# The Corporation of the City of Windsor



2007 Approved Operating Budget

#### City of Windsor



#### 2007 Approved Operating Budget

#### Table of Contents

2007 Approved Operating Budget	<u>Page</u>
By Service Area	1
By Department	2
By Division.	3
By Department I.D	8

# The Corporation of the City of Windsor

#### 2007 Approved Operating Budget

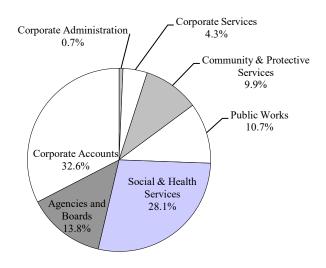


by Service Area

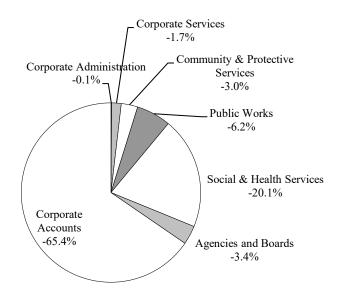
City of Windsor 2007 Approved Operating Budget by Service Area

Service Area	Expense	(Revenue)	Net
Corporate Administration	5,316,235	(956,439)	4,359,796
Corporate Services	32,676,416	(13,138,750)	19,537,666
Community & Protective Services	75,130,625	(22,538,930)	52,591,695
Public Works	81,744,793	(47,489,973)	34,254,820
Social & Health Services	213,898,847	(153,325,273)	60,573,574
Agencies and Boards	104,756,515	(25,906,608)	78,849,907
Corporate Accounts	248,193,642	(498,361,100)	(250,167,458)
Total by Service Area	761,717,073	(761,717,073)	0

#### **Expenses By Service Area**



#### Revenue By Service Area



# The Corporation of the City of Windsor

#### 2007 Approved Operating Budget



by Department

Department	Expense	(Revenue)	Net
Corporate Administration			
CAO's Office	5,316,235	(956,439)	4,359,796
Corporate Services			
Finance	6,265,754	(1,529,252)	4,736,502
Human Resources	3,387,680	(69,800)	3,317,880
Council Services	5,115,809	(581,931)	4,533,878
Legal	11,636,284	(9,363,891)	2,272,393
Information Technology	6,270,889	(1,593,876)	4,677,013
Community & Protective Services			
Parks & Facility Operations	22,195,192	(7,742,527)	14,452,665
Recreation	14,837,586	(7,516,185)	7,321,401
Licensing & Enforcement	5,603,375	(6,549,968)	(946,593)
Hospitality & Corporate Facility Planning	1,380,894	0	1,380,894
Fire & Rescue Services	31,113,578	(730,250)	30,383,328
Public Works			
Engineering & Corporate Projects	7,472,377	(2,619,947)	4,852,430
Public Works Operations	32,568,373	(19,096,850)	13,471,523
Environmental Services	33,888,107	(20,536,715)	13,351,392
Building & Development Service	6,336,749	(5,235,961)	1,100,788
Planning	1,479,187	(500)	1,478,687
Social & Health Services			
Social Services	119,165,588	(86,835,036)	32,330,552
Housing & Children Services	75,630,584	(55,597,137)	20,033,447
Huron Lodge	19,102,675	(10,893,100)	8,209,575
Agencies and Boards			
Police Services	67,187,000	(7,323,824)	59,863,176
Transit Windsor	27,562,527	(16,682,584)	10,879,943
Windsor Public Library	8,106,788	0	8,106,788
Roseland	1,900,200	(1,900,200)	0
Corporate Accounts			
Mayor's Office	610,870	0	610,870
Internal Audit	542,097	0	542,097
Corporate Financial Accounts	107,570,946	(56,673,853)	50,897,093
Corporate Fringe Benefit Accounts	43,630,000	(33,600,537)	10,029,463
Corporate Taxation Accounts	95,839,729	(408,086,710)	(312,246,981)
Total by Department	761,717,073	(761,717,073)	0

# The Corporation of the City of Windsor

#### 2007 Approved Operating Budget



by Division

Division	Expense	(Revenue)	Net
Corporate Administration			
CAO's Office			
CAO's Office Administration	1,059,099	0	1,059,09
Corporate Services Administration	444,289	0	444,28
Community & Protective Services Administration	472,415	0	472,41
Public Works Administration	469,474	(89,355)	380,11
Social & Health Services Administration	712,205	(358,200)	354,00
Communications Unit	220,268	0	220,20
Cultural Services	125,382	0	125,38
Convention & Visitors Bureau	1,813,103	(508,884)	1,304,2
Windsor Tunnel Commission	0	0	
Corporate Services			
Finance			
Financial Services Administration	584,798	0	584,79
Corporate Financial Accounting	1,939,278	(135,000)	1,804,2
Financial Planning	1,614,292	(110,000)	1,504,2
Taxation & Compliance	2,127,386	(1,284,252)	843,1
Human Resources			
Human Resources Administration	2,717,418	(69,800)	2,647,6
Employee Benefits	105,000	0	105,0
Health & Safety and WSIB	221,526	0	221,5
Corporate Training	336,736	0	336,7
Employment Equity	7,000	0	7,0
Council Services			
Council Services Administration	2,604,794	(491,328)	2,113,4
Committees of Council	29,368	0	29,3
Records & Elections	632,390	(20,032)	612,3
Customer Services & Support	1,849,257	(70,571)	1,778,6
Legal			
Legal Services	1,481,224	(189,884)	1,291,3
Provincial Offences	5,074,339	(6,242,384)	(1,168,04
Purchasing & Risk Management	4,941,580	(2,931,623)	2,009,9
Property	139,141	0	139,1
Information Technology			
Information Technology Service	272,289	0	272,2
Project Management & Applications	1,929,238	(340,992)	1,588,2
Technology Infrastructure	1,927,688	(782,281)	1,145,4
End User Management	845,652	(304,603)	541,0
Enterprise System Support	1,296,022	(166,000)	1,130,0

Division	Expense	(Revenue)	Net
Community & Protective Services			
Parks & Facility Operations			
Parks Operations	8,459,835	(496,169)	7,963,666
Parks Development	643,347	(211,498)	431,849
Naturalized Environments	352,138	(72,924)	279,214
Forestry	1,750,425	(4,800)	1,745,62:
Horticulture	1,504,808	(8,400)	1,496,408
Facility Operations	9,484,639	(6,948,736)	2,535,90
Recreation			
Community & Heritage Facility	1,167,411	(687,924)	479,48
Leisure & Recreation	2,028,070	(124,564)	1,903,500
Sports Services	4,374,727	(4,013,954)	360,773
Community Programming	6,211,710	(2,368,662)	3,843,048
Leisure Outreach	1,055,668	(321,081)	734,58
Licensing & Enforcement			
Business & Gaming Licensing	883,018	(3,667,184)	(2,784,166
Licensing & Enforcement Services	4,223,829	(2,882,784)	1,341,04
School Crossing Guards	496,528	0	496,528
Hospitality & Corporate Facility Planning			
Chrysler Theatre	718,894	0	718,894
Facility Management	662,000	0	662,000
Fire & Rescue Services			
Hazmat & CBRN Response	100,000	(100,000)	(
Fire Support Services	482,020	0	482,020
Fire Communications	1,269,828	(174,000)	1,095,82
Fire Training	479,025	0	479,02
Fire Rescue Unit	26,289,828	(45,000)	26,244,82
Fire Prevention	1,475,808	(276,250)	1,199,55
Fire Apparatus	987,739	(135,000)	852,73
Emergency Planning	29,330	0	29,33
Public Works			
Engineering & Corporate Projects			
Engineering & Corporate Projects Administration	495,563	(22,300)	473,26
Street Light Maintenance	2,764,621	0	2,764,62
Public Works Engineering	878,069	(743,140)	134,92
Geomatics	1,223,462	(541,814)	681,64
Corporate Projects	1,051,389	(447,240)	604,14
Right of Way	1,059,273	(865,453)	193,820

