



2024 BUDGET CITY OF WINDSOR

Recommended Capital Budget





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2024 Recommended Capital Budget

SECTION A

Capital Budget Executive Summary

Summary of Recommended Capital Budget Funding Source Allocations - for Budget Year 2024 (10 Year Capital Plan)

| Year | | Service Sustainability Investments | | | | | | Economic Development, Growth, Service Enhancements and Agencies, Boards & Committees | | | | | | Total |
|------|---|------------------------------------|----------------------|--------------------|-----------------|----------------|----------------------------|--|----------------------|--------------------|-----------------|----------------|----------------------------|-------------|
| | | Service Sust. Invest. | Dev. Charge Reserves | Dedicated Reserves | Sewer Surcharge | Grants & Other | Canada Comm.-Building Fund | Pay-As-You-Go | Dev. Charge Reserves | Dedicated Reserves | Sewer Surcharge | Grants & Other | Canada Comm.-Building Fund | |
| 2024 | Funding Available | 59,522,680 | 5,000 | 22,620,736 | 38,287,026 | 5,388,777 | 12,071,734 | 29,556,761 | 11,990,000 | 11,348,654 | 7,541,663 | 2,802,237 | 5,759,800 | 206,895,068 |
| | Less: Pre-Commitments & Placeholders | 27,140,192 | - | 2,031,272 | 28,473,055 | - | 9,572,409 | 21,170,081 | 7,817,000 | - | 3,203,598 | - | 5,055,534 | 104,463,141 |
| | Less: Funding allocated to (Recommended) Expenditures | 32,382,488 | 5,000 | 20,589,464 | 9,813,971 | 5,388,777 | 2,499,325 | 8,386,680 | 4,173,000 | 11,348,654 | 4,338,065 | 2,802,237 | 704,266 | 102,431,927 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2025 | Funding Available | 59,428,617 | 5,000 | 7,973,289 | 38,873,654 | 7,050,834 | 4,763,101 | 33,533,832 | 10,294,415 | 8,081,084 | 5,464,097 | 2,841,504 | 9,013,200 | 187,322,627 |
| | Less: Pre-Commitments & Placeholders | 18,192,113 | - | - | 22,612,154 | - | - | 18,273,827 | 4,533,120 | - | 1,337,535 | - | 4,804,000 | 69,752,749 |
| | Less: Funding allocated to (Recommended) Expenditures | 41,236,504 | 5,000 | 7,973,289 | 16,261,500 | 7,050,834 | 4,763,101 | 15,260,005 | 5,761,295 | 8,081,084 | 4,126,562 | 2,841,504 | 4,209,200 | 117,569,878 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2026 | Funding Available | 61,048,901 | 94,950 | 10,637,115 | 40,953,376 | 3,772,382 | 9,322,051 | 36,773,002 | 12,178,553 | 6,256,084 | 3,384,375 | 6,094,938 | 4,454,250 | 194,969,977 |
| | Less: Pre-Commitments & Placeholders | 13,356,527 | - | - | 21,841,000 | - | - | 19,667,761 | 5,998,000 | - | 764,939 | - | - | 61,628,227 |
| | Less: Funding allocated to (Recommended) Expenditures | 47,692,374 | 94,950 | 10,637,115 | 19,112,376 | 3,772,382 | 9,322,051 | 17,105,241 | 6,180,553 | 6,256,084 | 2,619,436 | 6,094,938 | 4,454,250 | 133,341,750 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2027 | Funding Available | 56,428,701 | - | 12,533,876 | 39,288,958 | 430,923 | 12,546,161 | 39,363,282 | 9,239,017 | 5,146,084 | 5,048,793 | 8,076,054 | 1,230,140 | 189,331,989 |
| | Less: Pre-Commitments & Placeholders | 10,953,059 | - | - | 19,301,701 | - | - | 27,242,551 | 3,814,000 | - | 3,026,043 | - | 1,230,140 | 65,567,494 |
| | Less: Funding allocated to (Recommended) Expenditures | 45,475,642 | - | 12,533,876 | 19,987,257 | 430,923 | 12,546,161 | 12,120,731 | 5,425,017 | 5,146,084 | 2,022,750 | 8,076,054 | - | 123,764,495 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2028 | Funding Available | 61,428,701 | 2,550,000 | 15,893,335 | 41,880,000 | 585,046 | 11,263,312 | 36,890,642 | 6,266,130 | 6,096,084 | 2,457,751 | 5,102,284 | 2,512,989 | 192,926,274 |
| | Less: Pre-Commitments & Placeholders | 5,226,000 | - | - | 21,437,751 | - | - | 8,483,649 | - | - | - | - | - | 35,147,400 |
| | Less: Funding allocated to (Recommended) Expenditures | 56,202,701 | 2,550,000 | 15,893,335 | 20,442,249 | 585,046 | 11,263,312 | 28,406,993 | 6,266,130 | 6,096,084 | 2,457,751 | 5,102,284 | 2,512,989 | 157,778,874 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |

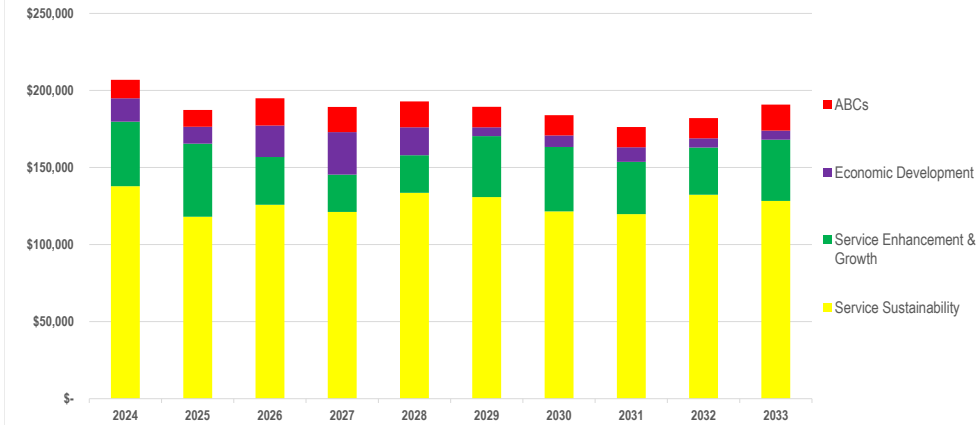
Summary of Recommended Capital Budget Funding Source Allocations - for Budget Year 2024 (10 Year Capital Plan)

| Year | | Service Sustainability Investments | | | | | | Economic Development, Growth, Service Enhancements and Agencies, Boards & Committees | | | | | | Total |
|------|---|------------------------------------|----------------------|--------------------|-----------------|----------------|----------------------------|--|----------------------|--------------------|-----------------|----------------|----------------------------|-------------|
| | | Service Sust. Invest. | Dev. Charge Reserves | Dedicated Reserves | Sewer Surcharge | Grants & Other | Canada Comm.-Building Fund | Pay-As-You-Go | Dev. Charge Reserves | Dedicated Reserves | Sewer Surcharge | Grants & Other | Canada Comm.-Building Fund | |
| 2029 | Funding Available | 61,428,701 | 150,000 | 15,827,839 | 40,447,551 | 70,000 | 12,926,250 | 36,890,642 | 9,321,483 | 5,921,084 | 3,890,200 | 1,687,916 | 850,051 | 189,411,717 |
| | Less: Pre-Commitments & Placeholders | - | - | - | 17,587,751 | - | - | 418,037 | - | - | - | - | - | 18,005,788 |
| | Less: Funding allocated to (Recommended) Expenditures | 61,428,701 | 150,000 | 15,827,839 | 22,859,800 | 70,000 | 12,926,250 | 36,472,605 | 9,321,483 | 5,921,084 | 3,890,200 | 1,687,916 | 850,051 | 171,405,929 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2030 | Funding Available | 61,578,701 | 150,000 | 8,799,644 | 41,387,751 | 70,000 | 9,532,442 | 36,740,642 | 11,181,887 | 5,641,084 | 2,950,000 | 1,687,916 | 4,243,859 | 183,963,926 |
| | Less: Pre-Commitments & Placeholders | - | - | - | 20,987,751 | - | - | - | - | - | - | - | - | 20,987,751 |
| | Less: Funding allocated to (Recommended) Expenditures | 61,578,701 | 150,000 | 8,799,644 | 20,400,000 | 70,000 | 9,532,442 | 36,740,642 | 11,181,887 | 5,641,084 | 2,950,000 | 1,687,916 | 4,243,859 | 162,976,175 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2031 | Funding Available | 61,628,701 | 50,000 | 9,715,307 | 38,427,001 | 70,000 | 9,897,000 | 36,690,642 | 2,831,955 | 5,546,084 | 5,910,750 | 1,662,916 | 3,879,301 | 176,309,657 |
| | Less: Pre-Commitments & Placeholders | - | - | - | 16,000,000 | - | - | - | - | - | - | - | - | 16,000,000 |
| | Less: Funding allocated to (Recommended) Expenditures | 61,628,701 | 50,000 | 9,715,307 | 22,427,001 | 70,000 | 9,897,000 | 36,690,642 | 2,831,955 | 5,546,084 | 5,910,750 | 1,662,916 | 3,879,301 | 160,309,657 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2032 | Funding Available | 63,915,353 | - | 12,298,912 | 41,697,751 | 670,000 | 13,776,301 | 34,403,990 | 4,091,894 | 7,161,084 | 2,640,000 | 1,454,916 | - | 182,110,201 |
| | Less: Pre-Commitments & Placeholders | - | - | - | 17,585,046 | - | - | - | - | - | - | - | - | 17,585,046 |
| | Less: Funding allocated to (Recommended) Expenditures | 63,915,353 | - | 12,298,912 | 24,112,705 | 670,000 | 13,776,301 | 34,403,990 | 4,091,894 | 7,161,084 | 2,640,000 | 1,454,916 | - | 164,525,155 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 2033 | Funding Available | 65,732,544 | - | 17,470,208 | 34,729,751 | 45,000 | 10,336,133 | 32,586,799 | 2,760,000 | 12,106,084 | 9,608,000 | 2,064,074 | 3,440,168 | 190,878,761 |
| | Less: Pre-Commitments & Placeholders | - | - | - | 4,000,000 | - | - | - | - | - | - | - | - | 4,000,000 |
| | Less: Funding allocated to (Recommended) Expenditures | 65,732,544 | - | 17,470,208 | 30,729,751 | 45,000 | 10,336,133 | 32,586,799 | 2,760,000 | 12,106,084 | 9,608,000 | 2,064,074 | 3,440,168 | 186,878,761 |
| | Funding Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - | - | - |

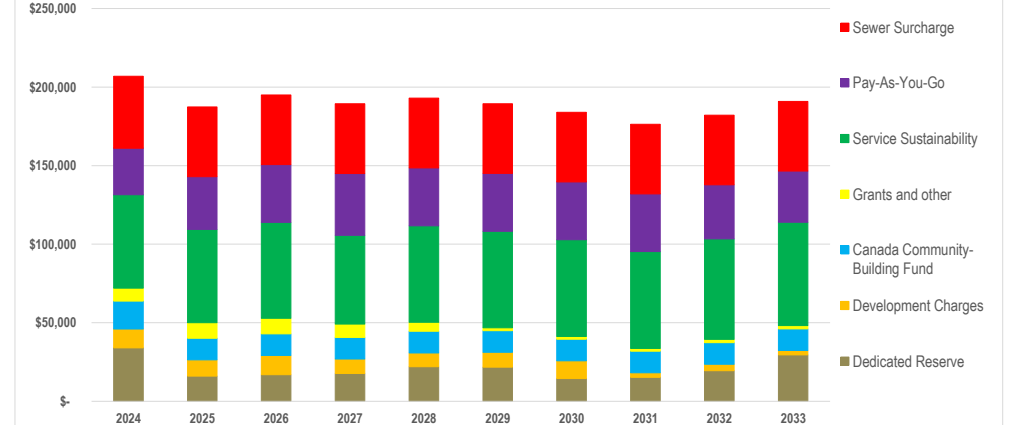
Summary of Recommended Capital Budget Funding by Major Category - for Budget Year 2024 (10 Year Capital Plan)

