# 2016

# Windsor Essex Annual Report

TO THE COMMUNITY ON THE 10 YEAR HOUSING & HOMELESSNESS PLAN











We are pleased to provide you with the third Annual Report to the Community on the Windsor Essex 10 Year Housing and Homelessness Plan.

2016 WAS A YEAR OF GROWTH IN WINDSOR ESSEX, and included capital investments in social and affordable housing, the introduction of the Survivors of Domestic Violence Portable Housing Benefit Pilot Program, Social Housing Apartment Retrofit Pilot Program and the first homeless enumeration count which provides new, critical information to move towards our community's goal to end chronic homelessness.

### What is the plan's vision?

Windsor Essex is an inclusive community where everyone has a safe, affordable, accessible and quality home and everyone lives where they can actively participate.

### How are we doing?

The 10 Year Housing & Homeless Plan requires 63 strategies be implemented by December 31, 2024. The implementation plan required 35 of 63 strategies to be implemented by December 31, 2016.

We are pleased to report that WE HAVE EXCEEDED the original target and 40 strategies were completed or were in process by December 31, 2016.



For a total of 63 strategies

### Goal #1: ACCESS

Provide simple, coordinated and consistent access to programs, services and supports that act on what is important to the person receiving supports.

#### **Strategies:**

- Increased collaboration with the health sector and increased coordination of supports to assist persons to remain housed.
- Effective referral and follow-up processes among housing and service providers that are linked to common intake and assessment processes.
- Housing Services staff have been invited to participate in Hotel Dieu Grace Healthcare Mental Health Roundtable.
- Monthly discussions with the Mental Health Lead at the Erie St. Clair Local Health Integration Network (LHIN)



### **Goal #2:** Person centered supports

Have supports available when needed, to act on what is important to the person receiving services, to assist the person in succeeding in their preferred housing.

#### **Strategies:**

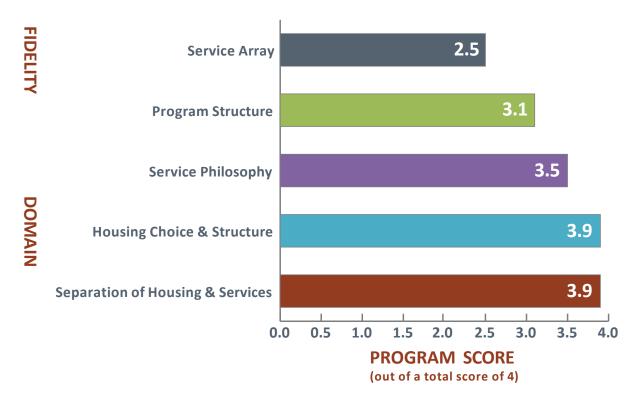
- Staffing and support enhancements made to the Housing First intensive support initiative,
   Windsor Essex Housing Connections for individuals experiencing chronic homelessness and/or who have the highest needs.
- Partnership with the Downtown Mission under Windsor Essex Housing Connections to provide a staff to work with households with the highest acuity.
- In February 2016 the Mental Health Commission of Canada along with Sam Tsemberis from
  Pathways to Housing New York City conducted a fidelity assessment on Windsor Essex Housing
  Connections to assist the City in determining to what degree Housing First principles and practices
  had been implemented. The goal of the fidelity assessment is to identify strengths and challenges,
  and provide recommendations for ongoing practice and sustainability.



#### **The Mental Health Commission of Canada Fidelity Report:**

The Fidelity Report highlights that the multi-agency collaboration is doing a remarkably good job of putting in place a program that adheres closely with the key principles of Housing First particularly in the areas of consumer choice, commitment to rehouse, harm reduction, and recovery focused care.

THE OVERALL FIDELITY SCORE IS AS FOLLOWS:



#### Highlights identified in the report include but are not limited to following:

- a) Participants have moved into their homes within the targeted four month intake-to-housed time frame at a rate of 82%
- b) The service team is very mobile, spending a lot of time in the community, making home visits, taking individuals to appointments, and engaging in socializing activities with individuals
- c) The number of relocations for negative reasons is fairly low, representing approximately 19% of housed program participants
- d) Participants have autonomy over the type of service they receive and the team avoids coercive practices and supports individuals to balance their needs for independence and selfdetermination with their need to feel connected to each other and to their communities
- e) Having a full time paid peer support staff member who provides services to participants. Peer support is a person with lived experience that offers participants support, encouragement, and hope that recovery is possible. The addition of peer support programs have the ability to have the largest impact on an individual's journey into wellness
- f) Team frequently visits with individuals and has the flexibility around the number of times a participant is seen, based on the participants needs