Division	Expense	(Revenue)	Net
Public Works Operations			
Operations Administration	391,410	(33,014)	358,396
ROW Maintenance	5,368,562	(1,576,180)	3,792,382
Sewer Maintenance	4,422,736	(4,422,736)	0
Winter Control	3,283,006	0	3,283,006
Field Services	1,987,248	(1,114,612)	872,636
Fleet Management	9,485,383	(652,802)	8,832,581
Fleet Recoveries	0	(7,300,952)	(7,300,952)
Transportation Planning	557,003	(2,500)	554,503
Traffic Administration	550,244	(61,247)	488,997
Signals	1,505,996	(109,666)	1,396,330
Signs & Markings	1,463,178	(307,241)	1,155,937
On-Off Street Parking	3,553,607	(3,515,900)	37,707
Environmental Services			
E.S. Common Products	2,921,233	(304,200)	2,617,033
Pump Stations	1,457,619	(1,457,619)	0
E.S. Waste Management	12,061,492	(2,046,218)	10,015,274
E.S. Environmental Services	1,942,669	(1,223,584)	719,085
Lab-Environmental Quality Division	1,060,647	(1,060,647)	0
Lou Romano Water Reel Plant	9,660,425	(9,660,425)	0
Little River Pollution Control	3,993,106	(3,993,106)	0
Electrical	790,916	(790,916)	0
Building & Development Service			
Planning Advisory Committee	17,224	0	17,224
Development Services Administration	338,664	0	338,664
Housing Programs	500	(300)	200
Site Development	1,375,956	(4,526,661)	(3,150,705)
Development Application & Comm Team	1,714,172	(672,000)	1,042,172
Inspection Services	2,890,233	(37,000)	2,853,233
Planning			
Planning Administration	309,843	(500)	309,343
Policy Services	632,679	0	632,679
Urban Design & Community Development	536,665	0	536,665
Social & Health Services			· · · · · ·
Social Services			
OW Administration	14,024,696	(9,973,388)	4,051,308
OW Employment Services	6,325,920	(5,421,156)	904,764
OW Financial Assistance	73,128,284	(62,870,540)	10,257,744
ODSP	25,686,688	(8,569,952)	17,116,736

Division	Expense	(Revenue)	Net
Housing & Children Services			
Housing Support Administration	32,006,888	(17,648,820)	14,358,068
Residential Support Services	5,792,988	(4,824,220)	968,768
Children's Services Administration	1,286,816	(848,208)	438,608
Municipal Child Care Centres	5,682,859	(5,404,623)	278,236
Purchase of Service	20,939,036	(18,356,212)	2,582,824
Best Start Child Care	5,189,921	(5,189,921)	0
National Child Benefit	2,318,977	(999,664)	1,319,313
Ontario Early Years	2,413,099	(2,325,469)	87,630
Huron Lodge			
Program Services	992,424	(10,856,600)	(9,864,176)
Environmental	3,503,490	0	3,503,490
Dietary	2,793,276	(15,000)	2,778,276
Nursing	10,834,424	0	10,834,424
Resident Services	979,061	(21,500)	957,561
Agencies & Boards	,		· ·
Police Services	67,187,000	(7,323,824)	59,863,176
Transit Windsor			
Transportation	16,292,304	(15,157,584)	1,134,720
Transit Maintenance	8,270,109	(1,246,000)	7,024,109
Transit Windsor Administration	3,000,114	(279,000)	2,721,114
Windsor Public Library			
Library	8,106,788	0	8,106,788
Roseland			
Roseland Operations	1,900,200	(1,900,200)	0
Corporate Accounts	, ,	X / / /	
Mayor's Office			
Mayor's Office	610,870	0	610,870
Internal Audit	,		
City Auditors Office	542,097	0	542,097
Corporate Financial Accounts	,		
Agency Grants	5,688,006	0	5,688,006
Fund Transfers	54,697,018	(10,937,186)	43,759,832
Debt Charges Accounts	12,891,682	(8,162,434)	4,729,248
Corporate Leases	5,694,615	(2,036,818)	3,657,797
Banking & Interest Charges	4,790,000	(11,000,000)	(6,210,000)
General Expense Accounts	19,229,625	(100,000)	19,129,625
Corporate Revenue Accounts	4,580,000	(24,437,415)	(19,857,415)
Corporate Fringe Benefit Accounts	.,550,000	(= :, :5 / , : :5)	(,50,,10)
Fringe Benefits - Human Resources	30,510,000	0	30,510,000

	Division	Expense	(Revenue)	Net
	Fringe Benefits - Payroll	13,120,000	0	13,120,000
	Fringe Benefits - Recovery	0	(33,600,537)	(33,600,537)
Cor	porate Taxation Accounts			
	Municipal Taxation	0	(308,321,981)	(308,321,981)
	Local Improvements	0	(500,000)	(500,000)
	Payments In Lieu	0	(3,425,000)	(3,425,000)
	Educational Entities Accounts	95,839,729	(95,839,729)	0
	Total by Division	761,717,073	(761,717,073)	0

# The Corporation of the City of Windsor

#### 2007 Approved Operating Budget



by Department I.D.

		Department I.D.	Expense	(Revenue)	Net
Corporate Adminis	stration				
CAO's Offi	ice				
CAC	O's Office Admir	nistration			
	0111210	Municipal Associations	38,950	0	38,9
	0111212	Chamber of Commerce Membership	4,200	0	4,20
	0121140	CAO Administration	614,449	0	614,4
	0121142	Employee Recognition Program	0	0	
	0121143	Simply Brilliant Program	0	0	
	0121144	Capital Theatre Transition	0	0	
	0131420	Consulting	250,000	0	250,0
	0131480	Southwest Economic Assembly	0	0	·
	0131687	Economic Development Initiative	151,500	0	151,5
Cor	porate Services	<u> </u>	,		
	0131804	Corporate Telus	0	0	
	0131805	Corporate Rogers	0	0	
	0131806	Corporate Bell	0	0	
	0131954	Corporate Services Administration	444,289	0	444,28
Con		ective Services Administration	,		,
	0131956	Community & Protective Services Administration	472,415	0	472,41
Pul	blic Works Admi		1,2,110		., 2,
	0163110	Public Works Administration	469,474	(89,355)	380,11
Soci		vices Administration	105,171	(03,555)	200,11
300	0131957	Social & Health Services Administration	460,577	(358,200)	102,37
	0131959	Family Health Team	0	0	102,07
	0131965	Physician Recruitment	142,000	0	142,00
	0131981	Diversity and Accessibility	109,628	0	109,62
Con	nmunications Un		100,020		100,02
Con	0153111	Communications Unit	220,268	0	220,26
Cul	tural Services	Communications cint	220,200	· ·	220,2
Cui	0121141	Heritage & Culture Development Advisor	125,382	0	125,38
Con	vention & Visito		123,362	0	123,30
Con	0111431	Roots Canada Marketing Initiative	0	0	
	0155910	Convention Visitor Bureau	385,729	(105,000)	280,72
	0155930	Membership Services Comm	599,490	(352,632)	246,83
	0155950	Convention Marketing	422,359	(31,252)	391,1
	0155955	Convention Development Fund	255 525	(20,000)	22.5.5
	0155970	Tourism Marketing	355,525	(20,000)	335,5
	0155971	Tourism Initiative	50,000	0	50,0
Win	ndsor Tunnel Con				
	0169101	Windsor Tunnel Commission	0	0	
Corporate Services	8				
Finance					
Fina	ancial Services A				
	0123339	Financial Services	584,798	0	584,7
Cor	porate Financial	T			
	0123340	Financial Accounting	715,314	(130,000)	585,3
	0123540	Payroll	572,632	0	572,6