| Allocation of Available Funding - by Major Category: | Allocation by Year, in \$000's | | | | | | | | | | | | | | | | | | | | | |
|--|--------------------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|---------------------|-------------|
| | 2024 | % of Budget | 2025 | % of Budget | 2026 | % of Budget | 2027 | % of Budget | 2028 | % of Budget | 2029 | % of Budget | 2030 | % of Budget | 2031 | % of Budget | 2032 | % of Budget | 2033 | % of Budget | TOTAL 2024 - 2033 | % of Budget |
| Roads Infrastructure | \$ 56,132 | 27% | \$ 60,309 | 32% | \$ 52,246 | 27% | \$ 52,654 | 28% | \$ 52,487 | 27% | \$ 53,931 | 28% | \$ 56,805 | 31% | \$ 59,844 | 34% | \$ 64,960 | 36% | \$ 59,416 | 31% | \$ 568,784 | 30% |
| Sewers Infrastructure | \$ 61,358 | 30% | \$ 49,887 | 27% | \$ 44,297 | 23% | \$ 41,714 | 22% | \$ 48,658 | 25% | \$ 49,345 | 26% | \$ 45,483 | 25% | \$ 41,153 | 23% | \$ 41,486 | 23% | \$ 47,265 | 25% | \$ 470,643 | 25% |
| Transportation | \$ 21,145 | 10% | \$ 10,942 | 6% | \$ 15,122 | 8% | \$ 20,243 | 11% | \$ 23,054 | 12% | \$ 22,035 | 12% | \$ 16,484 | 9% | \$ 15,884 | 9% | \$ 14,075 | 8% | \$ 20,129 | 11% | \$ 179,113 | 9% |
| Parks & Recreation | \$ 23,452 | 11% | \$ 26,513 | 14% | \$ 21,239 | 11% | \$ 16,423 | 9% | \$ 15,892 | 8% | \$ 18,496 | 10% | \$ 14,186 | 8% | \$ 13,838 | 8% | \$ 14,777 | 8% | \$ 18,679 | 10% | \$ 183,494 | 10% |
| Corporate Property Infrastructure | \$ 13,911 | 7% | \$ 14,051 | 8% | \$ 19,529 | 10% | \$ 9,695 | 5% | \$ 13,431 | 7% | \$ 21,281 | 11% | \$ 25,984 | 14% | \$ 16,497 | 9% | \$ 20,228 | 11% | \$ 14,025 | 7% | \$ 168,634 | 9% |
| Corporate Technology | \$ 3,778 | 2% | \$ 3,752 | 2% | \$ 4,365 | 2% | \$ 4,659 | 2% | \$ 4,425 | 2% | \$ 5,270 | 3% | \$ 4,368 | 2% | \$ 4,797 | 3% | \$ 4,205 | 2% | \$ 5,328 | 3% | \$ 44,947 | 2% |
| Community & Economic Development | \$ 13,534 | 7% | \$ 9,302 | 5% | \$ 18,788 | 10% | \$ 25,967 | 14% | \$ 16,491 | 9% | \$ 4,056 | 2% | \$ 5,785 | 3% | \$ 9,473 | 5% | \$ 6,000 | 3% | \$ 5,915 | 3% | \$ 115,310 | 6% |
| Capital Reserve Replenishment | \$ 1,670 | 1% | \$ 1,670 | 1% | \$ 1,670 | 1% | \$ 1,670 | 1% | \$ 1,710 | 1% | \$ 1,710 | 1% | \$ 1,710 | 1% | \$ 1,710 | 1% | \$ 3,210 | 2% | \$ 3,210 | 2% | \$ 19,940 | 1% |
| Agencies, Boards and Committees (ABC's) | \$ 11,915 | 6% | \$ 10,897 | 6% | \$ 17,714 | 9% | \$ 16,307 | 9% | \$ 16,778 | 9% | \$ 13,289 | 7% | \$ 13,159 | 7% | \$ 13,114 | 7% | \$ 13,170 | 7% | \$ 16,912 | 9% | \$ 143,254 | 8% |
| Total Allocation of Available Funding | \$ 206,895 | 100% | \$ 187,323 | 100% | \$ 194,970 | 100% | \$ 189,332 | 100% | \$ 192,926 | 100% | \$ 189,412 | 100% | \$ 183,964 | 100% | \$ 176,310 | 100% | \$ 182,110 | 100% | \$ 190,879 | 100% | \$ 1,894,120 | 100% |

2024 10-Year Capital Budget by Investment Type (in \$000s)



2024 10-Year Capital Budget by Funding Source (in \$000s)

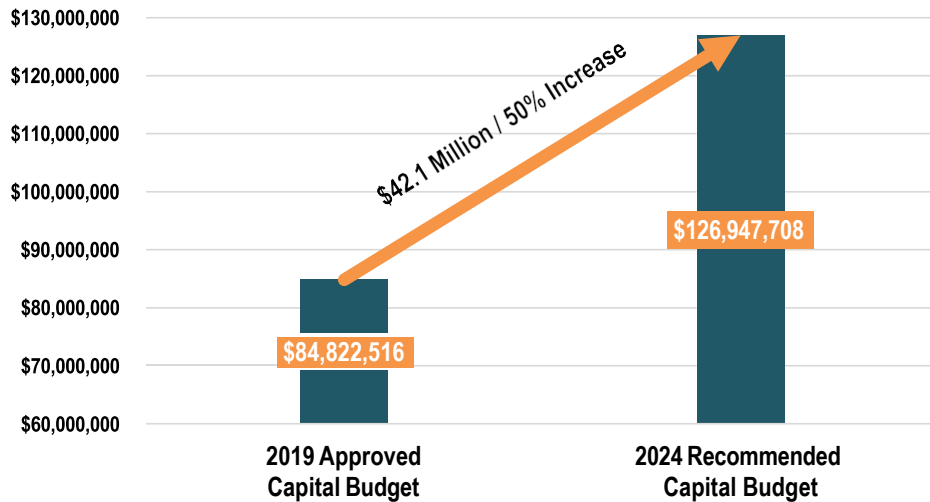


Service Sustainability Investments

| | |
|--|---------------|
| 2019 Average Annual Investment (Based on 2019 Approved Capital Budget) | \$84,822,516 |
| 2024 Average Annual Investment (Based on 2024 Recommended Capital Budget) | \$126,947,708 |

Service Sustainability Investments

2019 Capital Budget vs. 2024 Capital Budget
(Annual Average Investment)

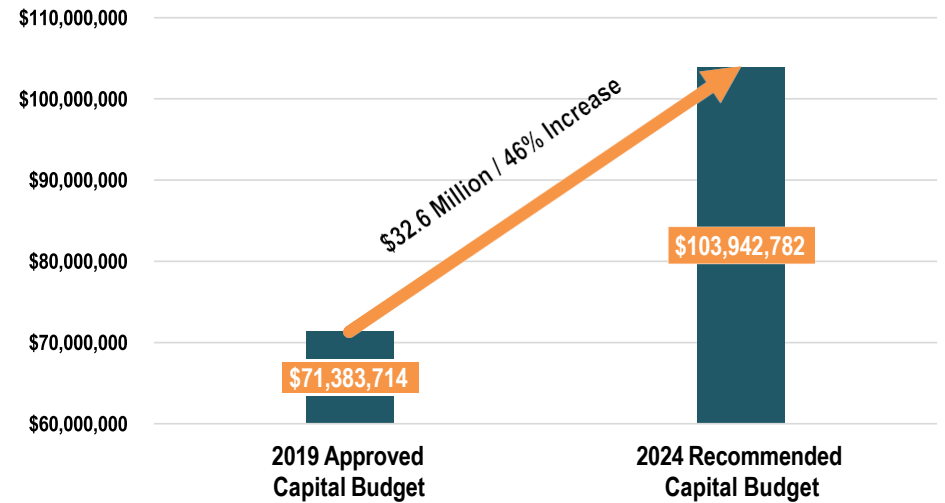


Roads & Sewer Infrastructure

| | |
|--|---------------|
| 2019 Average Annual Investment (Based on 2019 Approved Capital Budget) | \$71,383,714 |
| 2024 Average Annual Investment (Based on 2024 Recommended Capital Budget) | \$103,942,782 |

Roads & Sewers Infrastructure Increase

2019 Capital Budget vs. 2024 Capital Budget
(Annual Average Investment)



Capital Budget Recommendations - Investment Classification Types

| | | |
|---|--|--|
| 1 | <p>Non Discretionary Investments and/or Pre- Commitments</p> | <p>These are projects for which the funding source is not City funding, such as grants and or third-party recoveries and therefore is not able to be allocated to other projects. In addition, this includes project funding which has been pre-committed to a specific project and approved for immediate use, thereby restricting the ability to reallocate funding.</p> |
| 2 | <p>Service Sustainability Investments</p> | <p>These are investments which are consistent with the AMP to address service sustainability investments for existing assets, for which there is no enhancement or growth elements to the project.</p> |
| 3 | <p>Investments with components of both Sustainability and Enhancement</p> | <p>These are investments which are consistent with the AMP to address service sustainability investments for existing assets and also provide an element of service enhancement and or growth.</p> |
| 4 | <p>Enhanced Services and/or Non Infrastructure Investments</p> | <p>These investments result in the creation of new assets or enhanced services for the community as well as investments in non-infrastructure type projects.</p> |
| 5 | <p>Agencies, Boards & Committees (ABC's) Investments</p> | <p>This includes all classification of capital investments in ABC's.</p> |

Capital Budget Recommendations by Investment Classification Type

| | | Current Year 2024 | Actionable Years 2025-2028 | Future Years 2029-2033 |
|----------------------------|--|----------------------|-------------------------------|---------------------------|
| 2024 Capital Budget | Total Available Funding | 206,895,068 | 764,550,867 | 922,674,262 |
| Class 1 | Non Discretionary Investments and or Pre-Commitments | 104,463,141 | 230,095,870 | 76,578,585 |
| Class 2 | Service Sustainability Investments | 59,226,543 | 295,285,730 | 481,236,914 |
| | | 163,689,684 | 525,381,600 | 557,815,499 |
| Class 3 | Investments with components of both Sustainability and Enhancement | 20,726,952 | 124,703,526 | 173,167,303 |
| Class 4 | Enhanced Service Level Investments | 10,562,963 | 52,770,035 | 122,048,626 |
| Class 5 | Agencies, Boards & Committees (ABC's) Investments | 11,915,469 | 61,695,706 | 69,642,834 |
| | | 43,205,384 | 239,169,267 | 364,858,763 |

Class 1: Non Discretionary Investments and or Pre-Commitments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|--|-----------------------------------|-----------------------|--|---------------------------|------------|------------|------------|------------|------------|-----------|------------|------------|------------|-----------|------------|
| CAO-002-18 | New Windsor-Essex Hospital System Plan | Community & Economic Development | 2 | 100% | 0% | 6,900,000 | 6,900,000 | 6,900,000 | 6,900,000 | 6,200,000 | - | - | - | - | - | 33,800,000 |
| ECB-039-18 | Ward Funds | Community & Economic Development | 194 | 100% | 0% | - | 275,000 | - | 1,100,000 | - | - | - | - | - | - | 1,375,000 |
| ECP-002-08 | Provincial Rd./Division Rd. Corridor Infrastructure Improvements | Roads Infrastructure | 429 | 46% | 54% | 743,371 | 12,839,429 | 10,000,000 | - | - | - | - | - | - | - | 23,582,800 |
| ECP-002-10 | Banwell Rd. Infrastructure Improvements | Roads Infrastructure | 431 | 95% | 5% | 2,100,000 | 500,000 | 2,600,832 | - | - | - | - | - | - | - | 5,200,832 |
| ECP-003-08 | Howard Avenue Corridor Infrastructure Improvements- S Cameron Boulevard to Herb Gray Parkway | Roads Infrastructure | 435 | 70% | 30% | 4,834,000 | - | 2,798,000 | 9,368,000 | - | - | - | - | - | - | 17,000,000 |
| ECP-003-09 | Cabana Road Infrastructure Improvements | Roads Infrastructure | 437 | 45% | 55% | 3,765,980 | 3,849,659 | 1,789,360 | 316,300 | - | - | - | - | - | - | 9,721,299 |
| ECP-023-07 | Parent Ave./McDougall Ave. Storm Sewer (SMP) | Roads Infrastructure | 457 | 0% | 100% | 139,000 | 500,000 | 561,000 | - | - | - | - | - | - | - | 1,200,000 |
| ECP-035-07 | City Wide Sewer Rehabilitation Program | Sewers Infrastructure | 459 | 0% | 100% | 4,400,000 | 2,335,000 | 1,230,000 | - | - | - | - | - | - | - | 7,965,000 |
| EDG-001-11 | Lauzon Parkway & County Rd. 42 Infrastructure Improvements | Roads Infrastructure | 491 | 100% | 0% | 4,377,570 | - | - | - | - | - | - | - | - | - | 4,377,570 |
| ENG-002-19 | Sewer Master Plan Implementation (SMP) | Sewers Infrastructure | 497 | 0% | 100% | 11,500,000 | 6,268,750 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | - | - | - | 42,768,750 |
| ENG-002-22 | Jefferson Drainage Area (SMP) | Sewers Infrastructure | 469 | 100% | 0% | 324,498 | 751 | - | 1,630,000 | - | - | - | - | - | - | 1,955,249 |
| ENG-002-23 | LGES (NextStar Energy Inc) Electric Vehicle Battery Plant – Site Servicing | Sewers Infrastructure | 499 | 100% | 0% | 425,190 | - | - | - | - | - | - | - | - | - | 425,190 |
| ENG-003-23 | E.C Row/Banwell Interchange | Roads Infrastructure | 372 | 85% | 15% | 2,003,793 | 6,494,375 | - | - | - | - | - | - | - | - | 8,498,168 |
| ENG-004-21 | Airport Employment Lands Servicing | Community & Economic Development | 505 | 100% | 0% | 1,967,000 | - | 2,298,329 | - | - | - | - | - | - | - | 4,265,329 |
| ENG-004-22 | Artificial Turf Sports Field at the McHugh Soccer Complex | Parks & Recreation | 374 | 100% | 0% | 3,000,000 | - | - | - | - | - | - | - | - | - | 3,000,000 |
| ENG-005-17 | Central Box EA Road and Infrastructure Improvements (SMP) | Roads Infrastructure | 473 | 63% | 37% | 3,200,000 | 300,000 | 500,000 | - | - | - | - | - | - | - | 4,000,000 |
| ENG-005-19 | Enhanced Flooding Mitigation Program - DMAF 1 | Sewers Infrastructure | 376 | 1% | 99% | 14,265,000 | 10,550,000 | 10,550,000 | 10,550,000 | 10,550,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 76,465,000 |
| ENG-005-22 | DMAF 4 Large-Scale Stream Retention Treatment Basin LRWRP | Sewers Infrastructure | 379 | 0% | 100% | - | - | - | 3,751,701 | 5,887,751 | 5,887,751 | 11,987,751 | 12,000,000 | 13,585,046 | - | 55,800,000 |
| ENG-005-23 | Lanspeary Lions Outdoor Pool and Change Room - Green & Inclusive Buildings Grant | Corporate Property Infrastructure | 381 | 0% | 100% | - | 1,250,000 | - | - | - | - | - | - | - | - | 1,250,000 |
| ENG-013-20 | Sandwich St. Sewer Rehabilitation & Drainage Improvements | Sewers Infrastructure | 385 | 0% | 100% | 1,713,750 | - | - | - | - | - | - | - | - | - | 1,713,750 |
| ENG-027-17 | Walkerville Theming Implementation | Community & Economic Development | 477 | 100% | 0% | 1,000,000 | - | - | - | - | - | - | - | - | - | 1,000,000 |
| FIN-001-23 | Corporate Inflation Mitigation | Community & Economic Development | 308 | 100% | 0% | 2,158,605 | 999,630 | 2,662,355 | 9,498,627 | - | - | - | - | - | - | 15,319,217 |
| FRS-001-07 | Fire & Rescue First Response Vehicle Replacement Program | Transportation | 563 | 0% | 100% | 78,884 | - | - | - | - | - | - | - | - | - | 78,884 |
| FRS-002-19 | Fire & Rescue - Forcible Entry Prop | Corporate Property Infrastructure | 35 | 0% | 100% | 20,000 | - | - | - | - | - | - | - | - | - | 20,000 |
| FRS-002-21 | Training Towers Stair Replacement | Corporate Property Infrastructure | 37 | 0% | 100% | - | - | 200,000 | - | - | - | - | - | - | - | 200,000 |
| FRS-004-19 | WFRS - Next Gen 911 Telecommunications Rehabilitation Program | Corporate Technology | 61 | 26% | 74% | 300,000 | 1,600,000 | - | - | - | - | - | - | - | - | 1,900,000 |
| FRS-004-22 | Fire & Rescue Emergency Vehicle Pre-Emption (EVP) | Transportation | 63 | 0% | 100% | - | 600,000 | - | - | - | - | - | - | - | - | 600,000 |

