	Data Analyst Consultant	95,714	(95,714)	
	0205414	Early Years Specialist	95,714	(95,714)	
	Ontario Works CC	, , , , , , , , , ,		(**)	
	0205210	Ontario Works CC Advance City	0	0	
	0205203	Ontario Works CC City	1,277,408	(1,092,056)	185,35
	0205207	Ontario Works CC County	220,717	(206,348)	14,36
	0205211	Ontario WorksCC Advance County	0	0	11,00
	Pathway to Potential	ontails trontess haranse seamy			
	0205402	NCB Reinvestment County	0	0	
+	0205306	P2P (NCB)	1,942,617	(582,054)	1,360,56
	0205501	P2P (WCCF)	120,000	(120,000)	1,000,00
-	Proxy Pay Equity	121 (17001)	120,000	(120,000)	
	0205102	Proxy Pay Equity City	429,655	(429,655)	
-	0205102	Proxy Pay Equity County	116,277	(116,277)	
	Residential Support S		110,277	(110,211)	
	0206514	City Rent Bank	0	0	
	0206314	Emergency Preparedness	48,000	(32,000)	16,00
					10,00
	0206309 0206512	Energy Emergency Fund Homelessness Initiative	64,310	(64,310)	E7 0/
			523,586	(466,586)	57,00
	0206516	Homelessness Partnering Stratedgy	1,167,940	(1,167,940)	05.00
	0206314	Hostel Assistance	627,787	(542,161)	85,62
	0206310	Lodging Homes & Hostels	3,651,894	(2,939,501)	712,39
	0122707	OHRP	500	(300)	20
	0206308	Provincial Rent Bank Program	324,260	(324,260)	
	0122708	R.R.A.P	73,439	(35,000)	38,43

			Department I.D.	Expenses	(Revenues)	N
S	pecial N	leeds Resources				
	C	0205302	Special Needs Resources City	1,985,469	(1,697,377)	
	1	0205309	Special Needs Resources County	772,127	(721,862)	
W	age Su	bsidy CC				
	C	0205301	Wage Subsidies City	2,873,963	(2,456,951)	
	C	0205308	Wage Subsidies County	1,347,476	(1,259,755)	
Huron Loc	dge					
D	ietary					
	C	0202021	HL Dietary Services	2,866,286	(15,000)	2
	C	0202023	Huron Lodge Cafe	0	0	
E	nvironn	nental				
	C	)202041	General Caretaking	1,752,992	0	1
	C	)202046	General Staff	153,560	0	
	C	0202061	HL Building & Property	1,350,654	0	1
	C	0202051	HL Laundry & Linen	304,077	0	
N	ursing					
	C	0202034	General Nursing	292,412	0	
	C	0202045	HINF & Lab Services	0	0	
	C	0202081	HL Approved Drugs	0	0	
	C	0202037	LCN Initiative	0	0	
	C	0202032	Nurses Aides	7,800,216	0	7
	C	0202030	Nursing Management	529,423	0	
	C	0202040	RAI-MDS	0	0	
	C	0202031	Registered Nurses	1,970,585	0	1
	C	0202035	Registered Practical Nrs	1,879,885	0	1
	C	0202036	RPN Funding Initiative	177,644	(146,544)	
Pi	rogram	Services	· · · · · · · · · · · · · · · · · · ·		, ,	
		0202910	Health and Safety Training	100,000	0	
		0202071	HL Administration	889,013	0	
		0202810	HL Provincial Subsidy	0	(8,090,697)	(8,
	C	0202815	HL Residents Maintenance	0	(4,601,654)	(4,
R	esident	Services			( ) ) /	, ,
	10	0202011	HL Social Services	1.035.486	(2,000)	1
		0202530	Huron Lodge Bar	17,460	(19,500)	
		0202075	Life Enhancement Committee	0	0	
	1	0202080	Volunteers	0	0	
Recreation						
		nd Concessions				
		)281151	Adie Knox Herman Arena	358,182	(276,847)	
		)281155	Forest Glade Arena	728,903	(674,590)	
		0281152	South Windsor Arena	807,916	(830,033)	
		0186110	Windsor Arena	457,710	(229,000)	
C		ity Programming		107,710	(=20,000)	
		0281021	Adie Knox Herman Pool	945,594	(338,872)	
		0300011	After School Grant	940,034	(330,072)	
		0281034	Forest Glade Community Centre	551,909	(213,276)	
		0281031	Gino A Marcus Community-Centre	864,495	(353,639)	
		0281030	Gino Marcus North Side	78,127	(75,281)	
		0281030	John Atkinson Memorial Centre	281,207	(116,849)	
				201,207	(116,649)	
		0300001	Leadership Training		U	
		0300005	National Child Benefit	020.048	(216,782)	
	10	0281022	Neighbourhood Pool-Beach	929,948	(216./82)[	