		Department I.D.	Expense	(Revenue)	Net
01	23610	Corporate Finance	545,992	(5,000)	540,992
01	31410	External Auditing	105,340	0	105,340
Financial P	lanning				
01	23550	Financial Planning Administration & Capital	337,691	(110,000)	227,69
01	23552	Budget Development & CS Financial Administration	363,279	0	363,279
01	23553	Perf Measurement & PW Financial Administration	466,866	0	466,86
01	23554	Budget Control & CPS Financial Administration	446,456	0	446,450
02	229630	Capital Projects Close-outs	0	0	(
Taxation &	Complian	ice			
01	23345	Claims & Contracts	541,813	(338,664)	203,149
01	23510	Local Taxation	801,416	(680,600)	120,81
01	23609	Collections, Investment, Banking	574,157	(264,988)	309,169
01	43120	Collection Charges	0	0	(
02	224150	MTE Property Tax Services	210,000	0	210,000
Human Resources					
Human Res	sources Ad	ministration			
01	11211	Emergency Services Committee	7,560	0	7,560
01	24110	Human Resources Administration Management	2,688,358	(67,800)	2,620,55
01	24130	Contract Negotiations	4,500	0	4,500
01	31210	United Way Loaned Rep	12,000	0	12,000
01	31970	Corporate Id Badges	5,000	(2,000)	3,000
01	45005	Seasonal Recreation Pay Equity	0	0	
01	45013	Corporate Labour Relations	0	0	
Employee I	Benefits				
01	24111	Retirees Banquet	15,000	0	15,000
01	31720	Employee Assistance Program	90,000	0	90,000
Health & S	afety and \	WSIB			
01	24190	Safety Incentive Program	1,700	0	1,700
01	31450	Medical Advisor	6,000	0	6,000
01	31600	Health & Safety	188,826	0	188,820
01	31684	Employee Wellness Program	0	0	(
01	45004	Workers Comp-Corporate	25,000	0	25,000
Corporate	Training				
01	31960	Corporate Training	336,736	0	336,730
Employmen	nt Equity				
01	31730	Pay Equity	7,000	0	7,000
Council Services					
Council Ser	rvices Adm	inistration			
01	11310	City Council	452,020	0	452,020
01	11311	Strategic Policies & Procedure	96,762	0	96,762
	11620	Health Unit Board	3,916	0	3,910
	25170	Committee Services	714,713	0	714,71
	25175	Council Secretariat	137,464	0	137,46
	25190	Council/Community Services	243,505	0	243,50
	31470	Government Grants	69,386	(20,000)	49,38
	31471	Job Creation Program(JCP)	471,328	(471,328)	17,50
1 01			7/1,520	(171,520)	

		Department I.D.	Expense	(Revenue)	Net
	0131675	Civic Corner Advertising	130,000	0	130,00
	0131685	Corporate Promotional Material	30,000	0	30,000
	0131950	Neighbourhood Improvement Fund	135,000	0	135,000
	0135510	Olongapo Tech L Exchange	0	0	(
(	Committees of Coun	cil			
	0111460	Windsor Race Relations	0	0	
	0111610	Heritage Committee	0	0	(
	0111650	Bikeway Committee	0	0	
	0111711	W.A.C. For The Disabled	5,000	0	5,00
	0111722	Crime Prevention	24,368	0	24,36
	0111723	Environment Advisory Committee	0	0	-
	0111751	Small Business Task Force	0	0	(
	0111752	Youth Advisory Committee	0	0	(
	0111830	Crime Prevention-Graffiti	0	0	(
	0111850	Crime Prevention-Pride Players	0	0	(
	0121240	International Relations	0	0	(
R	Records & Elections				
	0111510	Municipal Election	0	0	(
	0131725	Printing	348,231	(10,432)	337,799
	0131727	Mail Room	86,816	(9,600)	77,216
	0131728	Records	197,343	0	197,343
	0131731	Freedom of Information	0	0	(
(	Customer Services &	Support			
	0131726	Customer Service	340,996	0	340,996
	0131729	311 Call Centre	1,389,990	0	1,389,990
	0131733	211 Call Centre	118,271	(70,571)	47,700
	0131734	211 Implementation	0	0	(
Legal					
I	egal Services				
	0125230	Administration-Legal	1,314,681	(127,884)	1,186,797
	0125235	Document Registration	8,000	0	8,000
	0131320	Litigation	11,500	0	11,500
	0131325	Bylaw Prosecution	89,043	(62,000)	27,043
	0131421	Interim Control By-Law/Rail Issues	0	0	(
	0131422	Border Traffic Issues	0	0	(
	0131440	Labour Arbitration	58,000	0	58,000
P	Provincial Offences				
	0126600	Provincial Offences Administration	5,074,339	(6,242,384)	(1,168,045
	0126620	Pod Essex County	0	0	(
P	urchasing & Risk N	Management			
	0123210	Purchasing	589,766	(8,100)	581,666
	0131690	Risk Management & Loss Prevention	4,351,814	(2,923,523)	1,428,29
P	roperty				
	0122618	Other Property Management	78,403	0	78,40
	0122623	City Owned Vacant Land	60,738	0	60,73

		Department I.D.	Expense	(Revenue)	Net
Informa	tion Technology				
I	nformation Techno	logy Service			
	0125410	Information Technology Administration	272,289	0	272,289
P	Project Managemen	t & Applications			
	0125411	Project Management & Application	1,929,238	(340,992)	1,588,246
Г	Technology Infrastr	ucture			
	0125412	Technology Infrastructure	1,277,798	(448,861)	828,93
	0131759	Internet-Intranet	207,756	(146,120)	61,63
	0131762	Computer Room	16,143	(1,200)	14,94
	0131766	Communications Data	108,083	(94,000)	14,08
	0131980	Telephone System	317,908	(92,100)	225,80
E	End User Managem	ent			
	0125413	End User Management	845,652	(304,603)	541,04
	0125414	End User Support	0	0	
	0131979	PAYG Operating	0	0	
F	Enterprise System S	upport			
	0131732	Amanda Support	283,143	0	283,14
	0131772	Peoplesoft Support	1,012,879	(166,000)	846,87
Community & P	Protective Services				
Parks &	& Facility Operation	ns			
P	Parks Operations				
	0280012	Parks Administration	125,023	0	125,02
	0280061	Facility Maintenance	334,377	0	334,37
	0280201	Park General Expense	1,726,169	(4,000)	1,722,16
	0280202	Turf Maint - Parks	748,008	0	748,00
	0280203	Blvd Turf Maintenance	73,047	0	73,04
	0280204	Grounds Maintenance	893,600	0	893,60
	0280205	Building Maintenance Parks Division	501,156	0	501,15
	0280206	Infrastructures Fence Etc	471,179	(9,000)	462,17
	0280207	Service Attendant	152,596	0	152,59
	0280208	Equipment Maintenance	839,537	(62,000)	777,53
	0280209	Winter Control	119,053	0	119,05
	0280210	Fountains	233,157	0	233,15
	0280211	Recreational Facility Support	791,415	0	791,41
	0280251	Supervision - Parks	656,376	0	656,37
	0280252	Supervision - ROW	0	0	
	0280289	Recoverable Work	335,908	(310,113)	25,79
	0280299	Lost Time Control	0	0	
	0280353	EC Row Grass	94,252	0	94,25
	0280354	City Property Grass	350,717	(111,056)	239,66
	0300007	Internal Equipment Control - Parks	0	0	
	0300008	Internal Equipment Control - Horticulture	0	0	
	0300009	Internal Equipment Control - Forestry	0	0	
	0300144	Casino-Parking/Furnishing	0	0	
	0300175	Japanese Gardens	0	0	
	0300177	West End Parks Yard	14,265	0	14,26
	0300179	Riverfront Brick Program	0	0	

Department I.D.		Expense	(Revenue)	Net
0HH5000	Hourly Payroll Default	0	0	C
Parks Development				
0280260	Landscape Architect Oper	643,347	(211,498)	431,849
Naturalized Environ	nments			
0281061	Ojibway Nature Centre	251,769	(72,924)	178,845
0281062	Ojibway Park	52,058	0	52,058
0281063	Heritage Parks	48,311	0	48,311
Forestry				
0280301	Forestry General Expense	120,690	(100)	120,590
0280302	Tree Removal - ROW	142,512	0	142,512
0280303	Tree Removal - Parks	10,641	(200)	10,441
0280304	Tree Trim - ROW	264,123	0	264,123
0280305	Tree Trim - Parks	22,172	0	22,172
0280306	Storm Clean Up - ROW	46,994	0	46,994
0280307	Storm Clean Up - Parks	8,080	0	8,080
0280308	Tree Planting - ROW	92,095	0	92,095
0280309	Tree Planting - Parks	62,858	(2,000)	60,858
0280311	Contract Trim - Parks	0	0	(
0280312	Stump Removal - ROW	17,808	0	17,808
0280313	Stump Removal - Parks	8,007	0	8,007
0280314	Contract Trims & Removals	473,240	0	473,240
0280315	Tree Dedications	3,633	(2,500)	1,133
0280316	Mall Operations - ROW	19,446	0	19,446
0280317	Mall Operations - Parks	8,515	0	8,515
0280319	Nursery Operations	35,363	0	35,363
0280321	Tree Health	102,018	0	102,018
0280323	Misc Tree Maint	21,235	0	21,235
0280351	Supervision - Parks	107,246	0	107,246
0280352	Supervision - ROW	183,749	0	183,749
0300164	SMA Conference Windsor 2005	0	0	(
Horticulture				
0280401	Horticulture General Expense	184,279	0	184,279
0280402	Gardens	844,196	(8,400)	835,796
0280403	Indoor Plantings	9,171	0	9,171
0280404	Greenhouse	194,129	0	194,129
0280405	Tree Trim - Parks	0	0	(
0280451	Supervision - Parks	273,033	0	273,033
0280452	Supervision - ROW	0	0	(
Facility Operations				
0122800	Joint Justice Facility Maintenance	2,073,432	(1,540,355)	533,077
0122810	Buildings Maintenance	1,761,452	(3,479,465)	(1,718,013)
0122820	Justice Facility Parking Garage	0	0	(
0122830	Parks Recoveries	0	0	(
0122840	Caretaking Services	1,835,245	(1,900,028)	(64,783)
0122851	Utilities Facilities Operations	309,226	(28,888)	280,338
0122870	City Hall Square Campus	3,082,293	0	3,082,293
0122875	Housing Lawncare	0	0	(