Class 1: Non Discretionary Investments and or Pre-Commitments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|--|-----------------------------------|-----------------------|--|---------------------------|------------|-----------|-----------|-----------|-----------|------|------|------|------|------|------------|
| HCP-002-07 | Corporate Facilities Roof Replacement Program | Corporate Property Infrastructure | 83 | 0% | 100% | 400,000 | - | - | - | - | - | - | - | - | - | 400,000 |
| HCP-005-08 | Corporate Facilities Paving Program | Corporate Property Infrastructure | 391 | 0% | 100% | 315,000 | - | - | - | - | - | - | - | - | - | 315,000 |
| HCS-001-07 | City Housing Reserve Fund | Community & Economic Development | 319 | 100% | 0% | 312,163 | - | - | - | - | - | - | - | - | - | 312,163 |
| HCS-001-23 | H4 Housing Hub | Community & Economic Development | 325 | 100% | 0% | - | - | 5,081,916 | 4,918,084 | - | - | - | - | - | - | 10,000,000 |
| ITC-002-19 | Municipal Tax System | Corporate Technology | 224 | 0% | 100% | - | - | 530,000 | - | - | - | - | - | - | - | 530,000 |
| OPS-001-07 | Road Rehabilitation - Various Locations Program | Roads Infrastructure | 527 | 0% | 100% | 12,442,808 | - | - | - | - | - | - | - | - | - | 12,442,808 |
| OPS-001-21 | Streetlight Pole Replacement Program | Transportation | 616 | 0% | 100% | 292,304 | 292,304 | - | - | - | - | - | - | - | - | 584,608 |
| OPS-002-24 | Connecting Links Intake 9 - 2024-2025 - Huron Church Road | Roads Infrastructure | 536 | 0% | 100% | 400,000 | 306,703 | - | - | - | - | - | - | - | - | 706,703 |
| OPS-003-14 | University Avenue Environmental Assessment Placeholder | Roads Infrastructure | 636 | 21% | 79% | 600,000 | - | - | - | - | - | - | - | - | - | 600,000 |
| OPS-005-08 | Corporate Fleet Replacement Program | Transportation | 581 | 0% | 100% | 1,952,388 | - | - | - | - | - | - | - | - | - | 1,952,388 |
| OPS-021-07 | Traffic Calming Initiatives | Transportation | 644 | 100% | 0% | - | - | 246,700 | - | - | - | - | - | - | - | 246,700 |
| PBG-001-18 | Official Plan Review | Community & Economic Development | 254 | 100% | 0% | - | - | 300,000 | - | - | - | - | - | - | - | 300,000 |
| PFO-002-15 | Playgrounds Replacement Program | Parks & Recreation | 102 | 0% | 100% | 2,510,302 | 2,226,728 | 1,771,647 | - | - | - | - | - | - | - | 6,508,677 |
| PFO-002-19 | Fountain Restoration and Repairs | Corporate Property Infrastructure | 88 | 0% | 100% | 250,000 | - | - | - | - | - | - | - | - | - | 250,000 |
| PFO-002-21 | Parks Drainage Improvements | Parks & Recreation | 104 | 0% | 100% | 175,000 | - | - | - | - | - | - | - | - | - | 175,000 |
| PFO-003-19 | Parks Lighting | Parks & Recreation | 108 | 0% | 100% | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| PFO-004-21 | Parks Sports Courts Improvements | Parks & Recreation | 114 | 100% | 0% | - | 50,000 | - | - | - | - | - | - | - | - | 50,000 |
| PFO-005-19 | Parks & Recreation Service and Infrastructure Program | Parks & Recreation | 120 | 0% | 100% | 395,000 | - | - | - | - | - | - | - | - | - | 395,000 |
| PFO-005-21 | Park Splash Pads | Parks & Recreation | 124 | 100% | 0% | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| PFO-006-19 | Recycling Silos in Parks | Parks & Recreation | 130 | 100% | 0% | 64,000 | - | - | - | - | - | - | - | - | - | 64,000 |
| PFO-009-12 | Park Bridges/Shelters/Buildings/Capital Rehabilitation Program | Parks & Recreation | 143 | 0% | 100% | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| PFO-010-20 | Park Bench Replacement Program | Parks & Recreation | 149 | 0% | 100% | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| PFO-012-12 | Park Trails Capital Rehabilitation Program | Parks & Recreation | 153 | 0% | 100% | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| PFO-013-12 | Park-Related Parking Lots Capital Upgrades | Parks & Recreation | 155 | 25% | 75% | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| REC-002-14 | Relocation of Sandpoint Beach | Parks & Recreation | 165 | 18% | 82% | 227,500 | - | - | - | - | - | - | - | - | - | 227,500 |
| REC-002-21 | Adie Knox Herman Reimagining Project | Parks & Recreation | 427 | 56% | 44% | 8,598,088 | 5,422,045 | 2,655,450 | 6,076,723 | 1,309,649 | - | - | - | - | - | 24,061,955 |
| REC-003-07 | Municipal Pools Refurbishment Program | Parks & Recreation | 169 | 0% | 100% | - | 2,000,000 | - | - | - | - | - | - | - | - | 2,000,000 |

Class 1: Non Discretionary Investments and or Pre-Commitments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|--|---|----------------|-----------------------|--|---------------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|-----------------------|
| TRN-001-07 | Transit Windsor Fleet Replacement Program | Transportation | 292 | 0% | 100% | - | 1,167,896 | 3,952,638 | 6,458,059 | 5,200,000 | - | - | - | - | - | 16,778,593 |
| TRN-001-22 | Transit Windsor Garage | Transportation | 284 | 17% | 83% | 5,701,947 | 1,024,479 | - | - | 1,000,000 | 418,037 | - | - | - | - | 8,144,463 |
| TRN-003-22 | Automated Passenger Counter | Transportation | 288 | 0% | 100% | 110,000 | - | - | - | - | - | - | - | - | - | 110,000 |
| Total Class 1: Non Discretionary Investments and or Pre-Commitments | | | | | | \$ 104,463,141 | \$ 67,752,749 | \$ 61,628,227 | \$ 65,567,494 | \$ 35,147,400 | \$ 18,005,788 | \$ 20,987,751 | \$ 16,000,000 | \$ 17,585,046 | \$ 4,000,000 | \$ 411,137,596 |