### **Statistics January 1st - December 31st, 2016:**



#### **342 REFERRALS**

were received (decrease 64% from 2015)



88% of program participants are housed in PRIVATE MARKET HOUSING



#### 81 PEOPLE

Receiving Intensive Support (increase 44% from 2015)



8% of program participants are housed in SOCIAL HOUSING



#### **78 PEOPLE**

Receiving Housing Response (increase 500% from 2015)



4% of program participants are housed in other unit types: YOUTH TRANSITIONAL HOUSING & HOUSING WITH SUPPORT HOMES



#### **51 PEOPLE**

Receiving Supports from Indigenous
Housing Advocate
(not previously reported)



54% of program participants are in receipt of a RENT SUPPLEMENT / HOUSING



#### 932 PEOPLE

Receiving Service Coordination (increase 187% from 2015)



On average a household's acuity decreases 4 points per assesment period with using the Service Prioritzation Decision Assistance Tool (SPDAT).



#### **14 PERSONS**

Returned to homelessness for 56 days on average



80 households have experienced a decrease in the acuity from their baseline assessment while receiving supports from the program.



The Mental Health Commission
of Canada's At Home / Chez Soi Project
saw an 87% success rate
in housing stability.
The City of Windsor has attained a
77% success rate.

### **Voluntary Trusteeship Program**

The Trusteeship Program was created to assist people with managing their finances. Participation in the program is completely voluntary and at no charge to participants.



**472 PEOPLE SUPPORTED** (City / County) through this program that assisted to maintain housing stability

# GOAL #3: INTERIM HOUSING (formerly The Emergency Shelter Program)

Have temporary housing, meant to bridge the gap between homelessness and permanent housing, available where appropriate and where needed.

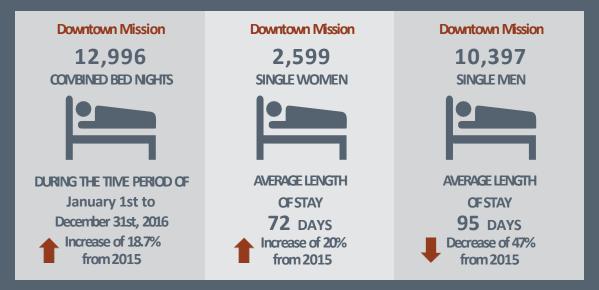


#### **Strategies:**

Increase use of shelter diversion to ensure interim housing policies are not supporting housing instability and inappropriate housing choices.

### **DOWNTOWN MISSION:**

It is recognized that although the Downtown Mission is not funded through the Community Homelessness Prevention Initiative (CHPI) they are an important part of the homelessness service system. We are providing these numbers to the community to depict a comprehensive picture of homelessness in Windsor Essex.



<sup>\*\*</sup>The above data has been obtained from and used with the permission of the Downtown Mission.

## Goal #4: Housing Linked with supports

Have housing linked with a comprehensive and coordinated package of services and programs to assist a wide range of individuals with support needs in maintaining their housing.

The City of Windsor

350
AVERAGE NUIVBER OF

AVERAGE NUIVBER OF

INDIVIDUALS SUBSIDIZED IN HOUSING WITH SUPPORTS

There are currently 12 subsidized Housing with Support Homes in The City of Windsor and 12 subsidized Housing with Support Homes in the County of Essex.

In 2016 the LHIN funded a Nurse Practitioner in collaboration with psychiatry to support persons in 2 Housing with Supports Homes. The Nurse Practitioner will enhance the supports currently provided in these homes with the goal of improving health outcomes for the residents. Plans are underway to expand this support to other homes in 2017.

### Goal #5: RENTAL HOUSING

Have a full range of rental housing that offers safe, accessible and quality accommodations.

#### **Strategies:**

 An additional 31 affordable rental housing units created through the Social Infrastructure Fund – Rental Housing Component. This project will include energy efficient components and universal design, for a total of 64 affordable rental units created since 2014.



#### **Survivors of Domestic Violence Portable Housing Benefit Pilot** Program (SDV-PHB)

The SDV-PHB is a TWO-YEAR PILOT PROGRAM that will assist survivors of domestic violence who have been approved under the SPECIAL PRIORITY POLICY (SPP) access safe and affordable housing. The SDV-PHB provides survivors of domestic violence with the option to receive a portable housing benefit so they can immediately find housing of choice in their community.