	Department I.D.		Expense	(Revenue)	Net
	0122951	DND/Police Training Facility	2,563	0	2,563
	0122952	Facility Operations Administration	420,428	0	420,428
	0143147	Cafeteria Lease Payments	0	0	(
Recreation					
Comi	munity & Heri	tage Facility			
	0281008	Mackenzie Hall	474,014	(293,248)	180,766
	0281036	College Ave Community Centre	447,362	(121,009)	326,353
	0281181	Willistead Complex	199,939	(245,500)	(45,561)
	0281191	Malden Park Visitor Centre	46,096	(28,167)	17,929
Leisi	ure & Recreati	on			
	0280011	Administration	1,235,359	(2,400)	1,232,959
	0281156	Leisure & Recreation Administration	469,909	(7,497)	462,412
	0300003	P&R Brochure Publication	269,038	(114,667)	154,371
	0300173	Riverfront Sculpture Garden	38,764	0	38,764
	0300180	Parks Related Association	15,000	0	15,000
Spor	ts Services				
	0186110	Windsor Arena	807,618	(505,948)	301,670
	0186111	Windsor Arena Promotions	0	0	(
	0281151	Adie Knox Herman Arena	419,693	(289,727)	129,966
	0281152	South Windsor Arena	905,990	(953,373)	(47,383)
	0281153	Adstoll Arena	437,634	(367,668)	69,966
	0281154	Riverside Arena	449,591	(374,572)	75,019
	0281155	Forest Glade Arena	710,880	(760,309)	(49,429)
	0281161	Parks Concessions	13,883	(59,226)	(45,343)
	0281171	Lakeview Park Marina	629,438	(703,131)	(73,693)
	0281180	Windsor Sports & Recreation Complex	0	0	(
Comi	munity Progra	mming			
	0281021	Adie Knox Herman Pool	847,463	(312,005)	535,458
	0281022	Neighbourhood Pool-Beach	885,069	(196,293)	688,776
	0281031	Gino A Marcus Community-Centre	824,488	(334,352)	490,136
	0281032	Optimist Community Centre	562,625	(222,776)	339,849
	0281033	Oakwood Community Centre	713,769	(367,862)	345,907
	0281034	Forest Glade Community Centre	477,756	(197,566)	280,190
	0281037	Windsor Water World	1,244,026	(443,419)	800,607
	0281038	Gino A Marcus Pool	0	0	(
	0281041	AKO Centre	274,728	(109,405)	165,323
	0281043	Begley Centre	0	0	(
	0281044	Edward St Neigh Centre	381,786	(184,984)	196,802
	0300001	Leadership Training	0	0	(
	0300002	Swim to Survive	0	0	(
	0300005	National Child Benefit	0	0	(
	0ZZ5000	Transaction Default	0	0	(
Leisi	ure Outreach				
	0281001	Special Populations Service	142,197	(21,422)	120,775
	0281002	Communities in Action Program	0	0	(
	0281003	Special Populations-Seniors	98,861	(200)	98,66
	0281009	Indoor Tennis Facility	33,300	(58,800)	(25,500

	Department I.D.		Expense	(Revenue)	Net
	0281010	John Ivan Slowpitch Compl	14,013	(40,871)	(26,858
	0281011	Seasonal Facility Program	0	0	(
	0281012	Tennis Courts	36,221	(874)	35,347
	0281013	Baseball Diamonds	40,797	(3,783)	37,014
	0281014	Soccer/Football Fields	21,756	(1,750)	20,006
	0281015	Bowling Greens	0	0	(
	0281016	Outdoor Winter Facilities	253,878	(37,100)	216,778
	0281017	Showmobile	24,228	(14,164)	10,064
	0281018	Playgrounds	0	0	(
	0281020	Clubhouse Facilities	73,430	(23,782)	49,648
	0281045	Remington Booster Centre	0	0	(
	0281046	Mic Mac Centre	0	0	(
	0281050	Stadium Facilities	119,318	(51,629)	67,689
	0281051	Windsor Stadium Football	0	0	(
	0281052	Windsor Stadium Baseball	0	0	(
	0281053	Mic Mac Stadium Baseball	0	0	(
	0281054	Mic Mac Stadium Soccer	0	0	(
	0281055	Wigle Stadium Soccer	0	0	(
	0281056	Wigle Stadium (Baseball)	0	0	(
	0281057	Bernie Soulliere Baseball	0	0	(
	0281071	Special Events	157,668	(66,706)	90,962
	0281072	Buskers Festival	40,000	0	40,000
	0281081	Leisure Outreach Admin	0	0	(
	0281157	Outdoor Rinks	1	0	1
	0300182	Pride Of Windsor Cruises	0	0	(
Li	icensing & Enforcement				
	Business & Gaming	Licensing			
	0125114	Vital Statistics	58,000	(433,000)	(375,000)
	0125118	Dog License	38,500	(228,200)	(189,700)
	0125119	Business License	304,800	(1,016,900)	(712,100)
	0125165	Bingo Industry Group	481,718	0	481,718
	0125310	Lottery Licenses	0	(1,989,084)	(1,989,084)
	Licensing & Enforce	ement Services			
	0111670	Licensing Commission	5,092	0	5,092
	0125120	Fines	0	0	(
	0125160	Licensing	810,024	(3,000)	807,024
	0125161	Animal Control	743,000	0	743,000
	0162774	Bylaw Enforcement	1,024,521	(193,500)	831,021
	0165210	Parking Enforcement	1,641,192	(2,686,284)	(1,045,092)
	School Crossing Gua	ards			
	0111760	School Crossing Guards	496,528	0	496,528
H	ospitality & Corporate Fa	ncility Planning			
	Chrysler Theatre				
	0184810	Theatre Administration	718,894	0	718,894
	0184815	Administration	0	0	(
	0184820	Theatre Box Office	0	0	(
	0184840	Theatre Self Programming	0	0	(

		Department I.D.	Expense	(Revenue)	Net
Cl	eary International	Centre			
	0184610	Administration Services	0	0	(
	0184620	Facility Services	0	0	(
	0184710	Convention Administration	0	0	(
	0184720	Off Premise Catering	0	0	(
	0184730	Convention Catering	0	0	(
	0184740	Convention Check Room	0	0	(
	0184850	Theatre Bar	0	0	(
Fa	cility Management				
	0122850	Utilities	20,000	0	20,000
	0122860	Miscellaneous Initiatives	0	0	(
	0122950	Admin-Facilities Mgt	642,000	0	642,000
Fire & R	descue Services				
На	azmat & CBRN Res	ponse			
	0191160	Hazmat	0	0	(
	0191510	Cbrn Response	100,000	(100,000)	(
Fir	re Support Services				
	0191820	Admin-Fire	482,020	0	482,020
Fir	re Communications				
	0191710	Signals	1,269,828	(174,000)	1,095,828
Fir	re Training				
	0191610	Training	479,025	0	479,025
	0191611	Recruitment Training	0	0	(
	0191614	Survival Training	0	0	(
Fir	re Rescue Unit				
	0191110	Firefighting	26,186,084	(45,000)	26,141,084
	0191120	Station 3	12,100	0	12,100
	0191130	Station 4	19,180	0	19,180
	0191140	Station 5	12,530	0	12,530
	0191170	Defibrill'N Tiered Resps	34,529	0	34,529
	0191210	Station 2	8,795	0	8,795
	0191220	Station 6	6,630	0	6,630
	0191230	Station 7	9,980	0	9,980
	0191270	Station 8 - Airport	0	0	(
	0191271	Station 9 - 2885 Kew Street	0	0	(
	0191272	CBRN - Federal	0	0	(
	0191830	Base Pad Funding	0	0	(
Fir	re Prevention				
	0191150	Public Education	180,285	0	180,285
	0191151	Public Ed Events	0	0	(
	0191180	Juvenile Fire Setter	0	0	(
	0191310	Inspection	1,285,250	(264,250)	1,021,000
	0191380	Fire Investigation	10,273	(12,000)	(1,727
Fi	ire Apparatus				
	0191410	Apparatus	987,739	(135,000)	852,739
En	nergency Planning				
	0131590	Emergency Preparedness	29,330	0	29,330