Class 2: Service Sustainability Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|---|-----------------------------------|-----------------------|--|---------------------------|-----------|-----------|-----------|-----------|------------|------------|------------|-----------|------------|------------|------------|
| ECB-028-18 | Improvements to Peche Island and Boat Access | Parks & Recreation | 94 | 0% | 100% | - | - | - | - | - | 500,000 | - | 263,670 | - | - | 763,670 |
| ECP-001-24 | Municipal Drains – Rehabilitation Implementation and Construction | Sewers Infrastructure | 481 | 0% | 100% | 1,200,000 | 2,000,000 | - | - | - | - | - | - | - | - | 3,200,000 |
| ECP-004-08 | Municipal Drains Program - Drainage Reports and Assessments | Sewers Infrastructure | 483 | 0% | 100% | 250,000 | 336,000 | 500,000 | 500,000 | - | 600,000 | 600,000 | 800,000 | 500,000 | - | 4,086,000 |
| ECP-005-08 | Grand Marais Drain Improvements (Concrete Channel) | Sewers Infrastructure | 485 | 0% | 100% | - | - | - | - | - | 1,169,500 | 1,098,420 | 350,000 | 800,000 | 500,000 | 3,917,920 |
| ECP-009-08 | Corporate Properties Site Assessments/Clean-ups/Demolitions | Corporate Property Infrastructure | 362 | 0% | 100% | - | - | - | - | - | - | - | 200,000 | 200,000 | 200,000 | 600,000 |
| ECP-028-07 | Grand Marais Drain Rehabilitation Program (Existing Naturalized Channel) | Sewers Infrastructure | 487 | 0% | 100% | - | - | 200,250 | 999,750 | 1,300,000 | 650,000 | 150,000 | 300,000 | - | - | 3,600,000 |
| ECP-035-07 | City Wide Sewer Rehabilitation Program | Sewers Infrastructure | 459 | 0% | 100% | 1,637,000 | 6,220,000 | 9,074,375 | 6,613,550 | 10,712,249 | 10,450,000 | 10,150,000 | 9,000,000 | 10,194,705 | 14,880,000 | 88,931,879 |
| ENG-001-13 | Capital Rehabilitation Program for Little River Steel Retaining Walls | Sewers Infrastructure | 493 | 0% | 100% | 500,000 | 400,000 | - | - | 1,500,000 | 500,000 | 500,000 | 700,000 | 1,300,000 | 1,000,000 | 6,400,000 |
| ENG-001-22 | Cameron Ave Storm Trunk Sewer (SMP) | Sewers Infrastructure | 465 | 0% | 100% | - | - | - | - | - | - | - | 800,000 | - | - | 800,000 |
| ENG-001-24 | Corporate Heritage Property Maintenance and Refurbishment | Corporate Property Infrastructure | 366 | 0% | 100% | 750,000 | 750,000 | - | 915,461 | 175,000 | 675,000 | 1,850,000 | 1,784,539 | 950,000 | 100,000 | 7,950,000 |
| ENG-002-19 | Sewer Master Plan Implementation (SMP) | Sewers Infrastructure | 497 | 0% | 100% | 801,721 | 722,750 | 2,500,000 | 4,997,801 | 2,730,000 | 3,012,820 | 226,580 | 732,799 | - | 5,000,000 | 20,724,471 |
| ENG-002-24 | Building Automation System Replacements | Corporate Property Infrastructure | 370 | 0% | 100% | - | 50,000 | 50,000 | 50,000 | 975,000 | 50,000 | 50,000 | 600,000 | 425,000 | 875,000 | 3,125,000 |
| ENG-006-17 | Windsor International Aquatic Training Centre – Ongoing Capital Maintenance | Corporate Property Infrastructure | 79 | 0% | 100% | 971,500 | 568,500 | 150,000 | 150,000 | 300,000 | 300,000 | 300,000 | 350,000 | 180,000 | 2,000,000 | 5,270,000 |
| ENG-007-16 | Basement Flooding Abatement Measures | Sewers Infrastructure | 525 | 0% | 100% | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | 4,514,750 | 4,658,000 | 4,600,000 | 45,272,750 |
| ENG-007-17 | Facility Equipment Replacement Program | Corporate Property Infrastructure | 81 | 0% | 100% | 50,000 | 50,000 | 225,000 | 225,000 | 100,000 | 50,000 | 50,000 | 50,000 | 150,000 | - | 950,000 |
| ENG-007-20 | Streetlights on Ottawa Street - Pierre to Howard | Transportation | 614 | 0% | 100% | 136,589 | - | - | - | - | - | - | - | - | - | 136,589 |
| ENG-009-21 | Inflow & Infiltration Program (SMP) | Sewers Infrastructure | 513 | 0% | 100% | 175,000 | 175,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,950,000 |
| ENG-011-17 | 400 City Hall Square - Capital Repairs | Corporate Property Infrastructure | 383 | 0% | 100% | 1,690,300 | - | 500,000 | 500,000 | 100,000 | 100,000 | 100,000 | 100,000 | 225,000 | 250,000 | 3,565,300 |
| ENG-012-20 | Capital Improvements to East Riverside Flood Protection Dikes (SMP) | Sewers Infrastructure | 515 | 0% | 100% | - | - | - | - | - | 2,399,680 | 1,880,000 | 1,000,000 | 1,000,000 | - | 6,279,680 |
| ENV-001-08 | Lou Romano Water Reclamation Plant | Sewers Infrastructure | 521 | 0% | 100% | 3,215,000 | 2,120,000 | 2,503,000 | 1,420,000 | 2,395,000 | 1,028,000 | 2,020,000 | 3,570,000 | 1,703,000 | 3,120,000 | 23,094,000 |
| ENV-002-08 | Little River Pollution Control Plant | Sewers Infrastructure | 519 | 0% | 100% | 4,950,000 | 570,000 | 800,000 | 920,000 | 800,000 | 570,000 | 350,000 | 570,000 | 750,000 | 1,970,000 | 12,250,000 |
| ENV-003-08 | Pumping Stations Maintenance | Sewers Infrastructure | 523 | 0% | 100% | 1,500,000 | 1,630,000 | 780,000 | 220,000 | 320,000 | 320,000 | 820,000 | 520,000 | 345,000 | 765,000 | 7,220,000 |
| FRS-001-07 | Fire & Rescue First Response Vehicle Replacement Program | Transportation | 563 | 0% | 100% | 4,371,116 | 97,000 | 130,000 | 3,164,000 | 8,013,000 | 6,015,000 | 263,000 | 217,000 | 1,494,000 | 113,000 | 23,877,116 |
| FRS-001-19 | Water Rescue Equipment - Fire & Rescue Division | Corporate Property Infrastructure | 27 | 0% | 100% | - | - | - | - | - | - | 50,000 | - | - | 100,000 | 150,000 |
| FRS-001-20 | Technology Replacements - Emergency Operations Centre (EOC) | Corporate Technology | 29 | 0% | 100% | - | - | 150,000 | 150,000 | - | - | 50,000 | - | - | 75,000 | 425,000 |
| FRS-001-23 | Replacement of Mobile Live Fire Training Unit (MLFTU) | Corporate Property Infrastructure | 31 | 0% | 100% | - | - | - | - | - | - | - | - | 850,000 | 150,000 | 1,000,000 |
| FRS-001-24 | Fire & Rescue Equipment Replacement | Corporate Property Infrastructure | 33 | 0% | 100% | 90,000 | - | - | - | - | - | 80,000 | - | - | 220,000 | 390,000 |
| FRS-002-07 | Fire & Rescue Computer-aided Dispatch System | Corporate Technology | 57 | 0% | 100% | - | - | 50,000 | - | - | 50,000 | - | - | 50,000 | - | 150,000 |

Class 2: Service Sustainability Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|--|-----------------------------------|-----------------------|--|---------------------------|-----------|---------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| FRS-002-24 | Fire & Rescue Stations Maintenance | Corporate Property Infrastructure | 39 | 0% | 100% | - | 20,000 | - | - | - | - | 20,000 | - | - | 100,000 | 140,000 |
| FRS-003-13 | Replacement of Fire Station #1 (Goyeau) | Corporate Property Infrastructure | 41 | 0% | 100% | 372,517 | - | - | - | 1,556,816 | 2,053,008 | 938,008 | 1,804,799 | 5,887,369 | 1,460,000 | 14,072,517 |
| FRS-003-19 | Re-alignment of Fire & Rescue Apparatus Facility | Corporate Property Infrastructure | 43 | 0% | 100% | - | - | - | - | - | - | - | 400,000 | - | - | 400,000 |
| FRS-003-20 | Fire & Rescue Washer Extractor | Corporate Property Infrastructure | 45 | 0% | 100% | - | - | - | - | 25,000 | - | 50,000 | - | - | - | 75,000 |
| FRS-003-22 | Decontamination Unit for Personal Protective Equipment (PPE) | Corporate Property Infrastructure | 47 | 0% | 100% | - | - | 40,000 | - | - | - | 50,000 | - | - | - | 90,000 |
| FRS-004-07 | Firefighter Self-Contained Breathing Apparatus (SCBA) Replacement | Corporate Property Infrastructure | 59 | 0% | 100% | - | - | - | - | - | 1,400,000 | - | - | - | - | 1,400,000 |
| FRS-005-07 | Heavy Hydraulics Replacement-Auto Extrication | Corporate Property Infrastructure | 53 | 0% | 100% | - | - | 50,000 | - | 200,000 | - | 50,000 | - | - | - | 300,000 |
| FRS-005-18 | Shop Air-Compressor | Corporate Property Infrastructure | 65 | 0% | 100% | 25,000 | - | - | - | - | - | - | - | - | - | 25,000 |
| FRS-006-18 | Hoist Replacement | Corporate Property Infrastructure | 67 | 0% | 100% | - | - | - | - | 240,000 | 60,000 | - | - | - | - | 300,000 |
| FRS-007-18 | Thermal Imaging Camera - Fire & Rescue Services | Corporate Property Infrastructure | 55 | 0% | 100% | - | - | - | - | 50,000 | 50,000 | - | - | - | - | 100,000 |
| HCP-002-07 | Corporate Facilities Roof Replacement Program | Corporate Property Infrastructure | 83 | 0% | 100% | 900,000 | 400,000 | 1,200,000 | 200,000 | 1,150,000 | 2,820,000 | 1,560,000 | 1,525,000 | 2,300,000 | 1,000,000 | 13,055,000 |
| HCP-002-09 | Fire Hall Capital Refurbishment Program | Corporate Property Infrastructure | 389 | 0% | 100% | - | - | - | 150,000 | - | - | - | - | - | - | 150,000 |
| HCP-005-08 | Corporate Facilities Paving Program | Corporate Property Infrastructure | 391 | 0% | 100% | 1,500,000 | 100,000 | - | 100,000 | 1,000,000 | 4,050,000 | 1,000,000 | 850,000 | 250,000 | 600,000 | 9,450,000 |
| HLD-001-11 | Huron Lodge Point of Care Technology Implementation and upgrades including Wireless and Wired Care | Corporate Technology | 329 | 0% | 100% | - | - | - | 100,000 | - | - | - | 500,000 | - | - | 600,000 |
| HLD-001-12 | Huron Lodge Nursing Equipment Replacement Program | Corporate Property Infrastructure | 331 | 0% | 100% | 50,000 | 50,000 | 75,000 | 75,000 | 200,000 | 200,000 | 200,000 | 200,000 | 85,000 | 260,000 | 1,395,000 |
| HLD-001-13 | Huron Lodge Beds/Mattresses/Furniture Replacement Program | Corporate Property Infrastructure | 347 | 0% | 100% | 100,000 | 100,000 | 200,000 | 200,000 | - | 300,000 | 200,000 | 100,000 | 400,000 | 175,000 | 1,775,000 |
| HLD-001-15 | Huron Lodge Ceiling Mounted Resident Lift Replacement Program | Corporate Property Infrastructure | 333 | 0% | 100% | 100,000 | 110,000 | 120,000 | 120,000 | 110,000 | - | - | 115,000 | 115,000 | 100,000 | 890,000 |
| HLD-001-17 | Huron Lodge Dietary Servery and Cafe Updates and Equipment Replacement | Corporate Property Infrastructure | 337 | 0% | 100% | 35,000 | 35,000 | 50,000 | 50,000 | 40,000 | - | 50,000 | 50,000 | - | - | 310,000 |
| HLD-002-12 | Huron Lodge Cooking and Food Preparation Equipment Replacement Program | Corporate Property Infrastructure | 339 | 0% | 100% | - | 42,000 | 45,000 | 45,000 | - | - | 50,000 | 50,000 | 100,000 | - | 332,000 |
| HLD-002-15 | Huron Lodge Resident Monitoring & Nurse Bedside Call System | Corporate Technology | 335 | 0% | 100% | - | 25,000 | 20,000 | 20,000 | - | 120,000 | - | 20,000 | 20,000 | 300,000 | 525,000 |
| HLD-002-17 | Huron Lodge Resident Services Equipment Replacement | Corporate Property Infrastructure | 349 | 0% | 100% | - | - | 40,000 | 150,000 | - | - | 40,000 | 60,000 | 150,000 | - | 440,000 |
| HLD-003-15 | Huron Lodge Dish Machines and Industrial Kitchen Equipment | Corporate Property Infrastructure | 341 | 0% | 100% | - | 50,000 | 50,000 | 50,000 | 110,000 | 70,000 | 100,000 | 100,000 | - | 100,000 | 630,000 |
| HLD-004-15 | Huron Lodge Refrigeration and Freezer Equipment Replacement | Corporate Property Infrastructure | 343 | 0% | 100% | - | - | 175,000 | 100,000 | - | - | 250,000 | 250,000 | - | 75,000 | 850,000 |
| HLD-006-15 | Huron Lodge Dietary Management System Maintenance | Corporate Technology | 345 | 0% | 100% | - | 35,000 | - | 70,000 | - | - | - | 50,000 | 60,000 | - | 215,000 |
| ITC-001-21 | Records Management - Replacement of Live Link System | Corporate Technology | 196 | 0% | 100% | 2,000,000 | - | - | - | - | - | - | - | - | - | 2,000,000 |
| ITC-011-07 | AMANDA Information System Upgrades and Improvements | Corporate Technology | 229 | 0% | 100% | 200,000 | 200,000 | - | - | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 300,000 | 1,950,000 |
| LGL-002-17 | Demolition of Transitional Buildings | Corporate Property Infrastructure | 188 | 0% | 100% | 100,000 | 100,000 | - | - | 100,000 | 100,000 | 100,000 | 100,000 | - | - | 600,000 |