		Department I.D.	Expenses	(Revenues)	Net
	0281032	Optimist Community Centre	593,757	(241,123)	352,63
	0ZZ5000	Transaction Default	0	0	
	0281037	Windsor Water World	1,301,985	(490,134)	811,8
	Community & Heritage	e Facilities			
	0281036	College Ave Community Centre	472,806	(130,733)	342,0
	0281008	Mackenzie Hall	500,889	(263,677)	237,2
	0281191	Malden Park Visitor Centre	42,716	(29,267)	13,4
	0281161	Parks Concessions	13,732	(30,000)	(16,26
	0281181	Willistead Complex	190,567	(254,628)	(64,06
	Cultural Services				
	0121141	Cultural Affairs Office	399,355	0	399,3
	0121150	Lancaster	35,000	0	35,0
	0300173	Riverfront Sculpture Garden	28,617	0	28,6
	0121145	Windsor's Community Museum	359,920	(25,400)	334,5
	Leisure & Recreation				
	0280011	Administration	1,178,021	(200)	1,177,8
	0281156	Leisure & Recreation Administration	796,014	(7,497)	788,5
	0300003	P&R Brochure Publication	107,151	(114,667)	(7,51
	0300180	Parks Related Association	15,000	0	15,0
	Leisure Outreach				
	0281013	Baseball Diamonds	35,501	(6,290)	29,2
	0281040	Capitol Theatre	0	0	
	0281020	Clubhouse Facilities	80,286	(23,782)	56,5
	0281009	Indoor Tennis Facility	33,300	(58,800)	(25,50
	0281010	John Ivan Slowpitch Complex	16,242	(42,455)	(26,21
	0281171	Lakeview Park Marina	547,520	(618,584)	(71,06
	0281090	New Horizons	0	0	
	0281016	Outdoor Winter Facilities	390,771	(53,850)	336,9
	0281015	Red Bull Air Races	0	0	
	0281017	Showmobile	14,477	(14,164)	3
	0281014	Soccer/Football Fields	25,518	(3,801)	21,7
	0281071	Special Events	165,954	(67,851)	98,1
	0281001	Special Populations Services	132,926	(1,000)	131,9
	0281050	Stadium Facilities	99,956	(54,209)	45,7
	0281012	Tennis Courts	35,398	(936)	34,4
	WFCU Centre			, ,	
	0281185	Global Spectrum-WFCU	0	0	
	0281180	WFCU Centre	3,312,342	(2,644,154)	668,1
Agencies, Bo	ards & Commissions				,
Agency	Grants				
	Arts-Groups				
	0111714	Art Gallery	450,000	0	450,0
	0111735	Artcite Inc.	5,000	0	5,0
	0111733	Arts Council	15,000	0	15,0
	0111732	Windsor Symphony	300,000	0	300,0
	Non-Statutory		·		· ·
	0111731	Centres For Seniors	118,934	0	118,9
	0111717	Handi Transit	781,076	0	781,0
	0111745	Tourism Windsor Essex	862,000	0	862,0
	0111713	W E C Development Comm	1,190,472	0	1,190,4
	Statutory		.,.00,112		.,,
	0111715	Conservation Authority	1,331,964	0	1,331,9
	0111719	Health Unit	2,160,588	0	2,160,5

		Department I.D.	Expenses	(Revenues)	N
	0121187	Land Ambulance	7,700,000	0	
Auditor Genera	I Office				
Audito	r General's Office				
	0123120	Auditor General's Office	586,885	0	
Committees of	Council				
Counc	il Committees				
	0111722	Crime Prevention	0	0	
	0111460	Diversity Committee	4,300	0	
	0111610	Heritage Committee	4,300	0	
	0121240	International Relations	15,000	0	
	0111755	Multi-Residential Committee	0	0	
	0111690	Property Standards Committee	3,750	0	
	0111753	Senior's Advisory Committee	4,650	0	
	0111756	Town & Gown Committee	5,000	0	
	0111711	Windsor Accessibility Advisory	6,750	0	
	0111650	Windsor Bicycling Committee	4,300	0	
	0111723	Windsor/Essex Environmental Cm	8,208	0	
	0111752	Youth Advisory Committee	5,300	0	
				(7.22.7.7.)	
Police Services			75,382,021	(7,605,578)	6
Transit Windso					
Transi	t Maintenance				
	0400340	Facility Maintenance	1,071,631	0	
	0400310	Fleet Maintenance	7,203,000	(505,000)	
<u> </u>	0400320	Outside Services	6,000	(7,000)	
Transi	t Windsor Administ				
	0400150	Corporate Services	1,958,327	(188,000)	
	0400170	Greyhound	284,067	(229,000)	
	0400120	Planning & Revenue Support	1,227,000	(61,000)	
Transp	ortation				
	0400230	Casino Shuttle Service	1,647,500	(1,772,500)	
	0400240	Charter Services	109,000	(185,000)	
	0400220	City Service	14,228,000	(13,697,946)	
	0400210	Tunnel	808,000	(700,000)	
Windsor Public					
Library					
	0111720	Library Services Default	7,939,359	0	
Windsor Tunne	-				
Winds	or Tunnel Corporat				
1 1	0500100	WDTC Operations	0	0	