	Department I.D.		Expense	(Revenue)	Net
	0131591	Community Emerg resp volunteer	0	0	
	0191613	Emergency Planning	0	0	
ublic Works					
Engineeri	ing & Corporate P	rojects			
E	ngineering & Corp	orate Projects Administration			
	0131955	Infrastructure Services Administration	0	0	
	0163120	Public Works Support	201,026	(22,300)	178,7
	0163130	Infrastructure Admin Lost Time	0	0	
	0163140	PW Admin Lost Time	0	0	
	0163160	City Engineer Clerical	294,537	0	294,
	0163170	PW Clerical Lost Time	0	0	
St	reet Light Mainter	nance			
	0194110	Street Light-Maintenance	780,621	0	780,
	0194120	Street Light-Energy	1,984,000	0	1,984,
Pt	ublic Works Engin	eering			
	0161160	Roads Lost Time	0	0	
	0171401	Public Works Engineering	878,069	(743,140)	134,
	0171402	Sewers Lost Time	0	0	
G	Geomatics				
	0131640	Street & House Numbering	0	0	
	0161031	Office-Gen Engineering	0	0	
	0161035	Geomatics	1,223,462	(541,814)	681,
	0161036	Information Research	0	0	
	0161037	Infra Serv Support Lost Tme	0	0	
C	orporate Projects				
	0122624	Corporate Projects	1,051,389	(447,240)	604,
	0169102	WTC- Joint Operating Agreement	0	0	
	0169103	WTC - Capital	0	0	
R	ight of Way				
	0122625	Right of Way Administration	568,820	(375,000)	193,
	0161033	Sewer Replace & Repairs	490,453	(490,453)	
Public W	orks Operations				
О	perations Adminis	tration			
	0161020	PW Operations Administration	391,410	(33,014)	358,
	0HH4000	Hourly Payroll Default	0	0	
R	OW Maintenance				
	0162031	ROW Maintenance Operations	1,922,944	(102,945)	1,819,
	0162132	Row Maintenance Administration	1,135,523	(279,616)	855,
	0162190	Railway Maintenance	214,936	0	214,
	0162601	Recoverable Road Maintenance	679,444	(685,672)	(6,2
	0172920	Building & Yard Maintenance	337,991	(106,066)	231,
	0172960	ROW/Sewer Maintenance Division Lost Time	1,077,724	(401,881)	675
Se	ewer Maintenance				
	0172303	Sewer/Drainage Operations	3,864,030	(3,864,030)	
	0172802	Sewer/Drainage Administration	558,706	(558,706)	
W	inter Control				
	0164401	Winter Control Operations	3,165,851	0	3,165

Department I.D.			Expense	(Revenue)	Net
	0164502 Winter Control Administration		117,155	0	117,155
Field	l Services				
	0161051	Field Service General Administration	529,170	0	529,170
	0161054	Field Service Capital Projects	1,114,612	(1,114,612)	C
	0161055	Field Service Grounds & Building Maintenance	63,664	0	63,664
	0161056	Field Service General Expense	80,002	0	80,002
	0161058	Field Service Lost Time	199,800	0	199,800
	0163212	Fleet Control - Field Engineering	0	0	C
Flee	t Management				
	0125501	Equipment Services	1,688,212	(252,302)	1,435,910
	0125502	Equipment & Stock Control	387,712	0	387,712
	0125503	Fuels & Misc Oils	1,458,464	(100,000)	1,358,464
	0125504	Vehicle Parts	1,250,552	(300,500)	950,052
	0125506	Driver Training	21,352	0	21,352
	0125507	Equipment Leasing	5,000	0	5,000
	0125509	Fleet Division General Expense	3,189,251	0	3,189,251
	0125510	Fleet Division Administration	709,123	0	709,123
	0125520	Fleet Division Building Maintenance	99,481	0	99,481
	0125530	Fleet Division Lost Time	676,236	0	676,236
	0163214	Fleet Control - Equipment	0	0	C
Fleet	Recoveries				
	0125508	Vehicle Recoveries	0	(7,300,952)	(7,300,952)
Tran	sportation Plan	ning			
	0161110	Traffic Studies	444,959	(2,500)	442,459
	0162771	Admin Traffic Studies	112,044	0	112,044
Traf	fic Administrati	on			
	0162750	Traffic Lost Time	267,492	0	267,492
	0162770	Admin-Traffic	282,752	(61,247)	221,505
Signa	als				
	0161210	New Signal Instal Sub	0	0	C
	0161220	New Signal Installation	11,260	(12,621)	(1,361)
	0161320	Signal Upgrading	61,084	(65,085)	(4,001)
	0162110	Signal Maintenance	1,309,257	(15,000)	1,294,257
	0162210	Accident Repairs	16,872	(16,960)	(88)
	0162772	Admin Traffic Signals	107,523	0	107,523
Signs	& Markings				
	0162310	Sign Maintenance	496,731	(31,000)	465,731
	0162410	Pavement Marking	614,174	(35,000)	579,174
	0162510	Sign Preparation	248,402	(241,241)	7,161
	0162773	Admin Traffic Operations	103,871	0	103,871
On-C	Off Street Parkin	ng			
	0165110	Parking Garage 1	543,612	(609,900)	(66,288)
	0165120	Parking Garage 2	431,636	(371,000)	60,636
	0165125	Parking Garage 3	356,738	(350,000)	6,738
	0165130	On-Off Street Parking	1,077,278	0	1,077,278
	0165310	Parking Administration	183,555	0	183,555
	0165630	On Street Walks Revenue	0	(1,380,000)	(1,380,000)

		Department I.D.	Expense	(Revenue)	Net
	0165640	Off Street Lots Revenue	0	(805,000)	(805,000
	0165642	Transfer To Reserve Fund	832,304	0	832,30
	0165750	Parking Service Lost Time	128,484	0	128,48
Environm	ental Services				
E.	.S. Common Prod	ucts			
	0131781	Landfill Perpetual Care	0	0	
	0163215	Fleet Control - Environmental	0	0	
	0173402	Waste Management & Environmental Administration	0	0	
	0173502	Environmental Services Employee Training	0	0	
	0173601	Waste Management & Environmental Overhead Re	0	0	
	0173901	Waste Management & Environmental Lost-Time	0	0	
	0175601	Environmental Services General Expense	0	0	
	0175750	Environmental Expense	2,921,233	(304,200)	2,617,03
Pi	ump Stations				
	0174124	Pump Station-Operations	1,398,352	(1,398,352)	
	0174130	Pump Stations Lost Time	59,267	(59,267)	
E.;	S. Waste Manage	ment			
	0173102	Waste Collection	3,616,310	(331,400)	3,284,91
	0173202	Containerized Collection	0	0	
	0173302	Waste Disposal Charges	6,641,279	(781,279)	5,860,00
	0173303	Transfer Station/Depot	0	0	
	0173801	Waste Diversion	1,803,903	(933,539)	870,36
E.	.S. Environmenta	1 Services			
	0162121	Street Sanitation	1,377,944	(1,076,436)	301,50
	0173701	Other Environmental Services	0	0	
	0175101	Environmental Master Plan	165,000	0	165,00
	0175201	Pest Control	101,500	0	101,50
	0175701	Building & Security	298,225	(147,148)	151,07
La	ab-Environmental				
	0174402	Industrial Waste Control	779,643	(779,643)	
	0174410	Laboratory Lost Time	71,004	(71,004)	
	0175301	Landfill Sites	210,000	(210,000)	
Lo	ou Romano Water				
	0174201	LRWRP Operations	9,322,869	(9,322,869)	
	0174220	LRWRP Lost Time	337,556	(337,556)	
Li	ttle River Pollutio				
	0174301	LRPCP Operations	3,797,298	(3,797,298)	
	0174320	LRPCP Lost Time	195,808	(195,808)	
El	ectrical				
	0174501	Operations Electrical	699,300	(699,300)	
	0174502	Electrical Lost Time	91,616	(91,616)	
	0174503	Electrical Recoverable Work	0	0	
	& Development Se				
P	lanning Advisory				
	0111630	Planning Board	17,224	0	17,22
D	evelopment Servi				
	0152750	Building Management	315,664	0	315,66