Class 2: Service Sustainability Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|--|-----------------------------------|-----------------------|--|---------------------------|-----------|------------|-----------|------------|------------|------------|------------|------------|------------|------------|-------------|
| OPS-001-07 | Road Rehabilitation - Various Locations Program | Roads Infrastructure | 527 | 0% | 100% | 3,981,159 | 14,648,799 | 9,171,513 | 12,250,447 | 18,645,000 | 18,645,000 | 18,145,000 | 22,542,416 | 24,510,960 | 23,469,178 | 166,009,472 |
| OPS-001-11 | Minor Alley Maintenance Program | Roads Infrastructure | 532 | 0% | 100% | 400,000 | 400,000 | 200,000 | 200,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 260,000 | 2,710,000 |
| OPS-001-13 | Parking Equipment Replacement Program | Transportation | 599 | 0% | 100% | 110,000 | 112,000 | 114,000 | 116,000 | 118,000 | 120,000 | 122,000 | 124,000 | 126,480 | 129,010 | 1,191,490 |
| OPS-001-15 | Parks Equipment Replacement Program | Parks & Recreation | 566 | 0% | 100% | 1,517,000 | 596,000 | 837,000 | 161,000 | 1,100,000 | 1,277,000 | 1,321,000 | 980,000 | 1,327,000 | 1,485,000 | 10,601,000 |
| OPS-001-17 | Fuel Site Equipment Replacement | Transportation | 572 | 0% | 100% | 62,000 | 17,780 | - | 19,950 | 50,000 | 50,000 | 50,000 | 50,000 | 122,200 | 100,000 | 521,930 |
| OPS-001-21 | Streetlight Pole Replacement Program | Transportation | 616 | 0% | 100% | 150,000 | 150,000 | 100,000 | 100,000 | 638,790 | 940,450 | 722,310 | 501,940 | 500,000 | 366,584 | 4,170,074 |
| OPS-001-23 | Fleet Garage Equipment | Transportation | 577 | 0% | 100% | - | - | - | - | - | - | - | - | 250,000 | 250,000 | 500,000 |
| OPS-002-11 | Minor Road Deficiencies Rehabilitation Program | Roads Infrastructure | 534 | 0% | 100% | 4,075,660 | 4,133,934 | 3,800,000 | 3,800,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 33,809,594 |
| OPS-002-17 | Fuel Site Program | Transportation | 579 | 0% | 100% | 50,000 | 50,000 | 50,000 | 50,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 350,000 |
| OPS-003-07 | Bridge Rehabilitation Program | Roads Infrastructure | 538 | 0% | 100% | 500,000 | 500,000 | 2,500,000 | 2,000,000 | 1,000,000 | 1,477,452 | 2,417,452 | 2,105,096 | 2,000,000 | 2,000,000 | 16,500,000 |
| OPS-004-07 | Sidewalk Rehabilitation Program | Roads Infrastructure | 540 | 0% | 100% | 1,207,696 | 1,357,696 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,730,000 | 14,795,392 |
| OPS-004-22 | Waste Disposal Bins | Corporate Property Infrastructure | 561 | 0% | 100% | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 450,000 |
| OPS-004-23 | Local Residential Road Rehabilitation | Roads Infrastructure | 545 | 0% | 100% | 2,246,241 | 3,397,241 | 4,548,241 | 4,548,241 | 4,548,241 | 4,548,241 | 4,548,241 | 4,548,241 | 4,548,241 | 4,548,241 | 42,029,410 |
| OPS-005-08 | Corporate Fleet Replacement Program | Transportation | 581 | 0% | 100% | 807,548 | 1,079,789 | 3,283,115 | 4,142,876 | 1,497,335 | 3,547,839 | 2,403,644 | 2,194,307 | 5,113,432 | 4,388,198 | 28,458,083 |
| OPS-005-19 | Gravel Alley Drainage Improvements | Sewers Infrastructure | 549 | 0% | 100% | - | - | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,200,000 |
| OPS-005-22 | Orphan Monuments, Gateways and Miscellaneous Installations and Maintenance | Corporate Property Infrastructure | 551 | 0% | 100% | 200,000 | 25,000 | - | - | 25,000 | 25,000 | 25,000 | - | - | - | 300,000 |
| OPS-006-07 | "At-Grade" Railway Crossings | Roads Infrastructure | 553 | 0% | 100% | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 100,000 | 1,225,000 |
| OPS-007-07 | Public Works Operations Facilities Refurbishment | Corporate Property Infrastructure | 395 | 0% | 100% | 25,000 | 25,000 | 25,000 | 25,000 | 100,000 | 800,000 | 100,000 | 25,000 | 365,000 | 450,000 | 1,940,000 |
| OPS-007-16 | Cabana Rd. Pavement Markings | Roads Infrastructure | 638 | 0% | 100% | 110,000 | - | - | - | 110,000 | - | - | - | - | 110,000 | 330,000 |
| OPS-007-20 | ICIP - City Wide Sidewalks (Intake 1) | Roads Infrastructure | 555 | 0% | 100% | 533,815 | 355,876 | 177,939 | - | - | - | - | - | - | - | 1,067,630 |
| OPS-010-07 | Advanced Traffic Management System (ATMS) - System Maintenance | Transportation | 630 | 0% | 100% | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 4,000,000 |
| OPS-018-07 | Parking Garage Capital Rehabilitation Program | Transportation | 601 | 0% | 100% | 717,000 | 750,000 | 750,000 | 750,000 | 750,000 | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 6,717,000 |
| OPS-020-07 | Parking Lot Rehabilitation Program | Transportation | 605 | 0% | 100% | 600,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 2,400,000 |
| OPS-028-18 | Concrete Road Panel Repair Program | Roads Infrastructure | 557 | 0% | 100% | 1,500,000 | 500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 14,000,000 |
| OPS-029-18 | Curb Replacement Program | Sewers Infrastructure | 559 | 0% | 100% | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 449,751 | 3,149,751 |
| PFO-001-22 | Self-Watering Planters | Parks & Recreation | 98 | 0% | 100% | - | - | - | - | - | - | - | 60,000 | 72,000 | 72,000 | 204,000 |
| PFO-001-23 | Parks & Facilities Maintenance Funding | Corporate Property Infrastructure | 86 | 0% | 100% | - | - | 40,000 | - | - | - | - | - | 100,000 | 100,000 | 240,000 |
| PFO-002-12 | Facility Structural & Building Envelope Maintenance Program | Corporate Property Infrastructure | 399 | 0% | 100% | - | 500,000 | 100,000 | 450,000 | 700,000 | 950,000 | 1,450,000 | 450,000 | 450,000 | 500,000 | 5,550,000 |

Class 2: Service Sustainability Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|--|-----------------------------------|-----------------------|--|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| PFO-002-14 | Huron Lodge Facility Rehabilitation Program | Corporate Property Infrastructure | 401 | 0% | 100% | - | 750,000 | 750,000 | 100,000 | 100,000 | 100,000 | 100,000 | 900,000 | 900,000 | 500,000 | 4,200,000 |
| PFO-002-15 | Playgrounds Replacement Program | Parks & Recreation | 102 | 0% | 100% | - | - | 1,131,353 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,553,640 | 15,684,993 |
| PFO-002-18 | Facility & Parks Building Demolitions | Corporate Property Infrastructure | 403 | 0% | 100% | - | - | 100,000 | 100,000 | - | - | - | - | 100,000 | 75,000 | 375,000 |
| PFO-002-21 | Parks Drainage Improvements | Parks & Recreation | 104 | 0% | 100% | - | 175,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 400,000 | 1,975,000 |
| PFO-003-13 | 401 Riverside Drive W Capital Refurbishment | Corporate Property Infrastructure | 405 | 0% | 100% | - | - | 125,000 | 125,000 | 125,000 | 100,000 | 100,000 | - | 125,000 | 175,000 | 875,000 |
| PFO-003-14 | Corporate Facilities Boiler Replacement Program | Corporate Property Infrastructure | 407 | 0% | 100% | 50,000 | 50,000 | 150,000 | 150,000 | 50,000 | 50,000 | 50,000 | 250,000 | - | 100,000 | 900,000 |
| PFO-003-20 | Holiday Lights Capital Maintenance | Parks & Recreation | 110 | 0% | 100% | 50,000 | 50,000 | 50,000 | 50,000 | - | 50,000 | - | - | 50,000 | 50,000 | 350,000 |
| PFO-003-21 | Parks Fencing and Railings | Parks & Recreation | 112 | 0% | 100% | - | - | - | - | - | - | - | 225,000 | 325,000 | 325,000 | 875,000 |
| PFO-004-12 | Corporate Facilities Building Condition Assessments | Corporate Property Infrastructure | 411 | 0% | 100% | - | - | 200,000 | 200,000 | 200,000 | 100,000 | 100,000 | - | - | - | 800,000 |
| PFO-004-20 | Windsor Lawn Bowling and Tennis Club Exterior Repairs | Corporate Property Infrastructure | 413 | 0% | 100% | - | - | - | - | 100,000 | 50,000 | 50,000 | - | - | 150,000 | 350,000 |
| PFO-005-12 | Regional Parks Rehabilitation Program | Parks & Recreation | 116 | 0% | 100% | 400,000 | 300,000 | 500,000 | 600,000 | 300,000 | 300,000 | 300,000 | 300,000 | - | 350,000 | 3,350,000 |
| PFO-005-18 | Shorewall Capital Rehabilitation Program | Parks & Recreation | 118 | 0% | 100% | - | - | - | 592,000 | 2,295,266 | 600,000 | 600,000 | 600,000 | 600,000 | 592,000 | 5,879,266 |
| PFO-005-19 | Parks & Recreation Service and Infrastructure Program | Parks & Recreation | 120 | 0% | 100% | - | 500,000 | - | - | - | - | - | - | - | - | 500,000 |
| PFO-005-20 | Natural Areas Management Program | Parks & Recreation | 122 | 0% | 100% | 100,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 200,000 | 200,000 | 200,000 | 1,450,000 |
| PFO-006-12 | Community Parks Rehabilitation Program | Parks & Recreation | 128 | 0% | 100% | - | - | 500,000 | 1,300,000 | - | - | - | - | - | - | 1,800,000 |
| PFO-006-20 | Riverfront Walkway Stabilization | Parks & Recreation | 132 | 0% | 100% | - | 1,500,000 | 500,000 | - | 500,000 | 500,000 | 500,000 | 500,000 | - | 500,000 | 4,500,000 |
| PFO-007-11 | Tree Maintenance and Urban Forest Enhancement Program | Parks & Recreation | 134 | 0% | 100% | 2,245,143 | 1,994,143 | 2,080,000 | 2,080,000 | 2,080,000 | 2,080,000 | 2,080,000 | 2,080,000 | 2,100,000 | 2,080,000 | 20,899,286 |
| PFO-008-21 | Corporate Electrical Replacement/Repair Program | Corporate Property Infrastructure | 415 | 0% | 100% | - | - | - | - | 750,000 | 150,000 | 150,000 | 150,000 | 1,000,000 | 400,000 | 2,600,000 |
| PFO-009-11 | Corporate Heating & Cooling Replacement/Repair Program | Corporate Property Infrastructure | 417 | 0% | 100% | 900,000 | 500,000 | 1,130,000 | 600,000 | 1,000,000 | 1,500,000 | 1,800,000 | 1,000,000 | 1,000,000 | 750,000 | 10,180,000 |
| PFO-010-11 | Corporate Facilities Interior Renovation Program | Corporate Property Infrastructure | 419 | 0% | 100% | - | 50,000 | 100,000 | 100,000 | 750,000 | 750,000 | 750,000 | 395,000 | 739,689 | 200,000 | 3,834,689 |
| PFO-010-20 | Park Bench Replacement Program | Parks & Recreation | 149 | 0% | 100% | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 75,000 | 100,000 | 120,000 | 595,000 |
| PFO-010-21 | Public Works Traffic Signals Control Centre Relocation Project | Corporate Property Infrastructure | 421 | 0% | 100% | 47,538 | 1,231,923 | 1,292,452 | 1,289,452 | 638,635 | - | - | - | - | - | 4,500,000 |
| PFO-011-21 | Public Works Truck Wash Bays | Corporate Property Infrastructure | 423 | 0% | 100% | - | - | 200,000 | - | 800,000 | - | - | - | - | - | 1,000,000 |
| PFO-012-12 | Park Trails Capital Rehabilitation Program | Parks & Recreation | 153 | 0% | 100% | - | 100,000 | 300,000 | 100,000 | 250,000 | 250,000 | 325,000 | 340,000 | 440,000 | 500,000 | 2,605,000 |
| PFO-013-21 | Corporate Pool Equipment Maintenance Program | Corporate Property Infrastructure | 90 | 0% | 100% | 50,000 | 10,000 | 1,050,000 | - | 150,000 | - | - | 50,000 | 75,000 | 140,000 | 1,525,000 |
| PFO-014-07 | Corporate Facilities Health & Safety Compliance | Corporate Property Infrastructure | 92 | 0% | 100% | 125,000 | 100,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,425,000 |
| PFO-014-21 | Access Control System Replacements | Corporate Property Infrastructure | 425 | 0% | 100% | - | - | - | - | 925,000 | - | - | 550,000 | 375,000 | 875,000 | 2,725,000 |
| PFO-015-12 | Parks Master Plan | Parks & Recreation | 159 | 0% | 100% | - | - | 125,000 | 50,000 | 50,000 | - | - | - | - | - | 225,000 |

Class 2: Service Sustainability Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|--|--|-----------------------------------|-----------------------|--|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| PFO-017-12 | Playground Equipment Removal | Parks & Recreation | 163 | 0% | 100% | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 150,000 | 50,000 | 200,000 | 1,100,000 |
| REC-001-18 | Monument and Memorial Capital Repairs | Parks & Recreation | 173 | 0% | 100% | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | - | 75,000 | 75,000 | - | 525,000 |
| REC-001-21 | Spirit of Windsor Train | Parks & Recreation | 175 | 0% | 100% | - | - | - | - | - | - | - | 50,000 | 50,000 | - | 100,000 |
| REC-002-07 | Lakeview Park Marina Rehabilitation Program | Parks & Recreation | 177 | 0% | 100% | 50,000 | 50,000 | 34,000 | 34,000 | 275,000 | 275,000 | 275,000 | 275,000 | - | 450,000 | 1,718,000 |
| REC-003-07 | Municipal Pools Refurbishment Program | Parks & Recreation | 169 | 0% | 100% | 75,000 | 305,201 | 2,610,000 | - | 474,000 | 500,000 | 500,000 | - | 187,500 | - | 4,651,701 |
| REC-003-24 | Confidential Recreation & Culture Matter (In-Camera) | Parks & Recreation | 167 | 0% | 100% | - | - | 1,000,000 | - | - | - | - | - | - | - | 1,000,000 |
| REC-004-07 | Recreation Facility Refurbishment Program | Parks & Recreation | 171 | 0% | 100% | 300,000 | 50,000 | 100,000 | 50,000 | 300,000 | 300,000 | 300,000 | 185,000 | 112,500 | - | 1,697,500 |
| REC-004-08 | The WFCU Centre Capital Rehabilitation Program | Parks & Recreation | 179 | 0% | 100% | - | 200,000 | 540,000 | 790,000 | 300,000 | 300,000 | 300,000 | 290,000 | 185,000 | 2,450,000 | 5,355,000 |
| REC-005-07 | Corporate Arena Refurbishments | Corporate Property Infrastructure | 183 | 0% | 100% | 2,400,000 | 200,000 | 1,090,000 | 1,000,000 | - | - | - | 700,000 | - | 450,000 | 5,840,000 |
| TRN-001-07 | Transit Windsor Fleet Replacement Program | Transportation | 292 | 0% | 100% | - | - | - | - | - | 5,200,000 | 5,200,000 | 5,200,000 | - | 3,415,034 | 19,015,034 |
| TRN-001-16 | Transit Windsor Fleet Refurbishment/Repair Costs | Transportation | 295 | 0% | 100% | 300,000 | 300,000 | 300,000 | 300,000 | 400,000 | 400,000 | 400,000 | 400,000 | 500,000 | 500,000 | 3,800,000 |
| TRN-001-21 | Transit Windsor Master Plan Implementation | Transportation | 297 | 0% | 100% | - | - | 400,000 | - | - | - | - | - | - | - | 400,000 |
| TRN-002-08 | TW Hybrid Life Extension | Transportation | 299 | 0% | 100% | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 2,000,000 |
| Total Class 2: Service Sustainability Investments | | | | | | \$ 59,226,543 | \$ 60,066,632 | \$ 71,377,238 | \$ 72,124,528 | \$ 91,717,332 | \$ 101,618,990 | \$ 86,375,655 | \$ 92,263,557 | \$ 95,062,076 | \$ 105,916,636 | \$ 835,749,187 |