The Housing Services Department responded to an Expression of Interest issued by the Ministry of Housing to deliver the Survivors of Domestic Violence – Portable Housing Benefit Pilot Program in collaboration with Hiatus House, Réseau-femmes du sud-ouest de l'Ontario and the Central Housing **Registry of Windsor Essex County.** 





#### THE GOALS of the Windsor Essex SDV-PHB Pilot Program Delivery model are to:



A. INCREASE SUPPORT for those experiencing domestic violence to obtain and retain housing



**DECREASE WAIT TIMES for housing** assistance for SPP households and other households on the chronological wait list for social housing



C. EXPAND HOUSING choice for SPP households



D. EVALUATE the household's experience and range of benefit options with respect to the delivery of a portable housing benefit



ALIGN WITH ONTARIO'S ACTION PLAN to end sexual violence and harassment.

**HOUSING SERVICES** was successful and was **AWARDED** an allocation under the SDV-PHB which could assist up to 30 qualifying households.

As of December 31, 2016:



In February 2016, the Minister of Environment and Climate Change announced TWO NEW PILOT PROGRAMS from the provincial government's Green Investment Fund.

SOCIAL HOUSING ELECTRICAL EFFICIENCY PROGRAM (SHEEP) assists with certain electrical efficiency retrofits for single family social housing dwellings; a pilot program aimed to improve electric efficiency in social housing residential units that are single detached, semi-detached and/or duplexes/stacked townhouses where the tenants pay their own utilities.

SOCIAL HOUSING APARTMENT RETROFIT PROGRAM (SHARP) reduce greenhouse gas emissions through retrofits of large social housing high-rise apartment buildings of 150 OR MORE UNITS.

### Climate Change Action Plan



To participate in the pilot programs, Service Managers were required to submit a Business Case to the Ministry of Housing. Housing Services submitted proposals under both the SHARP & SHEEP programs.

TWO HOUSING PROVIDERS received an allocation to complete energy efficient initiatives to:

#### 5 SOCIAL HOUSING BUILDINGS BUILT IN THE 1970'S.

Range from having...



#### Summary of Type of Windsor Essex SHARP Work:

- Replace original 1973 single pane aluminium windows with energy efficient windows
- Install Heat Control Management Systems automated computerized management of lighting & heating supply
- Interior Lobby insulation
- Lighting Retrofits throughout building (LEDs)
- Replace make-up air units with high efficiency units
- Replace domestic hot water boilers with high efficiency boilers
- Replace Elevator Room AC with heat pump equipped with thermostat









PRE & POST ENERGY AUDITS ARE COMPLETED TO MEASURE RESULTS
Additional Information and follow up will be presented in the 2017 Annual Report

#### **Social Housing Improvement Program (SHIP)**

The 2016 Social Infrastructure Fund (SIF) included the Social Housing Improvement Program (SHIP)

The objective of the program is to assist in the capital repair and retrofit of existing social housing.



#### 29 HOUSING PROVIDERS received an allocation of SHIP funds

SHIP funds address urgent capital needs, improve energy efficiency & reduce greenhouse gas emissions.

#### **Summary of SHIP Work:**

- Elevator Modernization
- Balcony Restoration
- Bathroom Restoration
- Common Area Painting
- Exterior / Interior Lighting Retrofit
- Remove and Replace Windows with energy efficient windows
- Replace Obsolete Roofs









#### **Summary of SHIP Work continued:**

Kitchen Restoration























### Goal #6: ownership housing

Have a full range of ownership housing that offers safe, accessible and quality accommodations.

### **Strategies:**

- 25
- Homeownership Downpayment Assistance (16 City/9 County)
- 1
- Homeownership Downpayment Assistance – Habitat for Humanity Home (County)
- 28
- Ontario Renovates Homeowners (22 City / 6 County)
- 9
- Ontario Renovates Multi Residential Fire Sprinkler System Loan Program (4 City / 5 County)

# Goal #7: monitoring, reporting and evaluation

Under the leadership of the Housing Advisory Committee, measure and report on progress, evaluate success and invest in continuous improvement of the housing and homelessness system.

#### **Strategies:**

- Report to the Housing Advisory Committee (HAC) quarterly on the progress and outcomes of the 10 Year Housing and Homelessness Plan and affiliated programs
- The City of Windsor 2016 Point in Time Count & 20,000 Homes Campaign Registry Week















As part of our commitment to the National Alliance to End Homelessness' 20,000 Homes Campaign and the local goal to end homelessness, The City of Windsor in partnership with the Homeless Coalition of Windsor Essex Count, coordinated the 1st LOCAL POINT IN TIME and Registry Week initiative on...