		Department I.D.	Expense	(Revenue)	Net	
	0152760	Building-Admin Services	23,000	0	0	23,0
	0161041	Development-Administration	0	0		
	0161043	Development-Lost Time	0	0		
Hous	ing Programs					
	0122707	OHRP	500	(300)	200	
	0122709	Help	0	0	(	
Site I	Development					
	0152710	Site Development Zoning	1,375,956	(3,335,000)	(1,959,044	
	0152720	Building Permit Fee Reserve	0	(1,191,661)	(1,191,661	
Devel	opment Applica	ation & Comm Team				
	0111690	Property Standards Committee	3,750	0	3,750	
	0125180	Street & Alley Closings	234,964	(156,000)	78,96	
	0153110	Committee Of Adjustment	146,596	(220,000)	(73,404	
	0153510	Development Applications	582,309	(296,000)	286,30	
	0153750	Development Management	746,553	0	746,55	
Inspe	ction Services					
	0152610	Inspection Services	2,890,233	(37,000)	2,853,233	
	0161034	Utility Restoration	0	0	(	
Planning						
Planr	ing Administra	tion				
	0131661	Transfer To Heritage Fund	55,200	0	55,200	
	0153505	Admin Planning	254,643	(500)	254,143	
Policy	Services					
	0153620	Planning Policy	632,679	0	632,679	
Urba	n Design & Con	nmunity Development				
	0153650	Urban Design/Community Development	536,665	0	536,66	
Social & Health Serv	vices					
Social Suppo	rt Services					
ow	Administration					
	0206105	OW Administration	293,078	(192,625)	100,453	
	0206106	Local System Support	222,520	(147,054)	75,46	
	0206110	OW Windsor Office	8,405,550	(5,283,754)	3,121,79	
	0206113	C.V.P. Enhancement	0	(278,932)	(278,932	
	0206311	ERO/FSW City	1,114,184	(791,792)	322,39	
	0206710	OW Leamington Office	1,121,010	(1,008,416)	112,59	
	0206801	Central Administration	2,731,936	(2,155,463)	576,47	
	0206809	Social Services Clearing	0	0		
	0206826	ERO/FSW County	136,418	(115,352)	21,06	
OWI	Employment Sei	rvices				
	0205307	Leap City	90,000	(76,579)	13,42	
	0205403	Leap Program County	40,000	(37,235)	2,76	
	0206302	OW Addiction Services	0	0		
	0206303	Private Counselling	30,000	0	30,00	
	0206307	O.W. Employment City	4,855,854	(4,078,260)	777,59	
	0206313	HRDC Partnership	267,592	(267,592)	,	
	0206317	Employment Incentives	500,000	(425,442)	74,55	
	0206318	Employment Innovation Fund	55,200	(55,200)	, ,,,,	

		Department I.D.	Expense	(Revenue)	Net
	0206817	OW Employment County	487,274	(480,848)	6,426
	OW Financial Assist	tance			
	0206101	Ontario Residents-City	32,140,568	(27,344,292)	4,796,276
	0206102	Non-Residents-City	5,115,132	(4,349,096)	766,036
	0206103	Indian Welfare City	0	0	0
	0206104	Other Assist-City 100	115,000	(3,000)	112,000
	0206114	Sole Support-City	27,319,688	(23,291,080)	4,028,608
	0206701	Ontario Residents-County	3,763,952	(3,524,364)	239,588
	0206702	Non-Residents-County	702,168	(654,232)	47,936
	0206703	Indian Welfare-County	0	0	0
	0206704	Other Assist-County 100	23,500	(23,500)	0
	0206705	Sole Support-County	3,948,276	(3,680,976)	267,300
	ODSP				
	0206151	ODSP City	20,519,652	(5,195,076)	15,324,576
	0206706	ODSP County	5,167,036	(3,374,876)	1,792,160
Н	ousing & Children Servi	ces			
	Housing Support A	dministration			
	0121188	Social Housing NP Provincial Payments	17,350,752	(9,580,288)	7,770,464
	0121191	Social Housing LHC	13,883,056	(7,768,172)	6,114,884
	0122710	Social Housing Winhome OH	0	0	0
	0123180	Social Housing Administration	773,080	(300,360)	472,720
	Residential Support	Services			
	0206304	Private Homemaking	0	0	0
	0206308	Provincial Rent Bank Program	518,812	(518,812)	0
	0206309	Energy Emergency Fund	64,312	(64,312)	0
	0206310	Lodging Homes & Hostels	3,726,424	(3,000,128)	726,296
	0206314	Hostel Assistance	998,900	(850,300)	148,600
	0206315	Emergency Preparedness	16,000	0	16,000
	0206316	Hostels to Homes	0	0	0
	0206512	Homelessness Initiative	468,540	(390,668)	77,872
	0206514	City Rent Bank	0	0	0
	Children's Services	Administration			
	0205101	Child Care Admin City	875,444	(550,844)	324,600
	0205104	Child Care Admin County	188,572	(155,744)	32,828
	0205205	Early Learn/CC Admin	212,388	(133,264)	79,124
	0205310	ELCC Admin - County	10,412	(8,356)	2,056
	Municipal Child Car	re Centres			
	0205103	Minor Capital County	14,308	(9,360)	4,948
	0205111	Lauzon Centre	864,385	(828,182)	36,203
	0205121	Wyandotte Centre	557,881	(584,324)	(26,443)
	0205131	College Centre	455,480	(444,382)	11,098
	0205141	Glengarry Centre	697,344	(734,879)	(37,535)
	0205151	Municipal Child Care System Ad	443,407	(112,813)	330,594
	0205161	Jefferson Centre	1,498,074	(1,619,863)	(121,789)
	0205171	Amherstburg Centre	435,776	(427,015)	8,761
	0205179	Minor Capital	82,928	(21,100)	61,828
	0205181	Tecumseh Centre	633,276	(622,705)	10,571

	Department I.D.	Expense	(Revenue)	Net
0205191	Learnington Centre	0	0	C
Purchase of Service				
0205102	Proxy Pay Equity City	436,208	(436,208)	C
0205105	Proxy Pay Equity County	124,720	(124,724)	(4)
0205201	Fee Subsidy CC City	7,118,184	(6,158,650)	959,534
0205203	Ontario Works CC City	1,341,480	(1,149,850)	191,630
0205206	Fee Subsidy CC County	1,787,076	(1,680,457)	106,619
0205207	Ontario Works CC County	221,652	(207,798)	13,854
0205301	Wage Subsidies City	2,999,504	(2,552,236)	447,268
0205302	Spec Needs Res City	2,757,600	(2,346,521)	411,079
0205303	Family Res Centres City	263,332	(224,267)	39,065
0205304	Fee Subsidies CC Contract	365,940	(311,655)	54,285
0205308	Wage Subsidies County	1,221,960	(1,137,518)	84,442
0205309	Spec Needs Res County	0	0	0
0205311	ELCC Fee Subsidy - City	1,107,012	(959,613)	147,399
0205312	ELCC Fee Subsidy - County	107,652	(101,204)	6,448
0205313	ELCC Wage Subsidy - City	194,140	(165,342)	28,798
0205314	ELCC Wage Subsidy - County	492,576	(459,508)	33,068
0205316	ELCC Spec Needs Res - County	0	0	0
0205317	ELCC Spec Needs Res - City	400,000	(340,661)	59,339
Best Start Child Care	2			
0205320	Best Start Admin	498,992	(498,992)	0
0205321	Best Start Planning	63,994	(63,994)	0
0205322	Best Start Community Prof Dev	82,784	(82,784)	0
0205323	Best Start Fee Subsidy	2,196,549	(2,196,549)	0
0205324	Best Start Wage Subsidy	1,169,096	(1,169,096)	0
0205325	Best Start Spec Needs Res	927,084	(927,084)	0
0205326	Best Start Wage Enhancement	251,422	(251,422)	0
0205327	Best Start Minor Capital	0	0	0
0205328	Best Start Major Capital	0	0	0
National Child Benef	it			
0205305	Work And Learn City	264,216	(264,212)	4
0205306	NCB Reinvestment City	1,618,161	(457,312)	1,160,849
0205402	NCB Reinvestment County	361,600	(203,140)	158,460
0205426	CHS Family Centre	75,000	(75,000)	0
Ontario Early Years				
0205410	OEYC Administration	163,500	(163,500)	0
0205411	Jefferson OEYC	218,236	(218,236)	0
0205412	College OEYC	128,147	(128,147)	0
0205413	Data Analyst Consultant	95,714	(95,714)	0
0205414	Early Years Specialist	95,714	(95,714)	0
0205415	Amherstburg OEYC	109,592	(109,592)	0
0205416	Leamington OEYC	134,852	(134,852)	C
0205417	Forest Glade OEY	154,932	(154,932)	C
0205418	Benson OEY	68,956	(68,956)	(
0205419	Sandwich OEY	54,638	(54,638)	(
0205420	Ouellette OEY	230,585	(230,585)	(