Class 3: Investments with components of both Sustainability and Enhancement

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|---|-----------------------------------|-----------------------|--|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|------------|
| ECP-001-07 | Citywide Streetlight Rehabilitation & Relocations Including E.C. Row Expressway | Transportation | 610 | 3% | 97% | 943,615 | 1,266,280 | 1,360,000 | 1,360,000 | 1,357,460 | 1,010,800 | 1,298,940 | 870,000 | 1,120,000 | 1,000,000 | 11,587,095 |
| ECP-001-10 | Sandwich South Planning Area Stormwater Management Implementation | Sewers Infrastructure | 479 | 53% | 47% | - | 612,250 | 2,884,437 | - | - | - | - | - | - | - | 3,496,687 |
| ECP-002-08 | Provincial Rd./Division Rd. Corridor Infrastructure Improvements | Roads Infrastructure | 429 | 66% | 34% | - | - | - | - | 392,000 | 1,567,550 | 681,872 | 1,500,000 | 3,407,169 | 7,451,609 | 15,000,200 |
| ECP-003-09 | Cabana Road Infrastructure Improvements | Roads Infrastructure | 437 | 45% | 55% | - | - | - | - | - | 144,340 | 450,000 | - | 2,605,000 | - | 3,199,340 |
| ECP-004-07 | Walker Rd. Infrastructure Improvements | Roads Infrastructure | 439 | 42% | 58% | - | - | - | 1,200,000 | 76,805 | 200,051 | - | 800,000 | 5,923,144 | 1,000,000 | 9,200,000 |
| ECP-005-07 | Tecumseh Rd. E. Infrastructure Improvements | Roads Infrastructure | 441 | 43% | 57% | - | - | 568,808 | 903,700 | 450,000 | 1,075,660 | 2,701,832 | - | 400,000 | 2,100,000 | 8,200,000 |
| ECP-014-07 | University Avenue/Victoria Avenue | Roads Infrastructure | 451 | 59% | 41% | 650,000 | - | - | - | 5,000,000 | - | - | - | - | 2,000,000 | 7,650,000 |
| ECP-016-07 | The Riverside Drive Vista Improvement | Roads Infrastructure | 453 | 35% | 65% | 2,215,000 | 2,400,000 | 1,875,000 | 4,000,000 | 2,000,000 | 2,000,000 | 2,625,000 | 6,000,000 | 2,000,000 | 3,000,000 | 28,115,000 |
| ECP-022-07 | Prince Rd./Totten St. Storm Sewer Improvements – (SMP) | Sewers Infrastructure | 455 | 28% | 72% | 1,898,750 | 1,721,250 | - | - | 1,000,000 | 2,600,000 | - | 750,000 | 700,000 | 1,000,000 | 9,670,000 |
| ECP-023-07 | Parent Ave./McDougall Ave. Storm Sewer (SMP) | Roads Infrastructure | 457 | 81% | 19% | - | - | - | - | - | 230,000 | 1,350,000 | 4,000,000 | 500,000 | 1,000,000 | 7,080,000 |
| EDG-001-11 | Lauzon Parkway & County Rd. 42 Infrastructure Improvements | Roads Infrastructure | 491 | 76% | 24% | - | 5,584,000 | 6,103,313 | 7,326,253 | - | 9,432,547 | 10,325,000 | 3,000,000 | 3,500,000 | - | 45,271,113 |
| ENG-001-16 | Sixth Concession Rd./North Talbot Rd. Infrastructure Improvements | Roads Infrastructure | 463 | 55% | 45% | - | - | - | 1,800,000 | 3,500,000 | - | 498,000 | 1,000,000 | 1,950,000 | 1,497,000 | 10,245,000 |
| ENG-001-23 | Central Library | Corporate Property Infrastructure | 364 | 13% | 87% | - | 1,619,775 | 2,736,008 | 104,217 | - | - | - | - | 680,000 | - | 5,140,000 |
| ENG-003-13 | Sixth Concession Municipal Drain - Land Acquisition & Capital Improvements | Sewers Infrastructure | 501 | 90% | 10% | 1,145,000 | 100,000 | - | - | - | - | - | - | - | 500,000 | 1,745,000 |
| ENG-004-23 | Dominion - Ojibway to Totten/ Ojibway Storm Outlet | Roads Infrastructure | 471 | 63% | 38% | - | - | - | 276,520 | 300,051 | 1,600,000 | 500,000 | 4,123,429 | 2,000,000 | 400,000 | 9,200,000 |
| ENG-005-19 | Enhanced Flooding Mitigation Program - DMAF 1 | Sewers Infrastructure | 376 | 3% | 97% | 5,292,094 | 6,624,958 | 3,274,443 | 110,923 | 515,046 | - | - | - | - | - | 15,817,464 |
| ENG-006-20 | Local Improvement Program | Roads Infrastructure | 475 | 55% | 45% | 2,991,282 | 726,282 | 1,637,000 | 1,250,000 | 1,550,000 | 1,295,000 | 1,897,436 | 1,250,000 | 1,500,000 | 2,500,000 | 16,597,000 |
| ENG-006-21 | Sandwich South Road Network Improvements | Roads Infrastructure | 509 | 74% | 26% | - | - | - | - | 8,000,000 | 2,200,000 | 150,000 | - | - | 500,000 | 10,850,000 |
| ITC-001-08 | Information Technology Business Continuity Improvements | Corporate Technology | 210 | 41% | 59% | 75,000 | 100,000 | - | - | 75,000 | 50,000 | 50,000 | 50,000 | 50,000 | 225,000 | 675,000 |
| ITC-001-19 | Funding for Microsoft Software | Corporate Technology | 222 | 11% | 89% | - | - | 600,000 | 600,000 | 900,000 | 900,000 | 900,000 | 200,000 | - | - | 4,100,000 |
| ITC-001-22 | Data & Insights | Corporate Technology | 231 | 25% | 75% | 100,000 | - | - | - | - | - | - | - | 50,000 | 350,000 | 500,000 |
| ITC-002-07 | Corporate Electronic Storage and Retrieval Systems Upgrades | Corporate Technology | 233 | 61% | 39% | 150,000 | 100,000 | 100,000 | 100,000 | 125,000 | 100,000 | 100,000 | 125,000 | 125,000 | 250,000 | 1,275,000 |
| ITC-003-07 | Information Technology Network Infrastructure Improvements | Corporate Technology | 235 | 50% | 50% | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 270,000 | 250,000 | 250,000 | 2,170,000 |
| ITC-005-07 | Corporate Data & Network Security Initiatives | Corporate Technology | 237 | 57% | 43% | 300,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 230,000 | 230,000 | 380,000 | 1,740,000 |
| ITC-006-07 | Information Technology Disaster Recovery Initiatives | Corporate Technology | 239 | 55% | 45% | 75,000 | 100,000 | 100,000 | 100,000 | 150,000 | 150,000 | 150,000 | 300,000 | 300,000 | 400,000 | 1,825,000 |
| ITC-007-07 | Corporate Intranet Redesign & Internet Accessibility Improvements | Corporate Technology | 216 | 51% | 49% | - | 425,000 | - | - | 150,000 | 125,000 | 150,000 | 150,000 | 575,000 | 275,000 | 1,850,000 |
| ITC-008-07 | Corporate Enterprise Resource Planning (ERP) System | Corporate Technology | 227 | 21% | 79% | - | 516,696 | 2,000,000 | 2,154,473 | 1,750,000 | 2,250,000 | 1,718,079 | 1,381,921 | 1,555,000 | 1,700,000 | 15,026,169 |
| ITC-012-07 | Corporate Communications Technology | Corporate Technology | 241 | 45% | 55% | 50,000 | 50,000 | 50,000 | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | 300,000 | 100,000 | 1,000,000 |

Class 3: Investments with components of both Sustainability and Enhancement

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|--|--|-----------------------------------|-----------------------|--|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| OPS-008-20 | Traffic Signal Upgrades and Replacements | Transportation | 624 | 23% | 77% | 1,721,405 | 1,778,137 | 2,430,000 | 2,330,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 20,859,542 |
| OPS-009-07 | Transportation Planning Environmental Study Reports (ESRs) | Transportation | 640 | 69% | 31% | 100,000 | 100,000 | 100,000 | - | - | - | - | 200,000 | 45,000 | 170,000 | 715,000 |
| PFO-001-12 | Corporate Properties Security Systems and Infrastructure | Corporate Property Infrastructure | 397 | 16% | 84% | 150,000 | 150,000 | 150,000 | 150,000 | 75,000 | 75,000 | 75,000 | 325,000 | 100,000 | 450,000 | 1,700,000 |
| PFO-002-19 | Fountain Restoration and Repairs | Corporate Property Infrastructure | 88 | 83% | 17% | - | 2,874,046 | 5,009,772 | 660,000 | - | - | - | - | - | 150,000 | 8,693,818 |
| PFO-003-15 | Central Riverfront Improvement Plan & Civic Esplanade / Plaza | Parks & Recreation | 409 | 98% | 2% | 2,469,806 | 5,793,654 | 727,000 | 300,000 | 1,682,969 | 7,342,935 | 1,381,096 | - | 1,678,000 | 3,960,893 | 25,336,353 |
| PFO-003-19 | Parks Lighting | Parks & Recreation | 108 | 24% | 76% | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | 300,000 | 300,000 | 1,700,000 |
| PFO-007-12 | Neighbourhood Parks Rehabilitation Program | Parks & Recreation | 137 | 76% | 24% | - | 348,000 | - | - | 100,000 | 448,000 | 752,000 | 400,000 | 600,000 | - | 2,648,000 |
| PFO-009-12 | Park Bridges/Shelters/Buildings/Capital Rehabilitation Program | Parks & Recreation | 143 | 40% | 60% | - | - | 132,000 | 500,000 | 300,000 | 300,000 | 150,000 | 500,000 | 943,000 | - | 2,825,000 |
| PFO-009-20 | Parks Signage | Parks & Recreation | 145 | 62% | 38% | - | - | - | - | - | - | - | 400,000 | 100,000 | 150,000 | 650,000 |
| PFO-013-12 | Park-Related Parking Lots Capital Upgrades | Parks & Recreation | 155 | 4% | 96% | - | 350,000 | 500,000 | 200,000 | 300,000 | 300,000 | 300,000 | 375,000 | 900,000 | 320,000 | 3,545,000 |
| REC-002-14 | Relocation of Sandpoint Beach | Parks & Recreation | 165 | 47% | 53% | 200,000 | - | - | - | - | 398,000 | 1,102,000 | - | - | - | 1,700,000 |
| Total Class 3: Investments with components of both Sustainability and Enhancement | | | | | | \$ 20,726,952 | \$ 33,740,328 | \$ 32,737,781 | \$ 25,876,086 | \$ 32,349,331 | \$ 38,394,883 | \$ 31,906,255 | \$ 30,900,350 | \$ 36,486,313 | \$ 35,479,502 | \$ 318,597,781 |