# Windsor Essex Point in Time Count and 20,000 Homes Campaign

REGISTRY WEEK

April 19 & 20, 2016

#### What is a Point in Time (PiT) Count?



It is a STREET COUNT of HOMELESSNESS at any "point in time" on a specific day within a community



It is a NON-IDENTIFYING CENSUS to gather demographic information (such as age, gender, veteran and Indigenous status)

#### What is the 20,000 Homes Registry Campaign?



A NATIONAL MOVEMENT OF COMMUNITIES, mobilizing together to house 20,000 of Canada's most vulnerable persons by July 1, 2018



Over 16 ORGANIZATIONS participated IN SURVEYING persons accessing services

#### **Mapping**



HIGH DENSITY AREAS were identified, assuming the teams would encounter 3-4+ persons experiencing homelessness.



MEDIUM DENSITY areas were identified, assuming the teams would encounter 2-3 persons experiencing homelessness.



LOW AREAS were identified, assuming the teams would encounter 1 or less persons experiencing homelessness.

#### Why Did We Participate Locally?

- GATHER VALUABLE DATA on homelessness within our community
- ESTABLISH THE COMPLEXITY of homelessness
- ASSIST IN UNDERSTANDING the depth of needs and services required for persons experiencing homelessness
- INFORM LOCAL POLICY and service delivery planning
- INCREASE PUBLIC AWARENESS on issues of homelessness

The street count involved dividing the region into a grid of areas that are appropriately sized for a survey team to cover in its entirety during a 3-4 hour walk. The advantage of this approach is that it ensures 100% of the region is included in the survey. The City of Windsor along with the Homeless Coalition worked with a subcommittee of community partners and front line staff within the homelessness service system to identify and map areas in the City and County by density levels.

#### **Volunteers**

OVER 240 VOLUNTEERS throughout Windsor Essex participated during the street count

#### **Results**

1,340 PERSONS



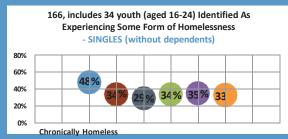
Encountered during initiative were "screened out" as they had a permanent residence at the time of the count

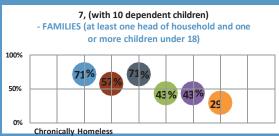
201 PERSONS



Identified as experiencing some form of homelessness

### **PERCENTAGE OF HOMELESSNESS:**







- Chronically Homeless
- Episodically Homeless
- Aboriginal Homeless
- Reporting a Mental Health Condition
- Reporting a Chronic Health Condition
- Attacked or Victims of Violence Since Becoming Homeless

### AVERAGE LENGTH OF HOMELESSNESS, IN THE LAST 12 MONTHS FOR:



SINGLES 5.5mths



**FAMILIES 8.1mths** 



YOUTH 5.2mths

#### **Chronic Homelessness**

Chronic Homelessness is defined as individuals and families that are currently experiencing homelessness and have experienced 6 or more consecutive months of homelessness in the past year.

#### **Episodic Homelessness**

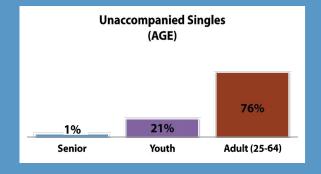
Episodic Homelessness is defined as individuals and families that are currently experiencing homelessness and have experienced 3 or more episodes of homelessness in the past year. 35% of respondents indicated they had 3 or more episodes of homelessness in the past year.

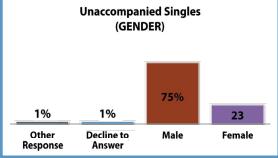
#### **Indigenous**

Approximately 2% of the population in Windsor Essex is Indigenous (2011 Census), 29% of persons experiencing homelessness and 36% of those experiencing chronic homelessness.