		Department I.D.	Expense	(Revenue)	Net
	0205421	Essex OEY	60,576	(60,576)	
	0205422	Belle River OEY	127,136	(127,136)	
	0205423	Kingsville OEY	42,938	(42,938)	
	0205424	Harrow OEY	42,208	(42,208)	
	0205427	OEY Resource Centres	685,375	(597,745)	87,63
Othe	r Child Related	Programs			
	0131760	Corp.Children's Holiday Party	0	0	
	0205501	Windsor Com. Children Fund	0	0	
Huron Lodg	e				
Prog	ram Services				
	0202071	HL Administration	855,560	0	855,56
	0202810	HL Provincial Subsidy	0	(6,957,980)	(6,957,980
	0202815	HL Residents Maintenance	0	(3,898,620)	(3,898,620
	0202910	Health and Safety Training	136,864	0	136,86
Envi	ronmental				
	0202041	HL Housekeeping	1,785,340	0	1,785,34
	0202046	General Staff	253,427	0	253,42
	0202051	HL Laundry & Linen	331,740	0	331,74
	0202061	HL Building & Property	1,132,983	0	1,132,98
Dieta	ıry				
	0202021	HL Dietary Services	2,793,276	(15,000)	2,778,27
Nurs	ing				
	0202030	Nursing Management	346,514	0	346,51
	0202031	Registered Nurses	1,803,520	0	1,803,52
	0202032	Nurses Aides	6,893,868	0	6,893,86
	0202034	General Nursing	355,998	0	355,99
	0202035	Registered Practical Nurses	1,433,524	0	1,433,52
	0202081	HL Approved Drugs	1,000	0	1,00
Resid	lent Services				·
	0202011	HL Social Services	961,556	(2,000)	959,55
	0202012	Keeping In Touch	0	0	
	0202062	Satellite Homes	45	0	4.
	0202075	Life Enhancement Comm	0	0	
	0202530	Huron Lodge Bar	17,460	(19,500)	(2,040
Agencies and Board					X 7
Police Service			67,187,000	(7,323,824)	59,863,17
Transit Win					<u> </u>
	sportation				
	0400210	Tunnel	957,188	(740,652)	216,53
	0400220	City Service	13,544,937	(12,415,032)	1,129,90
	0400230	Casino Shuttle Service	1,681,987	(1,781,900)	(99,913
	0400240	Charter Services	108,192	(220,000)	(111,808
Tran	sit Maintenance	+	, 2	( ,,,,,,	(,
1144	0400310	Fleet Maintenance	6,719,884	(612,000)	6,107,88
	0400310	Outside Services	826,208	(634,000)	192,20
	0400340	Facility Maintenance	724,017	0	724,01

Department I.D.			Expense	(Revenue)	Net
Trans	Transit Windsor Administration			+	
	0400110	General Manager's Office	246,440	0	246,4
	0400120	Planning & Revenue Support	713,538	0	713,5
	0400130	Finance	320,912	0	320,9
	0400140	Human Resources	369,264	0	369,20
	0400150	Corporate Services	1,259,304	(279,000)	980,30
	0400160	Health Safety	90,656	0	90,6
Windsor Pub	lic Library				
Libra	ry				
	0111720	Library Services Default	7,933,212	0	7,933,2
	0111721	Francois Baby House	173,576	0	173,5
Roseland					
Rosel	and Operations	6			
	0183110	Roseland Golf Club	653,081	(1,350,000)	(696,91
	0183310	Roseland Curling Club	180,007	(180,000)	
	0183410	Roseland Clubhouse	83,500	0	83,50
	0183510	Little River Golf	370,210	(370,200)	
	0183810	Roseland Greenskeeper	462,351	0	462,33
	0183820	Little River Greenskeeper	151,051	0	151,03
	0183830	Master Plan Roseland & Little River	0	0	<u> </u>
orporate Accounts					
Mayor's Offi	ce				
	r's Office				
	0111410	Mayor's Office	568,670	0	568,6
	0111411	Community Relations	42,200	0	42,20
	0111412	Strategic Initiatives	0	0	<u> </u>
Internal Aud	it				
	Auditors Office				
	0123120	Office of the City Auditor	542,097	0	542,0
Corporate Fi	nancial Accoun	-1	,		
1	cy Grants				
	0111713	W E C Development Comm	833,608	0	833,6
	0111714	Art Gallery	450,000	0	450,0
	0111715	Conservation Authority	1,326,916	0	1,326,9
	0111717	Handi Transit	759,623	0	759,6
	0111719	Health Unit	1,882,925	0	1,882,9
	0111731	Centres For Seniors	118,934	0	118,9
	0111732	Windsor Symphony	300,000	0	300,0
	0111733	Arts Council	13,000	0	13,0
	0111735	Arteite Inc.	3,000	0	3,0
Fund	Transfers		2,000		
Tanu	0111430	Children's Allocation Fund	240,000	0	240,0
	0131755	Budget Stabilization Contingency	1,500,000	0	1,500,0
	0131757	Debt Savings - Transfer to Capital	16,832,637	0	16,832,0
	0131737	Contribution To Capital	1,357,658	0	1,357,0
	0142910	Police Fleet Transfer From Reserve	1,337,038	0	1,337,0
	0168102	Fleet Equipment-Transfer From Reserve	3,000,000	(3,000,000)	

Department I.D.			(Revenue)	Net
0168104	WWPCP-Transfer From Reserves	2,000,000	(2,000,000)	(
0168105	LRPCP-Transfer From Reserves	1,500,000	(1,500,000)	(
0168106	Pump Station-Transfer From Reserve	1,000,000	(1,000,000)	(
0227130	Sewer Surcharge Recovery	0	(2,670,793)	(2,670,793)
0229770	Transfer from Reserve-PAYG Dividend	0	(766,393)	(766,393)
0229800	Boundary Adjustment Contribution	210,000	0	210,000
0229900	Debt Reduction - Transfer to Capital	27,056,723	0	27,056,723
Debt Charges Accou	nts			
0141110	General Government	2,648,876	(300,000)	2,348,876
0141210	Police	2,380,372	0	2,380,372
0141310	Roadway	0	0	(
0141315	Transit Debt	0	0	(
0141350	Sanitary Sewers	483,000	(483,000)	(
0141370	Little River STP	0	0	(
0141380	Storm Sewers	0	0	(
0141390	WUC Debt & Recovery	3,917,709	(3,917,709)	(
0141550	Other Recreation & Culture	0	0	(
0141560	Libraries	0	0	(
0141710	Commercial & Industrial	0	0	(
0141720	Residential	0	0	(
0141810	Hydro	3,461,725	(3,461,725)	(
0143111	Debt Charges Recoverable	0	0	(
Corporate Leases				
0131740	Corporate Radio Lease 134-38	617,819	(767,629)	(149,810)
0131741	Radio Infrastructure Lease 134-45	1,253,535	(113,995)	1,139,540
0131742	Motorola Lease 134-46	0	(239,261)	(239,261)
0131744	Purchase Agreement-Radio	251,777	(206,777)	45,000
0131745	Transfer to PAYG Lease Reserve	1,953,857	0	1,953,857
0131747	Com Defibs Lease 134-73	34,065	(40,373)	(6,308)
0143141	Mainframe Lease	562,000	0	562,000
0143142	Department Requested Servers	126,920	0	126,920
0143145	Fire Truck Lease 134-48	675,037	(668,783)	6,254
0143146	Canderel Lease	219,605	0	219,605
Banking & Interest	Charges			
0143112	Net Temporary Financing Costs	2,300,000	(2,700,000)	(400,000)
0143113	Foreign Exchange	500,000	(500,000)	(
0143114	Bank Charges	190,000	0	190,000
0229610	Interest/Penalty Accounts Receivable	0	(5,000,000)	(5,000,000)
0229620	Capital Interest Income	1,800,000	(2,800,000)	(1,000,000)
General Expense Ac				
0121181	MPAC	2,381,516	0	2,381,516
0121187	Land Ambulance	7,875,220	0	7,875,220
0131680	Contingency	0	0	(
0131686	Productivity Improvements Fund	0	0	(
0131689	Canadian Track & Field Championship	0	0	
0131695	Airport Transition Costs	0	0	
0131802	Utilities Provision	160,000	0	160,000