Class 4: Enhanced Service and Non Infrastructure Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|--|-----------------------------------|-----------------------|--|---------------------------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| CNS-002-24 | Electronic Agenda Upgrade | Corporate Property Infrastructure | 192 | 100% | 0% | 75,000 | - | - | - | - | - | - | - | - | - | 75,000 |
| ECB-042-18 | Theme Districting | Community & Economic Development | 264 | 100% | 0% | - | - | - | - | - | - | - | - | 2,130,000 | - | 2,130,000 |
| ECP-003-07 | Grand Marais Rd. Infrastructure Improvements | Roads Infrastructure | 433 | 100% | 0% | - | - | - | - | - | - | 2,000,000 | 2,000,000 | 1,000,000 | 500,000 | 5,500,000 |
| ECP-003-08 | Howard Avenue Corridor Infrastructure Improvements- S Cameron Boulevard to Herb Gray Parkway | Roads Infrastructure | 435 | 100% | 0% | - | - | - | - | - | 100,000 | 1,350,000 | - | 2,140,000 | - | 3,590,000 |
| ECP-008-07 | Pedestrian Safety Improvements | Transportation | 443 | 100% | 0% | 100,000 | - | 100,000 | - | 100,000 | - | 100,000 | 100,000 | - | 100,000 | 600,000 |
| ECP-009-07 | Intersection Improvements Program | Roads Infrastructure | 445 | 100% | 0% | 300,000 | 700,000 | - | - | 250,000 | 750,000 | 500,000 | 400,000 | 400,000 | 400,000 | 3,700,000 |
| ECP-010-07 | East Riverside Planning District Infrastructure Improvements | Roads Infrastructure | 447 | 100% | 0% | 400,000 | - | - | - | - | 2,000,000 | - | - | - | - | 2,400,000 |
| ECP-013-09 | La Bella Strada - Erie St. Business Improvement Area Streetscaping (SMP) | Roads Infrastructure | 449 | 100% | 0% | - | - | - | - | - | - | - | - | - | 200,000 | 200,000 |
| ECP-041-07 | New Infrastructure Development - Cost Sharing for Infrastructure (Developer-related) | Sewers Infrastructure | 489 | 100% | 0% | 300,000 | 1,767,200 | - | - | 200,000 | 500,000 | 500,000 | 500,000 | 500,000 | 1,000,000 | 5,267,200 |
| ENG-001-19 | Bio-Solids / Source Organics Disposal Study | Sewers Infrastructure | 517 | 100% | 0% | - | - | - | - | - | 500,000 | - | - | - | - | 500,000 |
| ENG-002-14 | Riverside Drive Retaining Wall | Parks & Recreation | 368 | 100% | 0% | - | 1,293,371 | 2,456,629 | - | - | - | - | - | - | - | 3,750,000 |
| ENG-002-16 | Improvements to Little River Municipal Drain (Lauson Rd. to VIA Tracks) | Sewers Infrastructure | 495 | 100% | 0% | 265,000 | 500,000 | - | - | - | - | - | - | - | 780,000 | 1,545,000 |
| ENG-002-17 | Bus Bay Program | Transportation | 467 | 100% | 0% | 100,000 | - | - | 100,000 | 100,000 | 100,000 | 100,000 | 50,000 | - | 100,000 | 650,000 |
| ENG-002-22 | Jefferson Drainage Area (SMP) | Sewers Infrastructure | 469 | 100% | 0% | - | - | - | - | 7,751 | - | - | - | 750,000 | 1,000,000 | 1,757,751 |
| ENG-003-17 | New Streetlights on Collectors and Arterials | Roads Infrastructure | 612 | 100% | 0% | 100,000 | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 900,000 |
| ENG-003-19 | New Development- Engineering Studies and EAs | Sewers Infrastructure | 503 | 100% | 0% | - | - | - | - | 540,000 | - | - | - | - | 300,000 | 840,000 |
| ENG-004-21 | Airport Employment Lands Servicing | Community & Economic Development | 505 | 100% | 0% | - | - | - | - | - | - | - | 934,671 | - | 2,000,000 | 2,934,671 |
| ENG-004-22 | Artificial Turf Sports Field at the McHugh Soccer Complex | Parks & Recreation | 374 | 100% | 0% | 400,000 | - | - | - | - | - | - | - | - | - | 400,000 |
| ENG-005-21 | East West Arterial Drain Diversion | Sewers Infrastructure | 507 | 100% | 0% | 800,000 | - | - | - | - | 690,000 | - | 345,000 | - | 5,000,000 | 6,835,000 |
| ENG-007-21 | Trunks Sanitary Sewers - Sandwich South Lands | Sewers Infrastructure | 511 | 100% | 0% | - | 432,800 | - | - | - | 1,567,200 | 1,000,000 | - | - | - | 3,000,000 |
| ENG-013-20 | Sandwich St. Sewer Rehabilitation & Drainage Improvements | Sewers Infrastructure | 385 | 100% | 0% | - | - | - | - | - | - | - | - | - | 1,000,000 | 1,000,000 |
| ENG-014-20 | Ojibway Wildlife Crossing | Parks & Recreation | 387 | 100% | 0% | - | - | 250,000 | - | - | - | - | - | - | - | 250,000 |
| FIN-001-14 | Development Charges Study and Bylaw Update | Community & Economic Development | 316 | 100% | 0% | 50,000 | 50,000 | - | - | - | 60,000 | 60,000 | - | - | 75,000 | 295,000 |
| FIN-001-17 | Asset Planning Service Design and Implementation | Corporate Technology | 304 | 100% | 0% | - | - | - | 250,000 | 150,000 | 400,000 | 150,000 | - | - | 50,000 | 1,000,000 |
| FIN-001-19 | Grant Matching Funding and Mitigating Inflationary Pressures | Community & Economic Development | 306 | 100% | 0% | 913,253 | 250,000 | 300,000 | 2,750,000 | 1,000,000 | 1,471,665 | 1,475,000 | 1,200,000 | - | - | 9,359,918 |
| FIN-001-24 | Energy Initiatives at City Facilities | Corporate Property Infrastructure | 314 | 100% | 0% | - | - | - | - | - | - | - | - | - | 500,000 | 500,000 |
| FIN-004-18 | Enterprise Wide Energy Management System Software | Corporate Property Infrastructure | 310 | 100% | 0% | - | - | - | - | - | - | 300,000 | - | - | - | 300,000 |

Class 4: Enhanced Service and Non Infrastructure Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|---|-----------------------------------|-----------------------|--|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|------------|
| FIN-009-15 | Capital Reserve Replenishment Allocation | Capital Reserve Replenishment | 312 | 100% | 0% | 1,670,000 | 1,670,000 | 1,670,000 | 1,670,000 | 1,710,000 | 1,710,000 | 1,710,000 | 1,710,000 | 3,210,000 | 3,210,000 | 19,940,000 |
| FRS-003-24 | WFRS - Steel Building Equipment Storage | Corporate Property Infrastructure | 49 | 100% | 0% | - | 50,000 | 50,000 | - | - | - | - | - | - | 100,000 | 200,000 |
| FRS-004-24 | New WFRS Administration, Training and Apparatus Complex | Corporate Property Infrastructure | 51 | 100% | 0% | - | - | - | - | - | 2,341,963 | 11,418,037 | 500,000 | - | - | 14,260,000 |
| HCP-001-07 | Accessibility - ODA Compliance | Corporate Property Infrastructure | 198 | 100% | 0% | 50,000 | 30,000 | 30,000 | 30,000 | - | - | 250,000 | - | - | - | 390,000 |
| HCS-001-07 | City Housing Reserve Fund | Community & Economic Development | 319 | 100% | 0% | - | - | - | - | 600,000 | 600,000 | 600,000 | 3,000,000 | 3,000,000 | 3,000,000 | 10,800,000 |
| HCS-001-23 | H4 Housing Hub | Community & Economic Development | 325 | 100% | 0% | - | - | - | 800,000 | 8,690,938 | 509,062 | - | - | 250,000 | 250,000 | 10,500,000 |
| HRS-001-19 | Diversity and Inclusion Initiative (Phases 1 and 2) | Community & Economic Development | 201 | 100% | 0% | 30,000 | - | - | - | - | - | - | - | - | - | 30,000 |
| HRS-002-08 | Corporate Health and Safety Program - Assessments | Corporate Property Infrastructure | 204 | 100% | 0% | 35,000 | - | - | - | - | - | 117,250 | - | - | - | 152,250 |
| HRS-002-09 | Accessibility - AODA Standard Training, Materials and Outreach | Corporate Property Infrastructure | 207 | 100% | 0% | - | 20,000 | 20,000 | 20,000 | - | - | - | - | - | - | 60,000 |
| ITC-001-09 | Corporate Facilities Content Access Improvements | Corporate Technology | 220 | 100% | 0% | - | - | - | - | 75,000 | 75,000 | 50,000 | 50,000 | 50,000 | 50,000 | 350,000 |
| ITC-001-10 | Smart Community Initiative | Corporate Technology | 212 | 100% | 0% | 200,000 | 200,000 | 200,000 | 200,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 150,000 | 1,200,000 |
| ITC-001-12 | Fire and Rescue Records Management and Computer Aided Dispatch System Initiatives | Corporate Technology | 218 | 100% | 0% | - | - | 100,000 | 100,000 | 200,000 | 200,000 | 200,000 | 250,000 | 100,000 | - | 1,150,000 |
| ITC-001-13 | Corporate Integration of Mobile Technologies | Corporate Technology | 214 | 100% | 0% | - | - | - | 300,000 | 50,000 | 50,000 | 50,000 | 675,000 | 50,000 | 50,000 | 1,225,000 |
| LGL-001-20 | Provincial Offences Division Renovations 350 City Hall | Corporate Property Infrastructure | 243 | 100% | 0% | 316,000 | 316,000 | 316,000 | 316,000 | 316,000 | 316,000 | 316,000 | 316,000 | 258,000 | - | 2,786,000 |
| LGL-001-22 | Confidential Legal Matter (In-Camera) | Corporate Property Infrastructure | 186 | 100% | 0% | 1,500,000 | 1,500,000 | 1,500,000 | 1,000,000 | - | 1,500,000 | 1,500,000 | 2,001,982 | 1,498,018 | - | 12,000,000 |
| MAY-001-19 | Windsor Works | Community & Economic Development | 246 | 100% | 0% | - | - | - | - | - | - | 3,000,000 | 3,529,791 | - | - | 6,529,791 |
| MAY-001-24 | Placeholder for Community Safety & Downtown Revitalization | Community & Economic Development | 4 | 100% | 0% | 200,000 | 800,000 | - | - | - | - | - | - | - | - | 1,000,000 |
| OPS-001-18 | School Neighbourhood Policy | Transportation | 632 | 100% | 0% | 40,000 | 50,000 | 50,000 | 50,000 | 100,000 | 100,000 | 107,800 | - | - | 315,000 | 812,800 |
| OPS-001-19 | Pedestrian Crossovers | Transportation | 634 | 100% | 0% | - | - | - | - | 100,000 | - | - | - | 103,000 | 320,000 | 523,000 |
| OPS-001-20 | Corporate Fleet Software System | Corporate Technology | 575 | 100% | 0% | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 60,000 | 60,000 | 520,000 |
| OPS-001-24 | Parking Enforcement Licence Plate Recognition | Corporate Technology | 618 | 100% | 0% | - | - | - | - | - | - | - | - | - | 185,000 | 185,000 |
| OPS-003-22 | Traffic Asset Management Program | Corporate Technology | 620 | 100% | 0% | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 500,000 |
| OPS-003-24 | Gateway Signage | Roads Infrastructure | 622 | 100% | 0% | - | 500,000 | - | - | - | - | - | - | - | - | 500,000 |
| OPS-004-19 | Infor Hansen Infrastructure Management System | Corporate Technology | 607 | 100% | 0% | - | - | 65,000 | 65,000 | - | - | - | 45,000 | 30,000 | 128,000 | 333,000 |
| OPS-005-07 | Railway Lands Fencing | Roads Infrastructure | 547 | 100% | 0% | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 100,000 | 100,000 | 50,000 | 1,300,000 |
| OPS-006-19 | Food and Organic Waste Collection and Treatment | Corporate Property Infrastructure | 393 | 100% | 0% | 223,000 | 254,000 | - | - | - | - | - | - | - | - | 477,000 |
| OPS-014-07 | Citywide Bikeway Development Initiatives | Transportation | 642 | 100% | 0% | 400,000 | 400,000 | 400,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 | 281,000 | 670,000 | 3,151,000 |
| OPS-019-07 | New Parking Lot Development | Transportation | 603 | 100% | 0% | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,000,000 |