#### **History of Housing and Homelessness**

- 34% sleep most frequently in an emergency shelter
- 3% sleep outdoors
- 9% sleep in other locations (motel, hospital, jail, etc)
- 37% are couch surfing
- 8% are in transitional housing
- 6% don't know or declined to answer

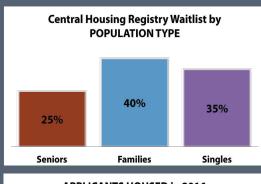


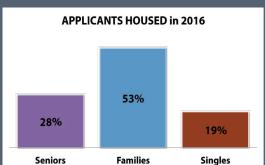


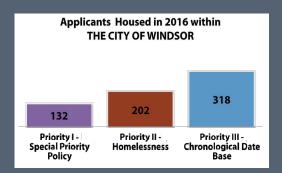
# CENTRAL HOUSING REGISTRY WAITLIST:

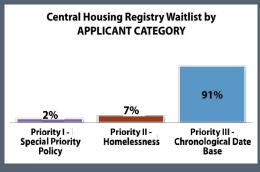
3,418

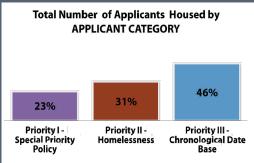
Total number of eligible applicants on the Central Housing Registry waitlist for social and affordable housing as of December 31, 2016.











#### **APPLICANTS HOUSED IN 2016 by Applicant Category and County Municipality**

Special Priority Policy Priority II Chronological

Amherstburg Belle River Comber Essex Harrow Kingsville LaSalle Leamington Tecumseh



















734 Total number of applicants housed as of December 31, 2016.

19% 👚 Increase from 2015.

#### **HOUSING STABILITY PLAN (HSP):**

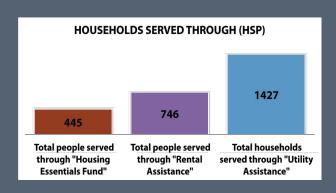
The Housing Stability Plan assists qualifying households to obtain and retain housing with the following:

2,618

Total households served through HSP funded programs in 2016.

18% 👚

Increase from 2015.



#### **INVESTMENT IN AFFORDABLE HOUSING (IAH):**

The Federal and Provincial governments partnered to fund the Investment in Affordable Housing Program. The five components of the (IAH) Program are as follows:



#### **RENTAL HOUSING**

A capital component intended to provide affordable rental housing units.



#### **HOMEOWNERSHIP**

A downpayment assistance component intended to assist eligible households to purchase a home.



#### **ONTARIO RENOVATES**

A component to assist eligible homeowners and landlords with renovation & rehabilitation projects.



### RENT SUPPLEMENT / HOUSING ALLOWANCE

A program component intended to provide a monthly amount to reduce market rent for eligible households.

# THE CITY OF WINDSOR has made investments in the following areas during 2016:



25 Homeownership Downpayment Assistance - (16 City / 9 County)



1 Homeownership Downpayment
Assistance - 1 Habitat for Humanity Home
(County)



28 Ontario Renovates - Homeowners (22 City / 6 County)



RENTAL HOUSING COMPONENT
31 Units



2016 Fire Sprinkler System Loan Program
Total homes with supports funded:
9 ( 4 City / 5 County)



40 HOUSING ALLOWANCES ALLOCATED



### **HOMELESSNESS PARTNERING STRATEGY (HPS):**

- Obtained funding to plan and implement a coordinated "Point in Time Count"
- Received Federal enhancement through the Social Infrastructure Fund which allowed the addition of 2.5 Housing Response Workers and a By-Names List Coordinator for Windsor Essex Housing Connections
- HPS Community Plan Update 2016 2017 was completed in partnership with the Community Advisory Board to reflect funding commitments through the Homeless Partnering Strategy and current profile of homelessn services and supports offered throughout Windsor Essex



2017

### **Looking ahead.** coming in 2017

- Application for Funding to Employment and Social Development Canada for the 2018 Point in Time Count
- Regeneration Study of Windsor Essex Community Housing Corporation social housing stock
- Update the Homelessness Partnering Strategy Community Plan
- Planning and Implementation of the By-Names Prioritized List for triaging appropriate services and supports for persons experiencing homelessness in Windsor Essex
- Participating community to end chronic homelessness in the Community Solutions Built for Zero Collaborative
- Planning for the creation of a Youth Housing First Framework for Windsor Essex
- Enhancing linkages to the Healthcare and mental health sector with the Housing with Supports Program
- Continuation of IAH(E) Programming
- Support for the Implementation of the new Strategic Plan for the Homeless Coalition Windsor-Essex
- Planning for the Supportive Housing Framework





# Thank You

We would like to thank our community partners, housing and homelessness stakeholders and program participants for joining us on this journey as we explore opportunities to enhance the lives of the residents of Windsor Essex County. As we have seen throughout this report the investments made have had a positive impact and we will continue to strive for and are committed to reaching the community's goal that "...everyone has a safe, affordable, accessible and quality home..."

"In the past year we have learned there is no substitute for a door that locks, a warm bed, a comfortable chair, a place to call home." Community Solutions