	Department I.D.			(Revenue)	Net
	0143117	Allowance For Doubtful Accts	320,000	0	320,000
	0145003	Salary & Wage Adjustment Provision	2,390,549	0	2,390,549
	0145007	Housing Transition Costs Salary & Wage	0	0	(
	0169601	Windsor Airport	100,000	(100,000)	C
	0224140	Net Tax Additions/Reductions	6,002,340	0	6,002,340
	Corporate Revenue	Accounts			
	0121183	OMPF - Ontario Municipal Partnership	0	(10,502,264)	(10,502,264)
	0131670	Casino \$2.6 Million	2,600,000	(2,600,000)	C
	0131803	Enwin Contribution Dividend	0	(3,000,000)	(3,000,000)
	0131912	Raceway Slots	1,980,000	(4,380,000)	(2,400,000)
	0226161	Tunnel Operating Dividend	0	(1,000,000)	(1,000,000)
	0228100	Enwin Promissory Note	0	0	C
	0229410	Bylaw Fines	0	0	C
	0229500	400 City Hall Square Contribution	0	(973,984)	(973,984)
	0229501	HL - Recovery of New Facility	0	(620,000)	(620,000)
	0229611	Unclassified Revenue	0	0	C
	0229640	Roseland Profit Sharing	0	(150,000)	(150,000)
	0229750	One-Time Revenue Sources	0	(1,211,167)	(1,211,167)
Co	orporate Fringe Benefit A	ecounts			
	Fringe Benefits-Hun	nan Resources			
	0131510	OMERS	12,550,000	0	12,550,000
	0131512	Pension Police Opt Serv	0	0	C
	0131514	Group Life Insurance	1,500,000	0	1,500,000
	0131520	Greenshield	15,600,000	0	15,600,000
	0131523	Pre-OMERS Pension	0	0	C
	0131525	Long-term disability	860,000	0	860,000
	Fringe Benefits-Payı	oll			
	0131513	Employment Insurance	2,800,000	0	2,800,000
	0131515	Canada Pension Plan	5,800,000	0	5,800,000
	0131516	Employer Health Tax	3,420,000	0	3,420,000
	0131519	Sick Leave Gratuity	1,100,000	0	1,100,000
	0131580	Payroll Suspense	0	0	C
	Fringe Benefits-Reco	overy			
	0131550	Fringe Benefits Recovery	0	(33,600,537)	(33,600,537)
	0131551	Fringe Recovery Other Funds	0	0	C
Co	orporate Taxation Accoun	ts			
	Municipal Taxation				
	0221110	Residential	0	(161,260,869)	(161,260,869)
	0221115	Multi-Residential	0	(30,693,852)	(30,693,852)
	0221120	Commercial Occupied	0	(51,379,736)	(51,379,736)
	0221131	Commercial Excess Land	0	(541,252)	(541,252)
	0221132	Commercial Vacant Land	0	(805,460)	(805,460)
	0221133	Parking Lots	0	(197,212)	(197,212)
	0221134	Office Building Occupied	0	(2,708,176)	(2,708,176)
	0221136	Office Building Excess Land	0	0	(
	0221138	Shopping Centre Occupied	0	(11,387,988)	(11,387,988
	0221142	Shopping Centre Excess Land	0	(42,788)	(42,788)

Department I.D.			Expense	(Revenue)	Net
	0221144	Industrial Occupied	0	(11,281,720)	(11,281,720)
	0221146	Industrial Excess Land	0	(327,288)	(327,288)
	0221148	Industrial Vacant Land	0	(176,764)	(176,764)
	0221150	Large Industrial Occupied	0	(19,099,232)	(19,099,232)
	0221152	Large Industrial Excess Land	0	(162,424)	(162,424)
	0221154	Pipeline	0	(1,327,476)	(1,327,476)
	0221156	Farmlands	0	(60,196)	(60,196)
	0221158	Managed Forest	0	(572)	(572)
	0221162	Railway & Hydro	0	(49,756)	(49,756)
	0221180	Bridge/Tunnel	0	0	0
	0226100	Government Of Canada	0	(682,616)	(682,616)
	0226110	Government Of Canada Enterprise	0	(59,572)	(59,572)
	0226115	Windsor Port Authority	0	(81,148)	(81,148)
	0226120	Province Of Ontario	0	(452,804)	(452,804)
	0226160	Municipal Utilities	0	(2,359,096)	(2,359,096)
	0226170	Ontario Hydro	0	(185,924)	(185,924)
	0226180	Liquor Control Board	0	(31,860)	(31,860)
	0226200	Ontario Casino Corp	0	(12,966,200)	(12,966,200)
	0228110	Minimum Levy	0	0	0
)	Local Improvements	,			
	0222110	LI Residential	0	(500,000)	(500,000)
	0222120	LI Commercial	0	0	0
,	Payments in Lieu			-	-
	0226130	University & College	0	(1,534,000)	(1,534,000)
	0226140	Hospitals	0	(130,000)	(130,000)
	0226150	Jails & Other Lieu Grants	0	(11,000)	(11,000)
	0226195	PIL-Municpal Share of Education	0	(1,750,000)	(1,750,000)
,	Educational Entities	1		( )	( )
	0211110	Public Schools	57,003,261	0	57,003,261
	0213110	Separate Schools	38,836,468	0	38,836,468
	0225505	Residential School Levy	0	(29,373,333)	(29,373,333)
	0225510	Multi-Residential	0	(1,996,665)	(1,996,665)
	0225515	Commercial Occupied	0	(31,821,528)	(31,821,528)
	0225520	Commercial Vacant Units	0	(339,256)	(339,256)
	0225525	Commercial Vacant Land/Parking Lot	0	(485,975)	(485,975)
	0225526	Parking Lots	0	(124,225)	(124,225)
	0225530	Office Building Occupied	0	(1,761,063)	(1,761,063)
	0225535	Office Building Vacant Unit	0	(2,448)	(2,448)
	0225540	Shopping Centre Occupied	0	(7,212,247)	(7,212,247)
	0225545	Shopping Centre Vacant Units	0	(26,652)	(26,652)
	0225550	Industrial Occupied	0	(7,863,057)	(7,863,057)
	0225555	Industrial Vacant Units	0	(216,241)	(216,241)
	0225560	Industrial Vacant Land	0	(701,126)	(701,126)
	0225565	Large Industrial Occupied	0	(12,931,261)	(12,931,261)
	0225570	Large Industrial Vacant Units	0	(108,847)	(108,847)
	0223310	Luige maastiai vaeant Onto	U		(100,047)
	0225575	Pipeline	0	(851,968)	(851,968)

Department I.D.			Expense	(Revenue)	Net
	0225585	Managed Forests	0	0	0
	0225590	Theatre	0	0	0
	0225595	Railway & Hydro Taxes	0	0	0
	0226191	School Boards P.I.L.	0	(10,930)	(10,930)
Total by Department I.D.		761,717,073	(761,717,073)	0	