Class 4: Enhanced Service and Non Infrastructure Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|----------------|---|----------------------------------|-----------------------|--|---------------------------|---------|-----------|---------|---------|-----------|---------|---------|-----------|---------|-----------|-----------|
| OPS-021-07 | Traffic Calming Initiatives | Transportation | 644 | 100% | 0% | - | 504,384 | 153,300 | - | 100,000 | - | - | 1,140,000 | 281,000 | 4,025,168 | 6,203,852 |
| OPS-022-07 | Purchase of Fleet Additions and Upgrades | Transportation | 594 | 100% | 0% | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,500,000 |
| OPS-027-18 | Greening the Fleet | Transportation | 597 | 100% | 0% | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | 150,000 | 170,000 | 920,000 |
| PBG-001-14 | Alley Closing Subsidy Pilot Program | Roads Infrastructure | 248 | 100% | 0% | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | - | - | - | 280,000 |
| PBG-001-18 | Official Plan Review | Community & Economic Development | 254 | 100% | 0% | - | - | 325,000 | - | - | - | 300,000 | 200,000 | - | 250,000 | 1,075,000 |
| PBG-001-21 | Affordable Housing Community Improvement Plan Incentives | Community & Economic Development | 266 | 100% | 0% | - | - | - | - | - | 250,000 | - | - | 150,000 | 47,000 | 447,000 |
| PBG-001-24 | Community Improvement Plan (CIP) Review | Community & Economic Development | 250 | 100% | 0% | 2,570 | 27,000 | 120,430 | - | - | - | - | - | - | - | 150,000 |
| PBG-002-18 | Comprehensive Zoning B-Law | Community & Economic Development | 256 | 100% | 0% | - | - | - | - | - | 350,000 | 100,000 | - | - | - | 450,000 |
| PBG-002-21 | University Avenue West/Wyandotte St West CIP Incentives | Community & Economic Development | 268 | 100% | 0% | - | - | - | - | - | 100,000 | - | - | 150,000 | 50,000 | 300,000 |
| PBG-003-21 | Ford City CIP | Community & Economic Development | 270 | 100% | 0% | - | - | - | - | - | 100,000 | - | - | 50,000 | 49,000 | 199,000 |
| PBG-003-24 | Heritage Review- Bill 23 | Community & Economic Development | 252 | 100% | 0% | - | - | 200,000 | - | - | - | - | - | - | - | 200,000 |
| PBG-004-21 | Sandwich Community Development Plan | Community & Economic Development | 272 | 100% | 0% | - | - | - | - | - | 100,000 | - | - | 100,000 | 48,000 | 248,000 |
| PFO-001-17 | Adult Exercise Equipment | Parks & Recreation | 96 | 100% | 0% | - | - | - | - | - | - | - | 250,000 | 150,000 | 250,000 | 650,000 |
| PFO-001-24 | Lanspeary Super Playground | Parks & Recreation | 100 | 100% | 0% | - | 1,500,000 | 500,000 | 500,000 | 1,500,000 | - | - | - | - | - | 4,000,000 |
| PFO-002-24 | Cricket Pitch behind Safety Village | Parks & Recreation | 106 | 100% | 0% | - | 1,000,000 | - | - | - | - | - | - | - | - | 1,000,000 |
| PFO-004-21 | Parks Sports Courts Improvements | Parks & Recreation | 114 | 100% | 0% | - | 145,000 | - | - | - | - | - | 1,239,000 | 407,000 | 745,000 | 2,536,000 |
| PFO-005-21 | Park Splash Pads | Parks & Recreation | 124 | 100% | 0% | - | - | - | - | - | - | - | 1,200,000 | 500,000 | - | 1,700,000 |
| PFO-005-22 | New Multi-Use Trails | Parks & Recreation | 126 | 100% | 0% | - | - | 600,000 | - | - | - | - | - | 500,000 | 500,000 | 1,600,000 |
| PFO-006-19 | Recycling Silos in Parks | Parks & Recreation | 130 | 100% | 0% | - | 64,000 | 64,000 | 64,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 342,000 |
| PFO-008-12 | New Park Design/Development/Construction | Parks & Recreation | 139 | 100% | 0% | - | - | 300,000 | - | - | - | - | - | - | - | 300,000 |
| PFO-008-17 | Riverfront Exercise Equipment | Parks & Recreation | 141 | 100% | 0% | - | - | - | - | - | - | 800,000 | - | - | - | 800,000 |
| PFO-010-17 | Dog Park Development | Parks & Recreation | 147 | 100% | 0% | - | - | - | - | - | - | - | - | 500,000 | - | 500,000 |
| PFO-011-12 | Beautification of Civic Gateways and Other Open Spaces | Parks & Recreation | 151 | 100% | 0% | - | - | 300,000 | 300,000 | - | - | - | - | - | - | 600,000 |
| PFO-014-12 | Park Community Partnership Initiatives | Parks & Recreation | 157 | 100% | 0% | 25,000 | 25,000 | - | - | 25,000 | 25,000 | 25,000 | 50,000 | 50,000 | 50,000 | 275,000 |
| PFO-016-12 | Parkland Acquisitions | Parks & Recreation | 161 | 100% | 0% | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 500,000 |
| PLN-001-23 | Building Façade and Main St. CIP | Community & Economic Development | 274 | 100% | 0% | - | - | - | - | - | - | - | - | 100,000 | 48,000 | 148,000 |
| PLN-005-07 | Planning & Building E-Plan & E-Permit Review and Implementation | Corporate Technology | 276 | 100% | 0% | 28,140 | - | - | - | - | - | - | - | - | - | 28,140 |
| PLN-007-07 | Growth Management Plan Review and Implementation | Community & Economic Development | 258 | 100% | 0% | - | - | - | - | - | 100,000 | - | 200,000 | - | - | 300,000 |

Class 4: Enhanced Service and Non Infrastructure Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|---|--|-----------------------------------|-----------------------|--|---------------------------|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| PLN-008-07 | Natural Areas Valuation Study | Community & Economic Development | 260 | 100% | 0% | - | - | 100,000 | - | - | - | - | - | - | - | 100,000 |
| PLN-010-07 | Heritage Preservation Study and Identification of Incentives | Community & Economic Development | 262 | 100% | 0% | - | - | - | - | - | - | - | 159,000 | - | - | 159,000 |
| PLN-011-07 | City-wide Brownfields Redevelopment | Community & Economic Development | 278 | 100% | 0% | - | - | - | - | - | - | - | - | 70,000 | 49,000 | 119,000 |
| PLN-012-07 | City Centre Community Development Plan | Community & Economic Development | 280 | 100% | 0% | - | - | 500,000 | - | - | 415,000 | 250,000 | - | - | 49,000 | 1,214,000 |
| PLN-018-07 | Neighbourhood Studies and Design Guidelines | Community & Economic Development | 282 | 100% | 0% | - | - | - | - | - | - | - | 250,000 | - | - | 250,000 |
| REC-004-24 | South Windsor Library and Community Centre | Parks & Recreation | 181 | 100% | 0% | - | - | - | - | - | - | 500,000 | - | - | - | 500,000 |
| SAC-001-24 | Corporate Security | Corporate Property Infrastructure | 190 | 100% | 0% | - | 75,000 | - | - | - | - | - | - | - | - | 75,000 |
| TRN-001-22 | Transit Windsor Garage | Transportation | 284 | 100% | 0% | - | - | - | - | - | - | 1,581,963 | - | - | - | 1,581,963 |
| TRN-003-07 | Transit Windsor - Shelters/Signage/Amenities Maintenance and Replacement | Transportation | 286 | 100% | 0% | 100,000 | 102,295 | 102,240 | 102,185 | 101,130 | 102,075 | 102,015 | 101,955 | 101,894 | 105,000 | 1,020,789 |
| TRN-004-24 | New Bus for Route 250 (Rhodes/Twin Oaks/NextStar Industrial) | Transportation | 290 | 100% | 0% | 1,300,000 | - | - | - | - | - | - | - | - | - | 1,300,000 |
| TRN-007-21 | Support Vehicles | Transportation | 301 | 100% | 0% | - | - | - | - | 103,382 | 105,449 | 107,558 | 109,709 | 111,903 | 117,498 | 655,499 |
| Total Class 4: Enhanced Service and Non Infrastructure Investments | | | | | | \$ 10,562,963 | \$ 14,866,050 | \$ 11,512,599 | \$ 9,457,185 | \$ 16,934,201 | \$ 18,103,414 | \$ 31,535,623 | \$ 24,032,108 | \$ 19,806,815 | \$ 28,570,666 | \$ 185,381,624 |

Class 5: Agencies, Boards & Committees (ABC's) Investments

| Project Number | Project Title | Major Category | Project Detail Page # | Econ. Dev., Growth, and Serv. Enhance. % | Serv. Sust. Investments % | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | Total |
|---|--|---|-----------------------|--|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| ECP-010-09 | Airport Various Asset Replacement/Refurbishment/Upgrades | Agencies, Boards and Committees (ABC's) | 352 | 100% | 0% | 275,000 | 1,000,000 | 1,000,000 | 2,500,000 | - | - | - | 115,000 | 130,000 | 500,000 | 5,520,000 |
| ECP-046-07 | Airport Drainage and Pavement Improvements | Agencies, Boards and Committees (ABC's) | 357 | 100% | 0% | - | - | 1,450,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 150,000 | 500,000 | 2,600,000 |
| HCS-001-14 | Windsor Essex Community Housing Corporation Capital Repair and Renewal | Agencies, Boards and Committees (ABC's) | 322 | 97% | 3% | 3,276,469 | 6,322,868 | 7,965,748 | 10,160,696 | 11,805,010 | 5,340,642 | 5,340,642 | 5,340,642 | 3,505,951 | - | 59,058,668 |
| HCS-002-23 | Windsor Essex Community Housing Corporation Capital Improvements | Agencies, Boards and Committees (ABC's) | 327 | 100% | 0% | - | - | - | - | - | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 5,758,957 | 18,558,957 |
| ITC-002-16 | Corporate Radio Infrastructure | Agencies, Boards and Committees (ABC's) | 11 | 100% | 0% | 2,200,000 | - | - | - | - | - | - | - | 1,590,000 | 6,500,000 | 10,290,000 |
| POL-001-09 | Windsor Police Service Fleet Replacement/Refurbishment Program | Agencies, Boards and Committees (ABC's) | 14 | 100% | 0% | 3,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 1,668,000 | 18,680,000 |
| POL-001-20 | Advanced Analytics and Process Optimization | Agencies, Boards and Committees (ABC's) | 16 | 100% | 0% | - | - | 250,000 | 250,000 | 640,000 | 600,000 | 600,000 | - | - | - | 2,340,000 |
| POL-002-19 | Windsor Police Service - Specialized Equipment | Agencies, Boards and Committees (ABC's) | 18 | 100% | 0% | 2,225,000 | 835,000 | 960,000 | 500,000 | 1,000,000 | 750,000 | 770,000 | 1,105,000 | 860,000 | 835,000 | 9,840,000 |
| POL-003-19 | Windsor Police Service - Technology Projects | Agencies, Boards and Committees (ABC's) | 20 | 100% | 0% | 75,000 | 525,000 | 525,000 | 575,000 | 825,000 | 700,000 | 700,000 | 200,000 | 200,000 | 200,000 | 4,525,000 |
| POL-004-19 | Windsor Police Service - Telecommunications | Agencies, Boards and Committees (ABC's) | 22 | 100% | 0% | - | - | - | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 500,000 | 1,300,000 |
| POL-005-19 | Windsor Police Service - Facility Projects | Agencies, Boards and Committees (ABC's) | 24 | 100% | 0% | - | 100,000 | 400,000 | 200,000 | 200,000 | 100,000 | 200,000 | 250,000 | 100,000 | 200,000 | 1,750,000 |
| RGC-001-18 | Roseland/Little River Golf Courses Asset Replacement/Improvements | Agencies, Boards and Committees (ABC's) | 9 | 100% | 0% | - | 250,000 | 2,759,384 | - | - | - | - | - | 1,000,000 | - | 4,009,384 |
| TRN-005-07 | Handi-Transit Bus Acquisitions | Agencies, Boards and Committees (ABC's) | 7 | 100% | 0% | - | - | 555,000 | 155,000 | 300,000 | 300,000 | 300,000 | 500,000 | - | - | 2,110,000 |
| WPL-001-17 | Windsor Public Library Refurbishments | Agencies, Boards and Committees (ABC's) | 69 | 100% | 0% | 46,000 | 46,000 | 31,000 | 48,000 | - | - | - | 138,000 | 98,000 | 100,000 | 507,000 |
| WPL-001-20 | WPL Electronic Signs | Agencies, Boards and Committees (ABC's) | 71 | 100% | 0% | - | - | - | - | - | 90,000 | - | 92,000 | 68,000 | - | 250,000 |
| WPL-001-23 | Equipment Upgrades | Agencies, Boards and Committees (ABC's) | 73 | 100% | 0% | - | - | - | 17,000 | - | - | - | - | 25,000 | - | 42,000 |
| WPL-002-18 | Windsor Public Library Materials Acquisitions | Agencies, Boards and Committees (ABC's) | 75 | 100% | 0% | 150,000 | 150,000 | 150,000 | 133,000 | 200,000 | 200,000 | - | 150,000 | 225,000 | 150,000 | 1,508,000 |
| WPL-002-20 | Library Self Checkouts | Agencies, Boards and Committees (ABC's) | 77 | 100% | 0% | - | - | - | - | 40,000 | 40,000 | 80,000 | 55,000 | 150,000 | - | 365,000 |
| Total Class 5: Agencies, Boards & Committees (ABC's) Investments | | | | | | \$ 11,915,469 | \$ 10,896,868 | \$ 17,714,132 | \$ 16,306,696 | \$ 16,778,010 | \$ 13,288,642 | \$ 13,158,642 | \$ 13,113,642 | \$ 13,169,951 | \$ 16,911,957 | \$ 143,254,009 |